

CLATSOP BOARD AGENDA
July 12, 2022
Patriot Hall 5:00 PM Clatsop Community College

- I. Call to Order
 - A. Roll Call
- II. Consent Agenda
 - A. Agenda Approval
 - B. Approval of June 7, 2022 minutes.
- III. Public Comment
- IV. Administration Reports
 - A. Clatsop Care Center- Clarissa Johnson
 - B. Clatsop Retirement Village- Lauren Beard
 - C. Clatsop Memory Care- Hannah Olson
 - D. Clatsop Care In-Home Services- Debi Martin
 - E. Marketing- Michael Martin
 - F. CEO Report— Mark Remley
 - G. Financial Report- Mark Remley
- V. Action Items:
 - A. Tax Levy Request follow up Memory Care
- VI. Discussion:
 - A. Clatsop Care Center Priority List
 - B. Property Update and Timeline
 - C. Foundation
 - D. Employee Benefits Meeting
 - E. Website Conversation
- VII. Board Member Matters-
- VIII. Future Meeting Dates
 - A. August Board Meeting 8/2/2022
 - B. September Board Meeting 9/6/22
- VIII. Adjourn

**CLATSOP CARE HEALTH DISTRICT
BOARD OF DIRECTOR'S MEETING
June 14th, 2022
Regular Meeting Minutes**

I. CALL TO ORDER

Linda Crandell called the meeting to order at 05:00 pm via Zoom call.

A. Roll Call: present = P excused = E absent = A

Board Members		Management	
Linda Crandell	P	Mark Remley Aidan Health Services	P
Mike Aho	P	Kimberly Sornson Aidan Health Services	P
Paul Radu	E	Clarissa Barrick Administrator CCHR	P
Mary Nauha	P	Lauren Beard Administrator CRV	P
Melissa Watson	P	Hannah Olson Administrator CCMC	P
Chuck Meyer	P	Debi Martin IHC Director	P
Megan Lampson	P	Michael Martin Marketing Director	P
		Mike Kerwin CTO	P
		Other staff	
		Melissa Schacher	
		Leslie Cairns	
		Danielle Sampson	
		Members of the public	

II. CONSENT AGENDA

A. Agenda approval.

Chuck Meyer made a motion to approve the agenda, Megan Lampson seconded. All said aye.

B. Approval of regular meeting minutes.

Mike Aho made a motion to approve, Mary Nauha seconded. All said aye.

III. PUBLIC COMMENT This is an opportunity for anyone to give a 3-minute presentation about any item on the agenda OR any topic of board concern that is not on the agenda.

There were no public comments.

IV. ADMINISTRATION REPORTS

- A. Clarissa Barrick provided an update on Clatsop Care Health and Rehabilitation. Please see her report for details.

Clarissa Barrick commented. Since the report was written we have hired another full time CNA, which has taken us from three full time agency CNA's to two full time CNA's. The CNA class at the college will be starting at the end of June and the class has 20 students, eight of the students are being sponsored by the district. Clinicals will be held in the facility, and this will give us the ability to recruit more CNA's.

Mike Aho asked. What's the approximate net savings per month from going from agency to our own hire? Clarissa commented that on one agency CNA we spend about \$13,000 per month and one full time CNA costs between \$3,500 - \$4,000 per month. That will be a net savings of approximately \$10,000 per month.

Mike Aho asked. What is your current census today? Clarissa commented that the current census is 28, which puts the facility at maximum occupancy.

- B. Lauren Beard provided an update on Clatsop Retirement Village. Please see her report for details.

Lauren Beard commented. I have one update since I wrote the report. We have had a Covid outbreak in the building the last week and a half. There have been 17 residents and 3 staff members who have tested positive. Everyone is doing well, 6 residents came off quarantine today (6/14), another 7 will be out of quarantine on Thursday (6/16) and the last 4 will be out of quarantine on Saturday (6/18). We did another round of PCR testing today (6/14) and we will be waiting on those results.

Linda Crandell asked what is the current vacancy? Lauren answered that there are 17 vacant apartments.

Chuck Meyer asked if those are vacant because of Covid or staffing? Lauren answered that it is due to both of those issues right now.

Mike Aho asked if there has been an uptick in applications coming in or has that remained about the same for people applying for jobs? Lauren answered that there have been more applications

coming in, they have hired recently one caregiver, but they have had a lot of people not show up for interviews which remains an issue.

Chuck Meyer commented. There is a letter being sent to Aidan by a resident asking why they cannot have a nurse on site during weekends. Mark Remley said that he will keep an eye out for the letter.

- C. Hannah Olson provided an update on Clatsop Care Memory Community. Please see her report for details.

Hannah Olson commented. They have had an outbreak of Covid in the building. 6 residents and 2 car staff members tested positive. Both staff members are back to work and doing well. Only one of the residents had symptoms but all are doing well. Census is down to 24 right now, not 26.

Mike Aho asked, will the census go back to 26 quickly? Hannah answered that they just hired 2 new staff and have agency coming in, but they plan to have it back up to 26 quickly.

- D. Debi Martin provided an update on In Home care. Please see her report for details.

Debi Martin commented. We are starting a new program that we currently have nicknamed 'one and done'. This includes post op supervision for various minor procedures that hospitals require supervision for usually 3-4 hours after the procedures. A lot of people put these appointments and procedures off because they need the supervision after, especially those with no one in the area to help, this program will help fill a need in the community. We have done three of them and all have gone successfully. The hospitals fax me the information, what to watch for after the procedure and if there are any complications (varies from what procedure was done) then if there are any complications the caregiver will call 911 and be there until help arrives. I hired a new caregiver today (6/14) who I met when I was talking with her about services for her father-in-law.

Mary Nauha asked. What interested her in the job after calling for information on in home care?

Debi Martin answered, I talked about the employees and how special our program is.

Mary Nauha asked what exactly was said because this could be a great piece to add in for marketing and job boards. Debi Martin answered, our employees have flexibly hours, great benefits, family-oriented district and it's an all-around great team, full of happy employees.

Linda Crandell commented that she really liked that this program is starting because on another board she is on (NWSD) there is a need for programs like this especially with medical procedures but also for medical appointments.

Mike Aho asked. You had an uptick in hours for the month, how many of those hours were hospice or end of life care? Debi Martin answered, there weren't many hospice hours, the jump in hours was due to 2 clients that needed 24-hour care two days a week but those are not hospice clients.

Megan Lampson asked. If we start to advertise the 'one and day' services, could we look at increasing the cost for that service? It seems like a lot of work to put into a client (i.e.: intake,

billing, etc.) that is going to be done with services after a procedure? Debi Martin answered, the intakes are charged for, just like any other client receiving services and the hourly rate is the same as well. Mark Remley commented that if this program gains traction we will look at finding a different name for it.

Mike Aho asked, the intake charge is \$50 for each of these, correct? Debi Martin commented yes.

- E. Michael Martin provided an update for marketing. Please see his report for details.

Michael Martin commented. The new website is almost ready, there were a few things that have to be fixed before it goes live but it is together, and the content is there.

Linda Crandell asked, do you have a date of when you think that we might get our new website? Michael Martin answered, it is a difficult question, but the goal is the end of the month (June). That timeline is dependent on everybody providing feedback. If we are missing something or need something changed before it goes live that could postpone it. When everyone gives the okay, it can be turned around in 24 hours after being approved by everyone.

Linda Crandell asked, is there any way that we could look at it before? Michael Martin answered yes, I can send a link and allow you access to look at it before the website goes live. I will send that link to you.

- F. Mark Remley provided an update on Clatsop Care Health District. Please see his report for details.

Mark Remley commented that there is nothing new to add to this report.

- G. Mark Remley Financial report. Please see his report for details.

Mark Remley commented. Revenue continues to be an issue; we have a \$40,000 revenue shortfall at CRV based on the census. CCMC is also under in revenue as well as CCC being \$45,000 short due to low skilled census numbers. The district pays a quarterly payroll tax statement, which was \$18,500 for the first quarter of 2022. This was the highest it has been, a lot of that is because throughout Covid when employees leave, they did not have to do much to qualify for unemployment benefits, so that has created an uptick overall for the district.

CRV had temporary agency staff that has gone down but was around \$6,000 along with repairs in April for getting the elevators assessed which was around \$9,000. There were also people that were not on the Health Net bill (they were receiving benefits, but the billing was not correct) and there was \$6,000 spent to correct that.

CCMC the fire doors do need to be reclassified per the board allowing us to move forward with that as a capital expense and that was \$8,300 which will be charged under maintenance.

CCC had high temporary agency staffing in addition to revenue made for a tough month. As Clarissa Barrick mentioned in her report, they have only 2 agency staff currently, so it is heading in the right direction.

CLATSOP CARE HEALTH DISTRICT
BOARD OF DIRECTORS MEETING
June 2022

In Home was also at a revenue shortfall of approximately \$9,000. Debi Martin has done a great job of increasing clients and adding in these singular clients, we will call them 'one and done' for now. Having the staff to go out and help keep people in their homes has been great and we will continue to see that business grow. All these shortfalls come back to staffing shortages and is our focus to help the revenue grow.

Linda Crandell asked, do you have any updates on the Medical Director?

Mark Remley commented that he has reached out to a Medical Director group that provides the service for nursing facilities, and we are in communication with them, they are out of the office until the end of this month. This is a backup plan in case no local doctors can take over for Dr. Duncan after he retires. Dr. Duncan will stop taking new clients November 30, 2022, and then will be completely retired December 31, 2022. Linda Crandell commented that his license expires, and he is not renewing it, so he will be unable to see any patients after December 31st.

Mike Aho asked if we know if we qualify for the Employee Retention Credit and is it being reflected on the expense side of the financials?

