Clatsop Care Health District FY 2021 Budget Summary Excess (Deficiency) of Revenue over Expenditure Last Revised: 05/29/20

	FY 2020 F	YTD 03/31/20 +	- Forecast		FY 2021			
	Projected	Adjust for Transfer Revenue/ Expense	Projected prior to Transfers	Budget	Adjust for Transfer Revenue/ Expense	Budget Prior to Transfers	FY 2020 to FY 2021 Change - Fav (Unfav)	
District	(\$71,970)	\$1,405,612	\$1,333,642	\$750,600	\$573,660	\$1,324,260	(\$9,382)	
CCC	\$564,811	(\$1,027,265)	(\$462,454)	\$0	(\$322,700)	(\$322,700)	\$139,754	
CCMC	(\$321,834)	(\$58,440)	(\$380,274)	\$0	(\$241,120)	(\$241,120)	\$139,154	
IHC	\$10,185	\$0	\$10,185	(\$0)	(\$9,840)	(\$9,840)	(\$20,025)	
CRV	\$330,559	(\$319,907)	\$10,652	\$47,410	\$0	\$47,410	\$36,758	
LLC	\$34,689	\$0	\$34,689	\$32,970	\$0	\$32,970	(\$1,719)	
Total	\$546,440	\$0	\$546,440	\$830,980	\$0	\$830,980	\$284,540	
10% Contingency						(\$83,100)		
Total	\$546,440	\$0	\$546,440	\$830,980	\$0	\$747,880	\$201,440	

Clatsop Care Health District FY 2021 Budget District (Fund 10) Last Revised: 05/29/20

	FYTD 03/31/20 + Forecast	Budget	YOY Chan	ge	
	FY 2020	FY 2021	\$	%	Notes
Revenue					
Tax Revenue					
Property Taxes	\$449,221	\$462,710	\$13,489	3.0%	
Local Option Taxes	\$581,112	\$598,530	\$17,418	3.0%	
Timber Taxes	\$591,679	\$591,720	\$41	0.0%	
Other - SIP	\$27,204	\$0	(\$27,204)	-100.0%	
Tax Revenue	\$1,649,216	\$1,652,960	\$3,744	0.2%	
Donations	\$220	\$240	\$20	9.1%	
Interest Income	\$23,175	\$23,160	(\$15)	-0.1%	
Total Revenue	\$1,672,611	\$1,676,360	\$3,764	0.2%	
Expenses					
Administration					
Personnel Costs					
Salaries and Wages	\$154,977	\$164,340	\$9,363	6.0%	
Employee PTO	\$15,838	\$16,610	\$772	4.9%	
Payroll Taxes	\$13,039	\$13,810	\$771	5.9%	
Health Insurance and Benefits	\$12,515	\$21,510	\$8,995	71.9%	
Workers Compensation	\$3,802	\$4,030	\$228	6.0%	
Personnel costs	\$200,171	\$220,300	\$20,129	10.1%	
Materials and Supplies					
Office Expenses	\$1,090	\$1,080	(\$10)	-0.9%	
Advertising and Marketing (Hiring)	\$810	\$840	\$30	3.7%	
Advertising and Marketing	\$7,639	\$7,680	\$41	0.5%	
Accounting Services	\$96,112	\$88,990	(\$7,122)	-7.4%	HUD Audit Fee moved to LLC Budget
Travel	\$1,779	\$1,800	\$21	1.2%	-
Management Consultants	\$2,087	\$2,040	(\$47)	-2.3%	
Education and Training	\$2,817	\$2,760	(\$57)	-2.0%	
Hosting Services	\$7,315	\$7,320	\$5	0.1%	
Hiring Expenses	\$11	\$0	(\$11)	-100.0%	
Dues and Subscriptions	\$7,099	\$7,080	(\$19)	-0.3%	

Clatsop Care Health District FY 2021 Budget District (Fund 10) Last Revised: 05/29/20

	FYTD 03/31/20 + Forecast	Budget	YOY Chan	ge	
	FY 2020	FY 2021	\$	%	Notes
Repairs and Maintenance	\$180	\$240	\$60	33.3%	
Employee Gifts and Awards	\$5,110	\$5,160	\$50	1.0%	
Non-chargeable Supplies and Equipment	\$224	\$240	\$16	7.1%	
Non-chargeable Supplies and Equipment - IT	\$247	\$240	(\$7)	-2.8%	
Miscellaneous Administrative Expenses	\$6,278	\$6,330	\$52	0.8%	
Materials and Supplies	\$138,798	\$131,800	(\$6,998)	-5.0%	
Administration	\$338,969	\$352,100	\$13,131	3.9%	
Transfer Expense	\$1,405,612	\$573,660	(\$831,952)	-59.2%	
Excess (Deficiency) of Revenue over Expenditures	(\$71,970)	\$750,600	\$822,570	-1142.9%	

Clatsop Care Health District FY 2021 Budget Facility: District (Fund 10) Last Revised: 05/29/20

Statistical Data	Historical Dat FYTD 03/31/20 + Forecast FY 2020	9 FYTD Actual 03/31/20	Budget Change
Days in Month	366	275	
M-F Days in Month	262	197	
Revenue			
Tax Revenue			
Property Taxes	\$449,221	\$443,309	3.00%
Local Option Taxes	\$581,112	\$573,856	3.00%
Timber Taxes	\$591,679	\$442,059	0.00%
Other - SIP	\$27,204	\$27,204	-100.00%
Tax Revenue	\$1,649,216	\$1,486,428	
Donations	\$220	\$220	
Interest Income	\$23,175	\$17,205	
Total Revenue	\$1,672,611	\$1,503,853	
% Property Taxes by Month	100.0%		
% Local Option Taxes by Month	100.0%		
Expenses Administration Personnel Costs			
Salaries and Wages	\$154,977	\$116,347	3.00%
Employee PTO	\$15,838	\$11,878	3.00%
Payroll Taxes	\$13,039	\$9,789	
Health Insurance and Benefits	\$12,515	\$7,895	
Workers Compensation	\$3,802	\$2,852	0.00%
Personnel costs	\$200,171	\$148,761	
% Non-Productive	9.3%	9.3%	
% Payroll Taxes	7.6%	7.6%	
% Benefits	7.3%	6.2%	
% Workers Compensation	2.2%	2.2%	
Materials and Supplies	\$1.000	\$ 222	
Office Expenses	\$1,090	\$800	
Advertising and Marketing (Hiring)	\$810	\$590	
Advertising and Marketing			
Advertising and Marketing	\$7,639	\$5,609	
Accounting Services	\$96,112	\$81,387	See Schedul
Accounting Services Travel	\$96,112 \$1,779	\$81