Mark Remley answered, that will only live on the balance sheet until we understand if the IRS is going to let us keep this, because we do not know if we qualify yet. When the IRS comes back with the decision then those dollars will be an offset to the payroll tax expense for the quarter in which it was received. This program ended September 30, 2021, and there was no more appropriated money coming from the government. It ran through Quarter 1, 2 and 3 of 2021. We received money for one of those quarters, I believe it was Quarter 1 last year.

Linda Crandell asked if we will know when the decision will be made?

Mark Remley commented that there has not been a timeline communicated. That is most likely in response to the fact that other programs that are helping families during the pandemic are being taken care of first. We received a letter quickly that said we could not participate in the program for PTO/time off, so for this we only filed for one quarter to see if it would be allowed or not. The timeline for this to appeal is three years from the end of the quarter you are appealing about.

Mike Aho asked, how is our AR (Accounts Receivable) aging?

Mark Remley commented that he has known two office business managers that are the best and Melissa Schacher is one of them. Mark Remley asked Melissa Schacher to elaborate on the DSO number (Day Sales Outstanding). Linda Crandell asked Mark Remley to elaborate what DSO is, Mark Remley explained that DSO is how we measure out Accounts Receivable outstanding accounts. If you have a high skilled census (nursing homes) you want to be at 30 days or below and if you have a lowered skilled census you want to be at 20 days or below. Melissa Schacher commented that we are currently at 12 which is extremely low and at CCMC Hannah Olson only has one resident that is a month behind, all other residents are current.

Mike Aho asked, has the memorial fund been transferred into the LGIP (Local Government Investment Pool)?

Mark Remley commented that is has not because Leslie Cairns needs to be signed up for the LGIP to be able to transfer the money over.

V. BOARD OF DIRECTORS - ACTION ITEMS

A. Tax Levy Request follow up Memory Care

Linda Crandell asked, this is for the heaters in the bathrooms, correct? Mark Remley answered yes.

Mark Remley commented that we are continuing to work with the owner of the facility. He headed out this week to see what the current HVAC units are doing. I requested that he reach out to Paul Radu to brainstorm what we can do to fix this. Hannah Olson commented that the owner was out there today (6/14) and talked about putting in devices that will see how much warm air is being pushed in and how much air the fan is taking out. Mark Remley explained that is what's happening in the bathrooms is that the warm heated air is being sucked out immediately by the fan, it is a flawed system. The heat side must be pushing more air in than what the fan is pulling out.

Linda Crandell asked if the owner was dragging his feet to help with this. Mark Remley answered that it doesn't seem to be the case, the owner is recovering from Covid currently and that has delayed the project moving forward.

Mark Remley and Hannah Olson have discussed having twice weekly calls with the owner so that this can be fixed before the fall weather comes back. Linda Crandell commented that we will keep this item on the agenda and check back in on it next month.

B. Resolution 2022-6 Elevator CRV

Mark Remley commented that with the bid from KONE their recommendation is that we repair both due to age and the recall system would have to be two different styles if you had one elevator repaired and the older one would be a different type of recall. The bid came in to repair both at \$304,400. They have already begun to do the engineering to get everything in line and are looking at October to get all of the equipment and parts in.

Linda Crandell asked where are we getting the money from this? Mark Remley answered that is has not been identified yet but it could come from the levy.

Linda Crandell asked if we got all the payments back from the levy on the siding. Mark Remley answered that we still have one payment left from the LLC. Mark Remley commented that where we were going to use the money from the surplus cash distribution that we took out of CRV and put into the general fund.

Linda Crandell requested that if this is approved that Mark Remley let the board know where the money will be coming from at the next board meeting.

Linda Crandell commented, if words could be added onto the end of this resolution that states "Authorize Mark Remley to enter into a contract with KONE.", that way you are entered in the contract as the board's representative.

Mike Aho moved to approve Resolution 2022-6. Melissa Watson seconded.

Chuck Meyer asked what the contract states as a warranty if an elevator does not work properly and what is their response time like? Mark Remley commented that the warranty is in the packet from KONE on pages 16 -19 under Limited Warranty and it is 1 year. Lauren Beard commented that their response times have always been very quick, typically under 2 hours.

Mike Aho asked Lauren are staff encouraged to use the stairs when one elevator is not working? Lauren Beard answered yes and with quarantine right now it has been hard because of the carts being sent up and down but under normal circumstances staff are asked to use the stairs.

Linda Crandell called for a roll call vote on Resolution 2022-6; Megan Lampson, Melissa Watson, Mike Aho, Mary Nauha, Chuck Meyer and the chair Linda Crandell all vote aye. The motion carries with the additional words at the end of Resolution 2022-6.

Mary Nauha had to leave the meeting but there is still a quorum for the board on purposes of holding the meeting and voting on the Resolutions.

C. Resolution 2022-7 Adopting the Budget

Mark Remley commented. This is the entire new fiscal year budget going through June 30, 2023. This comes right off the form LB1 and includes the dollars from individual budgets as well as the unappropriated ending balance and reserve for future expenses. That dollar amount has built up over time and the budget is at 3.7 million dollars. That is also reflective of what you see in the LGIP account (discussed in financial report). That is how we come up with that number and what we must post for the budget hearing, which is number one of the requirements of the budget.

Linda Crandell asked if Mark Remley could go through this in an overview way of the budget for those who are new because this can be a learning curve to understand these numbers.

Mark Remley commented that a big thank you is deserved by Linda Crandell and Mike Aho for taking the time to go through the budget and go over all the pieces. In a lot of ways, we are still dealing with Covid, an example is CRV we have current cases but are we going to admit there while there is active Covid cases, no. So, our budget projections had to be lowered in all facilities and go on a conservative level. The Executive Summary goes over the main changes and puts it in an easier to read explanation.

Linda Crandell commented. We are funded by tax dollars and timber dollars, so we need to be able to show growth and that we have a target for our budget. We have decided to set growth goals for each facility in the district.

Mark Remley commented on revenue and expense changes in the budget, they are as follows:

Revenue and Expense for In Home Care: We are going to add 25 hours per month through the end of the year, which will create more staffing and in turn more clients for revenue.

Revenue for CCC: the census currently is 28 but historically the census has been 26 in prior years, so we set the monthly census at 26 when looking at the budget, due to staffing that is why we are at a maximum of 28 residents until we can increase our staff numbers.

Mark Remley commented that we budgeted 2 private pay residents but currently we are higher than that. Historically that has not been the case, so we were conservative with this number. The Medicaid rate has had a historic increase. Currently the rate is approximately \$392.00 per day, and it is going up to approximately \$458.00 per day. This rate includes the 9% bump that we have been experiencing with 5% being for Covid and 4% being temporary wage add on increase (it is an artificially high rate). This rate is slated to expire June 2023 so for this fiscal budget that is what we are working with, but it could come down July 1, 2023, depending on what Congress decides.

Expense for CCC: Provider tax will go up, which is an overall bed days charge that is for all nursing homes regardless of your census number, with Medicaid increasing their rates the provider tax will go up. Agency staff is included at \$30,000 per month for the year due to the staffing situation. Pharmacy and therapy charges, this is for the skilled residents and utilities increasing to utilization.

Revenue for CCMC: Medicaid rate is increasing 10% and private pay rate is increasing but will be discussed later tonight. Starting at their current census of 24 and increasing it one new resident every other month, if we can get the staffing situation stabilized.

Expense for CCMC: There was an agency staff added to the budget because of the current staffing situation, which is new. Added hours to housekeeping because we have not been able to find a part time housekeeper. The food to actual was increased as well.

Revenue for CRV: Also has a 10% Medicaid increase and their rates are different than Memory Care who has a single rate, while CRV has 5 rates and levels of care. To budget that we averaged the rates and budgeted for that at \$3684 per resident. Census starts at 53 and increase one resident every other month.

Expense for CRV: Agency staff was added and food to actual cost was increased.

Mark Remley commented that as your census increase, your budget increases. It is all relative to what the census is.

Linda Crandell commented that she likes the Executive Summary, it helps put all the pieces together.

Chuck Meyer moved to approve Resolution 2022-7. Melissa Watson seconded.

Mike Aho commented, to balance this budget we will be spending \$830,000 more than we bring in which is offset by our timber money and tax levy. Which is a huge figure and works out to approximately \$200,000 per day to keep the district running.

Linda Crandell called for a roll call vote on Resolution 2022-7 Adopting the Budget; Megan Lampson, Melissa Watson, Mike Aho, Chuck Meyer and the chair Linda Crandell all said aye. Motion carries.

D. Resolution 2022-8 Appropriating the Budget

Linda Crandell commented that we have adopted the budget but now we must appropriate it so that money can be spent.

Mike Aho moved to approve Resolution 2022-8. Megan Lampson seconded.

Linda Crandell called for a roll call vote; Megan Lampson, Melissa Watson, Mike Aho, Chuck Meyer and the chair Linda Crandell voted aye. Motion carries.

E. Resolution 2022-9 Categorizing Tax

Linda Crandell commented, this is for setting the tax rate that we are going to be collecting that will offset and balance our budget. It is .17 per 1000 and the local tax option levy is good for one more year and is .23 per 1000.

Mike Aho moved to approve Resolution 2022-9. Megan Lampson seconded.

Linda Crandell called for a roll call vote; Megan Lampson, Melissa Watson, Mike Aho, Chuck Meyer and the chair Linda Crandell voted aye. Motion carries.

F. Resolution 2022-10 Imposing Tax

Linda Crandell commented, this will impose the tax that we just categorized.

Chuck Meyer moved to approve Resolution 2022-10. Mike Aho seconded.

Linda Crandell called for a roll call vote; Megan Lampson, Melissa Watson, Mike Aho, Chuck Meyer and the chair Linda Crandell voted aye. Motion carries.

G. Resolution 2022-11 Wage Scale

Mark Remley commented. The covid wage add on that the Care Center is receiving is what started this because they cannot pay below \$17.50 for starting CNA's. In Home Care, CRV and CCMC bumped up from \$15.00 to \$16.00 to help recruitment and retention of staff. Other changes were in housekeeping and dietary which are the lower wage scaled positions that make our facilities run have been bumped up to recruit and retain staff. When we were working on the budget the average rate of pay among staff is quite high and that shows longevity as well as the ability to recruit people with experience.

Chuck Meyer asked, what is the average employment length and how many 10-year employees do we have in the district? Mark Remley commented that we do have employees in the district that have 10 or more years employment. We can get the numbers and share

that next month. This is a high turnover line of work, but that turnover is usually in the first three to six months.

Linda Crandell asked, how is our wage scale compared to others in the industry and in the state? Mark Remley commented that we are competitive with the other local facilities in the area. Melissa Watson commented that she looks at Indeed and job boards almost every day and the district, in what is being offered, looks to be right on target or better from the other local facilities.

Linda Crandell called for a roll call vote; Megan Lampson, Melissa Watson, Mike Aho, Chuck Meyer and the chair Linda Crandell voted aye. Motion carries.

H. Resolution 2022-12 Private Pay Rate Increase

Mark Remley commented this is for all residents and clients. We have based this on CPI (Consumer Price Index) which was 4.2% last year and this year it was 8.6%. The question was do we pass along all or part of the CPI increase to the residents. We have landed on passing along a 5% increase August 1, 2022, at CCC, CRV, CCMC and In Home to private pay residents or clients.

Mike Aho asked, what is the competition? Mark Remley commented that Michael Martin created the competitive analysis. We found that Neawhanna by the Sea is \$3660.00 per month for a studio apartment, and we are \$3637.00, so dollars away from that one. Astor Place charges \$4100 for a studio apartment. Neawhanna charges \$4100.00 for a one bedroom and we charge \$4300.00. Avamere in Seaside that also has memory care is anywhere from \$5,000 to \$8,000 depending on various factors where our memory care is \$7,000 and that is not precluding anyone from wanting to come in. We are not going to see a mass exodus of residents from our facilities upon a rate increase.

Linda Crandell called for a roll call vote; Megan Lampson, Melissa Watson, Mike Aho, Chuck Meyer and the chair Linda Crandell voted aye. Motion carries.

VI. GENERAL DISCUSSION

A. QAPI

Megan Lampson commented. We had a QAPI meeting on May 3rd, 2022, and we discussed infection control in the care center after an outbreak the prior month after we had a state infection control assessment completed. There were many areas addressed that do not lead to good infection control. In my opinion I don't know if we will have a new building in less than five years and we need to upgrade a few areas of the care center until then. Some areas pointed out by the state were having restrooms in each room, there are only 5 private bathrooms on 3rd floor and 4th floor isn't any better. The HVAC was also mentioned with our increasing temperatures this would help keep residents comfortable. The questions were, do we work on plumbing, creating individual HVACs in each room like a hotel and upgrading exterior windows

to stop the leaking. We also talked about the parking lot and a few other problem areas in the building that the state had given us.

Linda Crandell commented thank you for being our board representative and bringing this information back to us.

B. Property Update and Timeline

Mark Remley commented, we were preliminarily approved for 3 lots in the county surplus redistribution. The next step is our due diligence period. These lots are located across the street from CRV, behind the Public Works building and the concrete plant. I had a conversation with the county and the architect that we have been working with to secure a civil engineer to accompany the architects down to the property. Once we secure a civil engineer, we will set a date for going to the property.

We will walk the property with the city, the county, the architects, civil engineer, myself and Mike Aho. The reason why they want a civil engineer involved is from an access standpoint because of the roadway improvement. If a road is needed for access, it is significant in cost, but a driveway is less of a cost. We want to get that figured out and see if there are other issues before moving forward with it. In between these properties there is a good-sized easement and if we made them one contiguous piece, we would gain another quarter acre. The lots are two 1.1-acre parcels and one 2.96-acre parcel.

The plan is to get a date on the calendar between now and the second week of July to walk the property. Timeline wise we want to work quickly on how to pay for this, where will it come from. The previous tax levy was on the May ballot and that is what I'm using as a timeline for this because from a financial piece we want to get that moving quickly.

Linda Crandell asked, did anyone else express interest in lots? Mark Remley commented that to his knowledge no one else had expressed interest in them.

C. Foundation

Mark Remley commented. He had a good conversation with Michael Martin about identifying a good starting point for the foundation. We must untangle what it was, in order to figure out what it will be before giving more information to the board. Michael Martin will be an employee of the health district to help drive this.

Linda Crandell commented that Chuck Meyer is the board representative and has a lot of institutional knowledge that could be helpful of what the foundation was before. He would be a real asset to helping set this up.

Mark Remley commented that the next set would be good to have Michael & Chuck get together for a meeting.

D. July Meeting Date

Linda Crandell commented that our regularly scheduled meeting is July 5th which is the day after the 4th of July or would we like to push it out until July 12th. All board members said that it

doesn't matter to them. Melissa Watson said let's do July 12th for the July board meeting date. Linda Crandell commented that the July meeting will be July 12th.

E. CCC Priority List

Linda Crandell commented that we aren't going to be voting on anything tonight but there are some things that need to be taken care of because the care center is starting to fall apart.

Clarissa Barrick commented that regarding Chuck Meyers question earlier about employee longevity (see Resolution 2022-11) that the care center has 25% of staff that has been there 5 years or longer and 14% have been there for 10 years or longer.

Clarissa Barrick commented that after surveying the building with Linda Crandell that we have found three areas that are at the top of the priority list. The first is leaking in the basement underneath where our generator sits. This is related to the parking lot and that water pools there and the water runs down which happens mainly in the winter and spring months. We are working on finding a contractor and getting a bid but there is not one currently. The second item would be the interior water damage to the building and the bid for sealing the entire building came in at \$90,000 but we are searching for another contractor to bid the repair. The third area is the windows in the building, which is a two-part problem. The windowsills are wooden, so they are rotting, and the windows were replaced years ago incorrectly. There are some windows that are not closing properly, some that will not open or are hard to open which leads to cold air coming in during cold months and there was even a window that fell out this week. This project was given a bid for \$700,000 to replace all the windows on the third and fourth floor, as well as the windowsills from a historic restoration company but we are seeking out a second bid to see what other options we have.

Mike Aho asked, what is in the area where the water is leaking in the basement from the parking lot? Clarissa Barrick commented that it is currently not being used but was used as storage prior to the leaking.

Mike Aho asked, is there a lack of storage due to that area not being used? Clarissa Barrick commented that it's not a big area, it's behind the boiler so it wasn't used for much storage. Linda Crandell commented that isn't the issue, the issue is that the ceiling joist is rotting due to the leaking which is right underneath the generator and is a safety hazard because inertia is what's keeping the generator from coming through the ceiling.

Mark Remley commented that a second bid from another contractor will help give us a comparison for the repair. Clarissa Barrick commented that we need to get someone out who can give us some solutions on what to do for the building.

Mike Aho commented that we should reach out to the last two contractors we used for projects and see if they would give us a bid. We also need to figure out if every window needs to be replaced, or if certain windows need to be replaced so that we can get an accurate bid from

contractors. Mark Remley commented that he needs to write up an RFP (Request for Proposal) and send that out to companies we have used before or that are in the area.

Linda Crandell commented that we need to fix the problems so that we can stay in it until a new building is built.

Mike Aho commented that we should put this in the forefront to tackle this stuff in the next 4 months. Linda Crandell commented that we will keep this a standing item on the agenda.

VII. BOARD NOTATIONS CLOSING COMMENTS

Megan Lampson commented thank you to everyone working through the Covid outbreaks and all the hard work.

Melissa Watson commented thank you to everyone for your hard work.

Chuck Meyer commented that all questions were answered.

Mike Aho commented that we passed on the wage scale, and we have our benefits package, but we need to make sure that our sub-committee on compensation doesn't go to the wayside. We need to work on getting the best recruitment and retention package we can. When will the letters be going out to the private pay residents, will they go out immediately about the rate increase? The competitive analysis is a work in progress, and I think keeping that up to date will be a better tool for next years budgeting. Thank you, Linda, for keeping the importance of the budget process in the forefront because it is so important.

Linda Crandell commented a huge thank you to Mike because you put a lot of hours into the budget, thank you Mark for being patient with us going through the budget and changing things or asking questions and thank you to the rest of the board members who sat through the training session that you got tonight. The budget is important though because this is public money that we are spending as Mike Aho mentioned earlier. Thank you to all the staff who put so much time into the budget. We created a quality budget this year. The next board meeting will be July 12th and the August meeting with be August 4th.

VIII. ADJOURNMENT

Melissa Watson made motion to adjourn. The meeting was adjourned at 7:09pm.

CLATSOP CARE HEALTH DISTRICT
BOARD OF DIRECTORS MEETING
June 2022

Signature

Date

Minutes recorded by Danielle Sampson

Memo to: Mark Remley, CEO
from: Clarissa Barrick, Administrator
Date: 7/5/2022
Re: May Board Report Narrative

In the month of May, we had an average daily census of 27.1 with an average skilled census of 7.8. We increased our average census by roughly 1 person per day compared to April (as shown in the table below). We admitted a total of 7 residents. Of those, 6 were skilled and 1 was long-term care. One of our skilled residents transitioned to long-term care during the month.

	March	April	May
Avg. Census	26.8	25.9	27.1
Skilled Census	5.4	5	7.8
Revenue	\$370,172	\$343,123	\$392,919

Financial/Revenue

We had a positive revenue of \$18,103 in May. This is the first time in over 3 years that we've had a positive bottom line without provider relief or transfer revenue.

There were two large contributing factors in controlling our expenses: labor and agency. We reduced our personnel spending from April to May by roughly 14% (\$30,559 less) while still maintaining safe staffing ratios. We also reduced our agency spending by 30% (\$15,079 less). Looking ahead to June, we have maintained similar staffing levels to May, and our agency spending continues to decline as we recruit CNAs.

In addition to greater control in spending, we increased our revenue by a significant number. Our overall revenue increased by 12% (\$49,796) from April to May. Most of this increase was attributed to the higher skilled census. We maintained a health Medicare reimbursement of \$637 per day.

Staffing

In May we had 14 applicants for the positions of either CNA, entry-level caregiver, nurse, or CMA. Of those, 12 were considered "qualified" for the position. We interviewed four of the candidates, and ultimately hired 1 for the entry-level caregiver position and 1 nurse. One of the candidates we interviewed also interviewed with CRV and was hired there as a med tech. The other 8 applicants did not respond to a request for interview. We continue to recruit for CNAs.

The health district currently has 6 employees in the CNA class at Clatsop Community College. We previously had 8, however two needed to step away for personal reasons. We look forward to hosting the students for their clinicals later this month. There are 14 students total in the CNA class.

COVID

We did not have any community based COVID outbreaks during May. In May we began providing residents and staff with 2nd booster shots when appropriate.

Respectfully,

Clarissa Barrick

Clatsop Retirement Village July 12th, 2022, Board Report

Census: 53 residents. 35 PP and 18 MCD.

Admissions/Discharges: Admitted 2 Medicaid residents this month and 1 private pay. We have an evaluation scheduled for July 11th for a private pay former resident looking to move back in. Two residents have passed away this month.

Operations/Staffing: Hired a housekeeper this month, he has just finished training and is doing very well. We were able to hire 1 med tech this month as well as a cook. We have contracted with another agency for a caregiver/med tech. They are occupying a studio apartment in house. Our other agency staff is contracted until August 20th. We are still looking to hire at least 4 additional caregivers. Our Dietary Director has decided to move on to another opportunity. His last day is July 21st.

Healthcare: A total of 18 residents tested positive for COVID spread out through the last couple weeks. All are now out of quarantine and doing well. We continue to test residents and staff weekly with the goal of catching any outlier cases and reduce spread.

Maintenance: Our Maintenance director spent necessary time training the new housekeeper last week going through each resident's room and their preferences. Now that the housekeeper is trained, he is spending his time on our maintenance needs as well as tasks related to our state survey. Our state survey included many physical plant corrections for the interior and exterior, for this reason, I have asked for a 4-week extension for compliance which was approved. Our compliance date is set for August 20th, 2022.

Respectfully,

Lauren Beard, Administrator

Clatsop Care Memory Community Board Report

JULY 2022

Census 23

- Fifteen private pay and eight Medicaid.
- Eight private and one shared room are open.
- One on Hospice.
- ADC in June 23.86

Regulatory

- Completing plan of correction for survey due by July 17th.

Staffing and Training

- Twenty-six total Staff.
- Still in need of 8 more FT care staff (3 FT Day, 2 FT Swing and 1 FT Noc) and two part time. Need 3-4 Caregivers on Day and Swing. Right now, have 2-3. Will slowly bring up Census as staff are hired.
- We are exploring all avenues for hiring and staff retention.
- RN Deborah Kincaid has been working 5 days a week and is doing great. Shantell continues training.
- Three agency CNAs have been contracted for 12 weeks and are in the building.

Operations/Life Enrichment Programming

- Char continues to do two bus rides on Tuesdays and Thursdays.
- Old Growth a folk music group, pan flute player, and Marylyn playing piano will visiting this month.
- Karaoke and Happy Hour on Wednesdays, and Saturdays continues to be enjoyed by residents.

Covid-19 Update

- All staff and visitors are screened upon entry. Staff are to wear a mask while doing cares. Visitors must wear a mask as well currently.
- June had six residents and three staff test positive for covid-19. Testing continues every 5-7 days.
- Covid-19: Testing all non-fully vaccinated two times weekly while in substantial or higher county positivity rate. One times weekly for moderate county positivity rate and no testing is recommended for low. Currently in high.

Special Projects

- We will be done with all R&M projects (courtyards, hallways, kitchen) tagged from state by July 17th.
- Construction still has not begun across the fence.

- Fresh paint for fire lane (when it stops raining).

Respectfully,

Hannah Olson

Administrator

Marketing & Communications Report

June 30, 2022

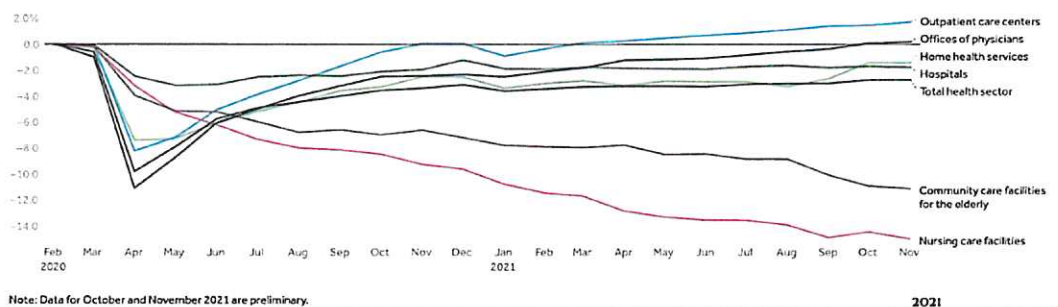
Michael Martin, Director of Marketing & Communications

Plan for July

- Continued focus on recruiting and staffing advertising and marketing
 - Focus on Indeed (80%), Facebook (10%) and Zip Recruiter (10%).
- Finalize website changes with internal group by July 1st (Completed). Changes should be made by web development team in one week. Then, present to board for review. Could go live any time in July once everything has been approved.
- Job events at locations (Wednesdays)
- Second Sunday at Astoria Market
- Meeting with Chuck and Mark to go over Foundation, Memorial Fund, Alliance and Volunteer programs re-start.
- Re-start print ad campaigns and radio campaigns (long form 94.9 The Bridge with Hannah and Lauren). Mix of staffing/recruitment and general about each facility.
- Launch social media campaigns on Facebook, Instagram, LinkedIn, and Twitter.
- Formed Activities group and front office teams. Teams meeting weekly to share ideas for activities and events. Get them involved in the social media content, newsletter development, email list consolidation, help with recruitment and staffing screening (front desk/office managers). Meetings on Wednesday mornings. Share ideas and content for social media and website. Training on tools we have (Microsoft 365 Calendars, Teams, Canva).

Interesting report by Department of Labor on state of the hiring gap for healthcare. It's not just in Astoria or Oregon or Pacific Northwest. It is impacting healthcare facilities everywhere.

Cumulative % change in health sector employment by setting, since February 2020, seasonally adjusted



Note: Data for October and November 2021 are preliminary.

Source: Bureau of Labor Statistics Current Employment Survey (CES) • Get the data • PNG

Peterson HIT
Health System Tracker

The number of workers employed at nursing care and elder care facilities has continued to decline. Community elder care facilities had 976,100 employees nationwide in February 2020, but only 867,700 in November of 2021 – a 11.1% decrease – and the number of employees has continued to drop every month. Nursing care facilities have seen a 15.0% drop in employment since February of 2020, from 1.59 million to 1.35 million in November 2021, with decreasing employment nearly every month. (Note that Current Employment Survey data from the most recent two months is preliminary and subject to change).



Facebook Insights for June:

Insights

[See all](#)

Last 28 days : Jun 2 - Jun 29 ▼

People reached	8,580 ▲105%
Post engagements	1,942 ▲139%
Page likes	11 ▲22%

Website Google Analytics:

Page path level 1	Pageviews	Unique Pageviews	Avg. Time on Page	Bounce Rate	% Exit
/jobs/	3884	3350	23.63	88.26%	84.68%
/	396	331	80.08	54.17%	52.27%
/assisted-living.php	152	98	83.29	53.73%	41.45%
/memory-care.php	103	64	63.72	45.95%	41.75%
/in-home-care.php	92	66	90.60	60.00%	54.35%
/jobsbyorganization/	89	83	147.33	90.54%	86.52%
/short-term-care-and-rehabilitation.php	88	69	132.61	70.83%	44.32%
/long-term-care.php	63	52	40.59	64.71%	46.03%
/maps-directions.php	56	51	163.56	53.33%	51.79%
/leadership-team.php	50	43	94.33	94.12%	52.00%
	5262	4466	57.20	83.74%	76.21%

Board Report Clatsop Care in Home Services Report for May 2022

Clients: At the time of this report, we have a census of 55 clients. Only 3 of these clients are on an *as needed* basis. The rest are actively using our services. Of our current clients, 38 are Companion care, and 17 are at Non-certified Caregiver services level. We are not providing medications services to any clients at this time.

One client is VA contract. Three clients are covered by long term care insurance. We currently have two clients through the Providence Elder Place Program, 15 of our clients are Medicaid, and the remaining clients are private pay.

25 of our current clients are in Astoria, 14 are in Seaside/Gearhart area, 8 are in Warrenton/Hammond area, 3 in Knappa/Svenson area and we have 5 clients in Cannon Beach. Currently we have no clients in Westport.

We currently have four clients that are receiving Hospice Services or End of Life Care .

Employees: We currently have 21 employees, including myself. Twelve of these caregivers are full time, 5 of these full-time caregivers are also receiving full benefits. 3 of the full-time employees have now declined our insurance, opting for OHP. The rest are, by choice, part time with 20-25 hours per week although they are providing more hours currently due to the staffing issues from the ones out for surgeries.

Accidents/Incidents: We have had no incidents or injuries.

General: Total hours for May were 1737.25. That is a slight decrease from last month but we had two clients pass away and three that were moved into facilities out of the county. We also had two Medicaid clients have their hours decreased because we were only doing housekeeping and no personal hands on care was needed. This is now a requirement from Medicaid for their clients. They can no longer only receive support services if it doesn't include personal care such as bathing, and/or dressing.

I was not able to take on more clients at this time due to two full time caregivers out from for having surgery. I am still recruiting for staff as I also have two full time caregivers that will be taking the CNA class also, so I am trying to plan for it and one full time caregiver plans on leaving in June.

Respectfully,
Debi Martin

CLATSOP CARE CENTER HEALTH DISTRICT
CEO BOARD REPORT
7/12/2022

As we continue to deal with the lingering effect of COVID, what the main issue at this time is employment and how this affects our census. With our focus in this area, we continue to see people apply, and many of them not show up for scheduled interviews. This will continue to be a district dilemma, as the entire industry grapples with this. We are looking at this time to either a dedicated recruiter for a single point of contact to increase our focus on this area, or beginning a float pool where folks have additional flexibility with what they're able to give. There will be quite a bit to get this off the ground, but these could be two additional ways to assist with staffing.

With the property through the surplus land with the county, we have scheduled an original walk through on July 12, the date of this meeting. In our initial discovery, we intend to answer two initial questions which are, what is the access to the property, and what does the soil consist of. This will give us an idea of the usability of this property for our intentions. I do still have the Warrenton property as a placeholder if this desk't work out if we wish to explore that site. We did receive the final payment of the replacement reserve for the siding, so we can consider that project closed. We do have some money available through the replacement reserve after this was paid out.

Access to the LGIP account for Leslie should be granted shortly as the paperwork has all been submitted. Once she gets the green light on this we will close the Memorial Fund account with Columbia Bank and put those dollars in the LGIP account. Through the process of looking at the foundation, we didn't notice anything tying those dollars to any specific account. We will continue to track those dollars separately, and the only way to access those dollars would be through a board action.

All letters for rent increases have gone out and will be effective August 1, 2022. Again, I want to thank everyone for their efforts in the budget process and getting these things in place. The increase was certainly necessary given what we're seeing on the inflation side; whether that is with wages or expenses. We will continue to be very mindful of our budgets on a monthly basis so we can exceed the expectations set during this budget cycle.

Respectfully,

Mark Remley
Aidan Health Services

CASH SNAPSHOT							
6/27/2022							
CRV GENERAL					28,737		
CCC GENERAL					141,502		
PAYROLL MANUAL CHECKS					5,633		
RETIREMENT VILLAGE PROPERTY LLC					170,454		
CARE CENTER HEALTH DISTRICT					2,459		
MEMORY CARE COMMUNITY					13,315		
DISTRICT ADMINISTRATION					6,756		
IN HOME CARE SERVICES					15,108		
MEMORIAL FUND					92,619		
LGIP					3,697,882		
TOTAL					4,174,465		

RESOLUTION ADOPTING APPROPRIATIONS 2021-22

May 2022	ANNUAL BUDGET	MONTH
CLATSOP CARE HEALTH DISTRICT GENERAL FUND		
PERSONNEL SERVICES	\$294,160	\$26,480
MATERIALS AND SERVICES	\$105,380	\$4,963
CAPITAL OUTLAY	\$654,800	\$0
CONTINGENCY	\$343,340	
TOTAL	\$1,397,680	\$31,443
CLATSOP CARE HEALTH AND REHABILITATION CENTER		
PERSONNEL SERVICES	\$2,594,530	\$192,948
MATERIALS AND SERVICES	\$1,821,360	\$173,758
CAPITAL OUTLAY		\$0
CONTINGENCY		
TOTAL	\$4,415,890	\$366,706
CLATSOP CARE RETIREMENT VILLAGE, LLC		
PERSONNEL SERVICES	\$0	\$0
MATERIALS AND SERVICES	\$76,820	\$7,075
CAPITAL OUTLAY	\$59,900	\$0
DEBT SERVICE	\$338,020	\$12,895
TOTAL	\$474,740	\$19,970
CLATSOP CARE IN-HOME SERVICES		
PERSONNEL SERVICES	\$610,260	\$43,300
MATERIALS AND SERVICES	\$111,000	\$9,175
TOTAL	\$721,260	\$52,476
CLATSOP CARE RETIREMENT VILLAGE		
PERSONNEL SERVICES	\$1,855,350	\$128,907
MATERIALS AND SERVICES	\$818,120	\$65,550
TOTAL	\$2,673,470	\$194,457
CLATSOP CARE MEMORY COMMUNITY		
PERSONNEL SERVICES	\$1,537,190	\$84,505
MATERIALS AND SERVICES	\$479,670	\$27,248
DEBT SERVICE	\$552,270	\$28,868

TOTAL	\$2,569,130	\$140,620
GRAND TOTAL YTD	\$12,252,170	\$805,673
TOTAL UNAPPROPRIATED RESERVE AMOUNTS	\$1,485,080	
DISTRICT TOTAL	\$13,737,250	

Clatsop Care Health District (CCC)
Local Option Property Tax Levy Revenue
Cumulative through 05/31/22
[Last Revised: 06/28/22](#)

FY2022 Receipts by Month	
Date	Amount
07/31/21	\$6,913.01
08/31/21	\$3,019.13
09/30/21	\$1,781.93
10/31/21	\$50,495.38
11/30/21	\$556,146.06
12/31/21	\$6,504.98
01/31/22	\$12,020.29
02/28/22	\$5,175.96
03/31/22	\$10,148.53
04/30/22	\$3,108.33
05/31/22	\$3,259.59
Total Current FYTD	\$658,573.19
FY2019	\$568,108.62
FY2020	\$579,372.99
FY2021	\$651,146.07
Cumulative Funds	\$2,457,200.87
<u>Funds Summary - Cumulative:</u>	
Funds Received	\$2,457,200.87
Funds Spent	(\$1,201,681.41)
CRV LLC Credit*	\$133,300.00
Remaining Available	\$1,388,819.46

*Reimbursement for CRV Siding Project from HUD
Cash Reserves (received 04/21 & 07/21)

	3	09/30/20	Tax Payment 09032020	GJ-004853	\$2,218.88	(\$15,343.42)	
	4	10/31/20	Tax Payment 10072020	GJ-004898	\$1,279.19	(\$16,622.61)	
	4	10/31/20	Tax Payment 10302020	GJ-004898	\$70,068.09	(\$86,690.70)	
	5	11/30/20	Tax Payment 11042020	VI-001462	\$51,638.83	(\$138,329.53)	
	5	11/30/20	Tax Payment 11102020	VI-001462	\$82,791.33	(\$221,120.86)	
	5	11/30/20	Tax Payment 11172020	VI-001462	\$123,735.17	(\$344,856.03)	
	6	12/31/20	Tax Payment 12012020	GJ-004948	\$252,419.87	(\$597,275.90)	
	6	12/31/20	Tax Payment 12072020	GJ-004948	\$5,029.52	(\$602,305.42)	
	6	12/31/20	Tax Payment 12082020	GJ-004948	\$3,428.34	(\$605,733.76)	
	7	01/31/21	Tax Payment 01082021	VI-001487	\$8,020.18	(\$613,753.94)	
	8	02/28/21	Tax Payment 02042021	VI-001505	\$3,535.30	(\$617,289.24)	
	8	02/28/21	Tax Payment 02232021	VI-001505	\$222.43	(\$617,511.67)	
	9	03/31/21	Tax Payment 03042021	GJ-005041	\$10,961.72	(\$628,473.39)	
	10	04/30/21	Tax Payment 04062021	GJ-005087	\$6,401.49	(\$634,874.88)	
	11	05/31/21	Tax Payment 05052021	VI-001541	\$4,850.01	(\$639,724.89)	
	12	06/30/21	Tax Payment 06042021	VI-001551	\$11,421.18	(\$651,146.07)	FY 2021

FY2022							
	1	07/31/21	Tax TO Payment_202016_07072021		\$6,913.01	(\$6,913.01)	
	2	08/31/21	Tax TO Payment_202101_08042021		\$3,019.13	(\$9,932.14)	
	3	09/08/21	Tax TO Payment_202102_09082021		\$1,781.93	(\$11,714.07)	
	4	10/05/21	Tax TO Payment_202103_10052021		\$978.89	(\$12,692.96)	
	4	10/27/21	Tax TO Payment_202104_10272021		\$49,516.49	(\$62,209.45)	
	5	11/02/21	Tax TO Payment_202105_11022021		\$63,581.26	(\$125,790.71)	
	5	11/09/21	Tax TO Payment_202106_11092021		\$96,099.83	(\$221,890.54)	
	5	11/17/21	Tax TO Payment_202107_11172021		\$222,160.01	(\$444,050.55)	
	5	11/23/21	Tax TO Payment_202108_11232021		\$174,304.96	(\$618,355.51)	
	6	12/02/21	Tax TO Payment_202109_12022021		\$6,504.98	(\$624,860.49)	
	7	01/05/22	Tax TO Payment_202110_01052022		\$12,020.29	(\$636,880.78)	
	8	02/03/22	Tax TO Payment_202111_02032022		\$5,175.96	(\$642,056.74)	
	9	03/03/22	Tax TO Payment_202112_03032022		\$10,148.53	(\$652,205.27)	
	10	04/05/22	Tax TO Payment_202113_04052022		\$3,108.33	(\$655,313.60)	
	10	05/03/22	Tax TO Payment_202114_05032022		\$3,259.59	(\$658,573.19)	FY 2022
						(\$2,457,200.87)	

**Estimated due to incorrect report received from the county at the time the month end accounting was completed. Correction completed in June 2020.

\$0.00

General Ledger Detail Report
Local Option Property Tax Levy Spend
Cumulative through 05/31/22

Capital Outlay - Administration 6595-461-51-10 (Sage) / 79950-600-10 (PCC)

Period	Date	Vendor	Journal	Source	Debit (Credit)	Cumulative Spend
FY 2019 Spend						
05	11/27/18	100004003 Dell Business Credit EMAR set-	AP-004141	A/P	\$2,004.40	\$2,004.40
05	11/30/18	100000936 MossyTech LLC New Server	AP-004154	A/P	\$1,983.75	\$3,988.15
05	11/30/18	100000936 MossyTech LLC New Server & Rou	AP-004154	A/P	\$920.00	\$4,908.15
06	12/19/18	100004003 Dell Business Credit	AP-004160	A/P	\$1,058.00	\$5,966.15
06	12/31/18	100000936 MossyTech LLC LEVY	AP-004172	A/P	\$201.25	\$6,167.40
06	12/31/18	100000936 MossyTech LLC LEVY	AP-004172	A/P	\$661.25	\$6,828.65
06	12/31/18	100000936 MossyTech LLC LEVY	AP-004172	A/P	\$460.00	\$7,288.65
07	01/15/19	100004003 Dell Business Credit Acct#6879	AP-004173	A/P	\$1,035.02	\$8,323.67
07	01/31/19	100000936 MossyTech LLC	AP-004188	A/P	\$488.75	\$8,812.42
07	01/31/19	100000936 MossyTech LLC	AP-004188	A/P	\$172.50	\$8,984.92
08	02/13/19	100000936 MossyTech LLC	AP-004193	A/P	\$517.50	\$9,502.42
08	02/13/19	100004003 Dell Business Credit Acct# 687	AP-004193	A/P	\$5,875.31	\$15,377.73
08	02/26/19	100000322 VISA - Michael Kerwin Amazon	AP-004209	A/P	\$20.99	\$15,398.72
08	02/26/19	100000322 VISA - Michael Kerwin Amazon	AP-004209	A/P	\$39.98	\$15,438.70
08	02/26/19	100000322 VISA - Michael Kerwin Amazon	AP-004209	A/P	\$68.08	\$15,506.78
08	02/26/19	100000322 VISA - Michael Kerwin Amazon	AP-004209	A/P	\$62.70	\$15,569.48
08	02/27/19	100000936 MossyTech LLC	AP-004203	A/P	\$468.75	\$16,038.23
08	02/27/19	100000936 MossyTech LLC	AP-004203	A/P	\$125.00	\$16,163.23
09	03/08/19	100000936 MossyTech LLC	AP-004208	A/P	\$218.75	\$16,381.98
09	03/08/19	100004003 Dell Business Credit	AP-004208	A/P	\$978.23	\$17,360.21
10	04/15/19	100004003 Dell Business Credit	AP-004240	A/P	\$1,676.78	\$19,036.99
10	04/25/19	100000322 VISA - Michael Kerwin Amazon	AP-004263	A/P	\$41.80	\$19,078.79
10	04/30/19	210918001 Thomas McNeal reimb for Home D	AP-004261	A/P	\$70.29	\$19,149.08
10	04/30/19	210922000 Yanci Brownson reimb for Home	AP-004261	A/P	\$99.36	\$19,248.44
10	04/30/19	110000023 Matrixcare Levy - for down pay	AP-004277	A/P	\$1,100.00	\$20,348.44
10	04/30/19	130000023 Matrixcare Client ID#M010734 e	AP-004278	A/P	\$3,966.00	\$24,314.44
10	04/30/19	210000023 Matrixcare Client ID#M010734 e	AP-004278	A/P	\$2,941.00	\$27,255.44
11	05/14/19	100004003 Dell Business Credit	AP-004268	A/P	\$7,372.73	\$34,628.17

11	05/28/19	100000322 VISA - Michael Kerwin Amazon	AP-004302	A/P	\$30.89	\$34,659.06
11	05/28/19	100000322 VISA - Michael Kerwin Amazon	AP-004302	A/P	\$30.82	\$34,689.88
11	05/31/19	210000090 Wadsworth Electric electrical	AP-004323	A/P	\$3,333.97	\$38,023.85
12	06/20/19	100004003 Dell Business Credit	AP-004310	A/P	\$4,727.21	\$42,751.06
12	06/20/19	210000950 3D Landscape Inc. tree removal	AP-004312	A/P	\$150.00	\$42,901.06
12	06/30/19	210000300 Pardue Restoration Siding proj	AP-004339	A/P	\$32,160.00	\$75,061.06
Totals for FY 2019					\$75,061.06	
FY 2020 Spend						
01	07/01/19	100000681 Schetky Northwest Sales, Inc.	AP-004331	A/P	\$62,255.73	\$137,316.79
01	07/18/19	210000300 Pardue Restoration	AP-004354	A/P	\$31,617.00	\$168,933.79
01	07/19/19	100016005 Red Dwarf Graphx	AP-004359	A/P	\$3,000.00	\$171,933.79
01	07/25/19	110020003 VISA - David Miller DMV - plat	AP-004373	A/P	\$122.50	\$172,056.29
01	07/31/19	110000009 Wadsworth Electric	AP-004371	A/P	\$663.99	\$172,720.28
01	07/31/19	210000300 Pardue Restoration	AP-004376	A/P	\$105,223.00	\$277,943.28
02	08/31/19	110000024 SMT Health Systems	AP-004399	A/P	\$3,446.51	\$281,389.79
03	09/19/19	100004003 Dell Business Credit	AP-004421	A/P	\$3,871.85	\$285,261.64
03	09/19/19	100015002 Pardue Restoration	AP-004421	A/P	\$48,639.00	\$333,900.64
03	09/25/19	100000322 VISA - Michael Kerwin DELL	AP-004431	A/P	\$659.00	\$334,559.64
03	09/25/19	100000322 VISA - Michael Kerwin Amazon	AP-004431	A/P	\$160.75	\$334,720.39
03	09/27/19	110000023 Matrixcare Deposit on Mx MyDat	AP-004427	A/P	\$836.00	\$335,556.39
03	09/30/19	110000024 SMT Health Systems	AP-004436	A/P	\$634.03	\$336,190.42
04	10/09/19	100015002 Pardue Restoration	AP-004441	A/P	\$48,639.00	\$384,829.42
04	10/09/19	100004003 Dell Business Credit	AP-004444	A/P	\$807.92	\$385,637.34
04	10/25/19	100000322 VISA - Michael Kerwin Amazon	AP-004473	A/P	(\$160.75)	\$385,476.59
04	10/25/19	100000322 VISA - Michael Kerwin Amazon	AP-004473	A/P	\$106.14	\$385,582.73
04	10/25/19	100000322 VISA - Michael Kerwin Amazon	AP-004473	A/P	\$42.74	\$385,625.47
04	10/31/19	210000300 Pardue Restoration CRV	AP-004476	A/P	\$48,639.00	\$434,264.47
05	11/26/19	100000322 VISA - Michael Kerwin DELL - levy	AP-004497	A/P	\$691.21	\$434,955.68
06	12/12/19	210000300 Pardue Restoration	AP-004498	A/P	\$84,983.00	\$519,938.68
07	01/13/20	210000300 Pardue Restoration	AP-004527	A/P	\$66,650.00	\$586,588.68
08	02/10/20	210000300 Pardue Restoration	AP-004541	A/P	\$66,650.00	\$653,238.68
08	02/13/20	110000027 Direct Supply Inc	AP-004545	A/P	\$2,608.41	\$655,847.09
08	02/19/20	110000936 Mossy Tech LLC	AP-004553	A/P	\$323.97	\$656,171.06
08	02/29/20	110000027 Direct Supply Inc (AP-004517 12/19)	GL-004594	GL	\$3,641.98	\$659,813.04
08	02/29/20	210000300 Pardue Restoration	AP-004571	A/P	\$49,987.50	\$709,800.54
09	03/11/20	210005003 Emmons Design	AP-004579	A/P	\$3,000.00	\$712,800.54
09	03/16/20	130017010 Source North America	AP-004585	A/P	\$8,519.36	\$721,319.90
09	03/19/20	100001004 America's Phone Guys	AP-004592	A/P	\$11,158.00	\$732,477.90
09	03/25/20	110000936 MossyTech LLC	AP-004600	A/P	\$250.00	\$732,727.90

09	03/26/20	130003006 Central Service Inc.	AP-004607	A/P	\$8,396.55	\$741,124.45
09	03/26/20	130003006 Central Service Inc.	AP-004607	A/P	\$2,845.96	\$743,970.41
09	03/31/20	110000024 SMT Health Systems Five	AP-004602	A/P	\$24,899.39	\$768,869.80
09	03/31/20	210000300 Pardue Restoration	AP-004614	A/P	\$49,987.50	\$818,857.30
10	04/24/20	210020014 VISA-Launa DeGiusti OneBeat CPR	AP-004630	A/P	\$3,349.00	\$822,206.30
10	04/30/20	210000300 Pardue Restoration	AP-004626	A/P	\$9,950.00	\$832,156.30
10	04/30/20	130000451 Wilcox & Flegal	AP-004631	A/P	\$689.16	\$832,845.46
11	05/05/20	130003006 Central Service Inc.	AP-004628	A/P	\$8,396.55	\$841,242.01
11	05/31/20	110000936 Mossy Tech LLC	AP-004651	A/P	\$343.75	\$841,585.76
12	06/22/20	210014003 Omni Wire Integration Group	AP-004681	A/P	\$11,000.00	\$852,585.76
12	06/24/20	100001004 America's Phone Guys	AP-004683	A/P	\$12,108.50	\$864,694.26
12	06/30/20	110000023 Matrixcare	AP-004689	A/P	\$950.00	\$865,644.26
12	06/30/20	110000023 Matrixcare	AP-004689	A/P	\$1,125.00	\$866,769.26
12	06/30/20	130000027 Direct Supply Inc	AP-004694	A/P	\$6,488.95	\$873,258.21
Totals for FY 2020					\$798,197.15	
FY 2021 Spend						
01	07/16/20	210005003 Emmons Design	AP-004698	A/P	\$12,721.08	\$885,979.29
01	07/29/20	210014003 Omni Wire Integration Group	AP-004701	A/P	\$10,825.00	\$896,804.29
01	07/29/20	210018004 Terra Dulce Consultants, Inc.	AP-004701	A/P	\$4,500.00	\$901,304.29
02	08/26/20	210000025 The Astorian	AP-004722	A/P	\$289.80	\$901,594.09
02	08/31/20	210005003 Emmons Design	AP-004742	A/P	\$5,778.80	\$907,372.89
05	11/27/20	210000635 Northwest Ready Mix	AP-004791	A/P	\$420.00	\$907,792.89
06	12/15/20	210005003 Emmons Design	AP-004810	A/P	\$8,981.50	\$916,774.39
06	12/15/20	210014004 O'Brien & Company LLC	AP-004810	A/P	\$15,218.53	\$931,992.92
06	12/31/20	23001000 ACS Testing, Inc	AP-004839	A/P	\$2,520.58	\$934,513.50
06	12/31/20	130000027 Direct Supply, Inc	AP-004844	A/P	\$24,994.30	\$959,507.80
07	01/14/21	230005003 Emmons Design	AP-004847	A/P	\$6,961.60	\$966,469.40
07	01/31/21	130000027 Direct Supply, Inc	AP-004866	A/P	(\$858.00)	\$965,611.40
07	01/31/21	230014004 O'Brien & Company LLC	AP-004866	A/P	\$48,890.36	\$1,014,501.76
07	01/31/21	230014004 O'Brien & Company LLC	AP-004885	A/P	\$44,244.35	\$1,058,746.11
07	02/28/21	130000027 Direct Supply, Inc	AP-004902	A/P	\$858.00	\$1,059,604.11
08	03/31/21	230014004 O'Brien & Company LLC	AP-004916	A/P	\$60,681.36	\$1,120,285.47
08	03/31/21	230014004 O'Brien & Company LLC	AP-004935	A/P	\$19,180.16	\$1,139,465.63
11	05/31/21	230005003 Emmons Design	AP-005000	A/P	\$910.00	\$1,140,375.63
11	05/31/21	230005003 Emmons Design	AP-005000	A/P	\$1,729.00	\$1,142,104.63
12	06/25/21	230005003 Emmons Design	AP-005012	A/P	(\$910.00)	\$1,141,194.63
12	06/30/21	230014004 O'Brien & Company LLC	AP-005022	A/P	\$14,635.22	\$1,155,829.85
Totals for FY 2021					\$282,571.64	

FY 2022 Spend					
04	10/06/21	Mossy Tech LLC	MT8747	AP-IN	\$2,002.00
606	12/17/21	OmniWire	I1596	AP-IN	\$9,812.00
1285	03/15/22	Omni Wire Integration Group LLC	I1649	AP-IN	\$11,098.50
1559	04/28/22	Omni Wire Integration Group LLC	I1682	AP-IN	\$11,348.50
1625	05/13/22	Mossy Tech LLC	MT2950	AP-IN	\$3,281.25
1830	05/01/22	Performance Systems Integration LLC	MT2950	AP-IN	\$8,309.31
Totals for FY 2022					\$45,851.56

\$0.00

Date: Jun 1, 2022
Time: 11:19:50 PT
User: Leslie Calms
Clatsop Care Health District
G/L Transactions
Fiscal Period: 10-Apr 2022 to 11-May 2022
Included Facilities: Clatsop Care Health and Rehabilitation Center, Clatsop Care Health District HO, Clatsop Care Health District-Elimina
Retirement Village, Clatsop Retirement Village LLC
Report Criteria: Accounts: from 79950-600-10 to 79960-620-21, Report Type: Detail, Sort by: Main Account

FP/FY	Eff. Date	Batch-Ent.	Source	Description	Ref #	Prev. Balan
79950-600-10	-	Capital Outlay				22,912.
10-Apr/22	04/28/22	1559-15	AP-IN	Omni Wire Integration Group LLC - OmniWire nurse call system	I1682	
Net Change and Ending Balance for Year 2022 and Period 10-Apr						

Date: Jun 28, 2022
Time: 16:54:17 PT
User: Leslie Calms
Clatsop Care Health District
G/L Transactions
Fiscal Period: 11-May 2022 to 11-May 2022
Included Facilities: Clatsop Care Health and Rehabilitation Center, Clatsop Care Health District HO, Clatsop Care Health District-Elimina
Retirement Village, Clatsop Retirement Village LLC
Report Criteria: Accounts: 17490-000-10, Report Type: Detail, Sort by: Main Account

FP/FY	Eff. Date	Batch-Ent.	Source	Description	Ref #	Prev. Balan
17490-000-10	-	Construction in Progress				34,261.C
11-May/22	05/13/22	1625-1	AP-IN	MossyTech LLC - MossyTech email to cloud conversion	MT9250	
11-May/22	05/01/22	1830-1	GL-JE	May Levy item to CIP District - Fire Alarm Repair to CIP Levy		
Net Change and Ending Balance for Year 2022 and Period 11-May						
TOTALS						34,261.C
Grand Totals						

Matrixcare eMAR Upgrade
Matrixcare eMAR Upgrade
Matrixcare eMAR Upgrade
Matrixcare eMAR Upgrade
CRV Siding Project
CRV Siding Project
New Bus for CCC
CRV Siding Project
New Bus for CCC
New Bus for CCC
Matrixcare eMAR Upgrade
CRV Siding Project
CCC New Slings (Equip Refresh)
Matrixcare eMAR Upgrade
CRV Siding Project
Matrixcare eMAR Upgrade
Matrixcare eMAR Upgrade
Matrixcare eMAR Upgrade
Matrixcare eMAR Upgrade
Matrixcare eMAR Upgrade
CRV Siding Project
Matrixcare eMAR Upgrade
CRV Siding Project
CRV Siding Project
CRV Siding Project
CCC Reclining Shower Chairs
CCC Wireless Access Points
CCC AED Stations
CRV Siding Project
CRV Porte Cochere
CMCC Fuel Tank
CRV/CCC Phone System
CCC Wireless Access Points

CMCC Fuel Tank
CMCC Fuel Tank
CCC Volaro Lifts
CRV Siding Project
OneBeat CPR
CRV Siding Project
CMCC Fuel for New Tank
CMCC Fuel Tank
CCC Wireless Access Points
CRV Wireless Access Points
CRV/CCC Phone System
Matrixcare eMAR Upgrade
Matrixcare eMAR Upgrade
CMCC Hoyer

CRV Porte Cochere
CRV Wireless Access Points
CRV Porte Cochere
CRV Porte Cochere-Expense
CRV Porte Cochere
CRV Porte Cochere
CRV Porte Cochere
CRV Porte Cochere
CRV Porte Cochere
CRV Porte Cochere
CCMC Common Area Furniture
CRV Porte Cochere
CCMC Common Area Furniture
CRV Porte Cochere
CRV Porte Cochere
CCMC Common Area Furniture
CRV Porte Cochere
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CRV Porte Cochere

CCMC Wireless Access Points Upgrade
CCC Nurse Call Computer
CCC Nurse Call System
CCC Nurse Call System
Email Cloud Conversion
CCMC Fire Alarm Repair

ation, Clatsop Care In-Home Care, Clatsop Care Memory Community, Clatsop Care

ice	Debits	Credits	Net Chg/Subtotal	Balance
50	11,348.50	0.00	Clatsop Care Health District HO	34,261.00
			11,348.50	

tion, Clatsop Care In-Home Care, Clatsop Care Memory Community, Clatsop Care

ce	Debits	Credits	Net Chg/Subtotal	Balance
00	3,281.25	0.00	Clatsop Care Health District HO	
	8,309.31	0.00	Clatsop Care Health District HO	
			11,590.56	45,851.56
00	11,590.56	0.00	11,590.56	45,851.56

11,590.56 0.00

PivotTable2

Debit (Credit)	(Multiple Items)
----------------	------------------

Project	Debit (Credit) (Sum)
CCC AED Stations	\$3,641.98
CCC New Slings (Equip Refresh)	\$4,080.54
CCC Nurse Call Computer	\$9,812.00
CCC Nurse Call System	\$22,447.00
CCC Reclining Shower Chairs	\$2,608.41
CCC Volaro Lifts	\$24,899.39
CCC Wireless Access Points	\$917.72
CCMC Common Area Furniture	\$24,994.30
CCMC Fire Alarm Repair	\$8,309.31
CCMC Wireless Access Points Upgrade	\$2,002.00
CMCC Fuel for New Tank	\$689.16
CMCC Fuel Tank	\$28,158.42
CMCC Hoyer	\$6,488.95
CRV Porte Cochere	\$249,462.54
CRV Porte Cochere-Expense	\$289.80
CRV Siding Project	\$643,275.00
CRV Wireless Access Points	\$21,825.00
CRV/CCC Phone System	\$23,266.50
Email Cloud Conversion	\$3,281.25
Matrixcare eMAR Upgrade	\$52,504.91
New Bus for CCC	\$65,378.23
OneBeat CPR	\$3,349.00
Grand Total	\$1,201,681.41

Clatsop Care Health District (CCC)
 Local Option Property Tax Levy Spend
 Summary by Project
 Cumulative through 05/31/22

Completed	Estimated/ Actual Completion Date
Y	12/31/19
Y	08/31/19
Y	05/31/22
Y	05/31/22
Y	02/29/20
Y	04/30/20
Y	07/31/20
Y	12/31/20
Y	05/31/22
N	Pending
Y	04/30/20
Y	04/30/20
Y	06/30/22
Y	06/15/21
Y	08/30/20
Y	04/30/20
Y	05/31/20
Y	05/31/20
Y	05/31/22
Y	Care Center Complete
Y	08/31/20
Y	07/31/19
Y	04/30/20

Clatsop Care Health District									
Statement of Net Position									
As of May 31, 2022									
	DISTRICT	CCC	CCMC	IHC	CRV	LLC			
CURRENT ASSETS									
Cash and cash equivalents	\$3,760,244	\$47,222	\$68,677	\$46,238	\$49,056	\$74,154			
Restricted funds held in escrow						51,765			
Receivables:									
Resident receivables, net uncollectible amounts	-	497,395	54,303	55,129	75,239	-			
Tax revenue	119,000								
Other receivables	-	(2,630)	269	-	(168)				
Resident funds held in trust	-	10,357	8,724	-	2,919	-			
Due from other funds	160,885	4,072,511	180,721	231,506	521,520	44,457			
Prepaid expenses	66,450					5,865			
Total current assets	4,106,579	4,624,855	312,694	332,873	648,567	176,242			
LONG TERM ASSETS									
Restricted funds held in escrow	-	-	-	-	-	173,012			
CAPITAL ASSETS									
Capital assets not being depreciated:									
Land	-	40,150	-	-	-	219,000			
Construction in progress	45,852	-	-	-	-	-			
Capital assets, net of accumulated depreciation:									
Land improvements	-	48,444	172			13,660			
Buildings	-	446,222		-	-	3,088,105			
Building improvements	-	369,942	63,078	-	47,298	1,394,599			
Moveable equipment	-	55,287	54,619	-	73,268	-			
Vehicle	-	25,940	-	-	-	-			
Total capital assets, net	45,852	985,985	117,870	-	120,566	4,715,365			
Property under capital lease, net of accumulated amortization	-	-	5,719,528	-	-	-			
Total Assets	\$4,152,430	\$5,610,840	\$6,150,091	\$332,873	\$769,133	\$5,064,618			
CURRENT LIABILITIES									
Accounts payable	\$55,144	\$122,367	\$17,508	\$448	\$33,808	\$0			
Accrued liabilities	40,880	52,302	3,846	1,673	11,753	-			

Clatsop Care Health District								
Statement of Revenues, Expenditures, and Changes in Net Position								
For the Eleven Months Ended May 31, 2022								
	DISTRICT	CCC	CCMC	IHC	CRV	LLC	ELIMINATIONS	CONSOLIDATED
Revenues								
Charges for services								
Medicare A	\$0	\$1,061,646	\$0	\$0	\$0	\$0		\$1,061,646
Medicare B	-	45,084	-	-	-	-		45,084
Medicare C	-	59,917	-	-	-	-		59,917
Private	-	535,186	1,382,187	-	1,680,905	-		3,598,278
Medicaid	-	2,135,733	399,667	-	656,240	-		3,191,639
Elderplace	-	-	159,293	-	97,833	-		257,126
In-Home Care	-	-	-	556,544	-	-		556,544
Taxes								
Property Taxes	519,944	-	-	-	-	-		519,944
Local Option Taxes	658,573	-	-	-	-	-		658,573
Timber Taxes	453,876	-	-	-	-	-		453,876
Community SIP Fund/Other	27,331	-	-	-	-	-		27,331
Rent Revenue	-	-	-	-	-	489,027	(489,027)	-
HHS Provider Relief Funds	-	126,725	14,258	24	5,118	-		146,125
Grant Revenue -PPP Loan Forgiveness	45,399	497,133	255,538	108,693	340,236	-		1,246,999
Investment income	15,007	81	-	-	8	120		15,216
Donations	-	7	-	-	-	-		7
Miscellaneous revenue	64	21,145	542	119	1,537	-		23,407
Total Revenues	1,720,193	4,482,656	2,211,486	665,380	2,781,877	489,147		11,861,713
Expenditures								
Health services								
Personnel services	-	1,462,096	681,473	522,807	924,950	-		3,591,326
Materials and supplies	-	819,449	69,254	53,988	89,419	-		1,032,110
Therapy								
Materials and supplies	-	251,919	-	-	-	-		251,919
Administration								
Personnel services	241,061	-	-	-	-	-		241,061
Materials and supplies	143,708	-	-	-	-	-		143,708
Facility administration								
Personnel services	-	195,250	133,425	-	149,200	-		477,876
Materials and supplies	-	327,781	163,427	408	755,559	74,908	(489,027)	833,056
Management Fee	-	230,254	116,469	33,396	146,136	-		526,255
Management Travel	-	9,309	3,307	-	4,326	-		16,942
Debt Service	-	-	320,188	-	-	143,037		463,225
Capital outlay	-	-	-	-	-	-		-
Maintenance Services								
Personnel services	-	76,189	51,977	-	97,933	-		226,099
Materials and supplies	-	48,479	31,771	-	108,214	-		188,463
Laundry/housekeeping								
Personnel services	-	162,887	-	-	-	-		162,887
Materials and supplies	-	21,018	-	-	-	-		21,018
Activities								
Personnel services	-	74,185	38,722	-	51,772	-		164,680
Materials and supplies	-	3,437	2,555	-	8,573	-		14,566
Dietary								
Personnel services	-	251,518	214,241	-	416,405	-		882,165
Materials and supplies	-	88,736	85,191	-	211,085	-		385,011
Social services								
Personnel services	-	76,427	-	-	-	-		76,427
Materials and supplies	-	-	-	-	-	-		-
Depreciation	-	89,202	20,970	-	19,932	217,103		347,207
Amortization	-	-	289,928	-	-	-		289,928
Total Expenditures	384,769	4,188,137	2,222,897	610,600	2,983,504	435,049		10,335,929
Excess (deficiency) of revenues over expenditures								
	1,335,424	294,519	(11,411)	54,781	(201,627)	54,098		1,525,784
Other Financing Sources (Uses)								
Transfers in	291,684	361,099	95,394	-	-	14,635		762,812
Transfers out	(471,128)	-	-	-	-	(291,684)		(762,812)
Total Other Financing Sources (Uses)	(179,444)	361,099	95,394	-	-	(277,049)		-
Changes in Net Position	\$1,155,980	\$655,618	\$83,983	\$54,781	(\$201,627)	(\$222,951)		\$1,525,784

Clatsop Care Health District								
Statement of Revenues, Expenditures, and Changes in Net Position								
For the Month Ended May 31, 2022								
	DISTRICT	CCC	CCMC	IHC	CRV	LLC	ELIMINATIONS	CONSOLIDATED
Revenues								
Charges for services								
Medicare A	\$0	\$111,323	\$0	\$0	\$0	\$0		\$111,323
Medicare B	-	3,846	-	-	-	-		3,846
Medicare C	-	26,759	-	-	-	-		26,759
Private	-	79,653	120,927	-	136,142	-		336,722
Medicaid	-	171,190	38,484	-	58,409	-		268,082
Elderplace	-	-	15,948	-	11,142	-		27,090
In-Home Care	-	-	-	53,240	-	-		53,240
Taxes								
Property Taxes	2,501	-	-	-	-	-		2,501
Local Option Taxes	3,260	-	-	-	-	-		3,260
Timber Taxes	41,000	-	-	-	-	-		41,000
Community SIP Fund/Other	-	-	-	-	-	-		-
Rent Revenue	-	-	-	-	-	44,457	(44,457)	-
HHS Provider Relief Funds	-	-	-	-	-	-		-
Grant Revenue -PPP Loan Forgiveness	-	-	-	-	-	-		-
Investment income	2,298	4	-	-	1	11		2,314
Donations	-	7	-	-	-	-		7
Miscellaneous revenue	64	138	278	-	673	-		1,153
Total Revenues	49,122	392,919	175,638	53,240	206,367	44,468		877,297
Expenditures								
Health services								
Personnel services	-	123,998	50,633	43,300	75,786	-		293,717
Materials and supplies	-	82,195	1,177	5,979	3,650	-		93,001
Therapy								
Materials and supplies	-	26,289	-	-	-	-		26,289
Administration								
Personnel services	26,480	-	-	-	-	-		26,480
Materials and supplies	4,963	-	-	-	-	-		4,963
Facility administration								
Personnel services	-	17,700	8,976	-	12,376	-		39,053
Materials and supplies	-	28,550	13,063	-	66,502	7,075	(44,457)	70,733
Management Fee	-	23,566	10,522	3,196	12,377	-		49,661
Management Travel	-	103	167	-	142	-		412
Debt Service	-	-	28,540	-	-	12,821		41,361
Capital outlay	-	-	-	-	-	-		-
Maintenance Services								
Personnel services	-	8,015	4,208	-	2,334	-		14,557
Materials and supplies	-	2,813	(5,531)	-	8,466	-		5,747
Laundry/housekeeping								
Personnel services	-	9,543	-	-	-	-		9,543
Materials and supplies	-	1,314	-	-	-	-		1,314
Activities								
Personnel services	-	7,467	3,274	-	4,676	-		15,418
Materials and supplies	-	410	177	-	818	-		1,406
Dietary								
Personnel services	-	20,010	17,413	-	33,735	-		71,159
Materials and supplies	-	8,518	7,674	-	18,052	-		34,243
Social services								
Personnel services	-	6,214	-	-	-	-		6,214
Materials and supplies	-	-	-	-	-	-		-
Depreciation	-	8,110	1,907	-	1,812	19,737		31,566
Amortization	-	-	26,357	-	-	-		26,357
Total Expenditures	31,443	374,816	168,556	52,476	240,726	39,634		863,194
Excess (deficiency) of revenues over expenditures								
	17,679	18,103	7,082	765	(34,359)	4,834		14,103
Other Financing Sources (Uses)								
Transfers in	-	-	-	-	-	-		-
Transfers out	-	-	-	-	-	-		-
Total Other Financing Sources (Uses)	-	-	-	-	-	-		-

[illegible]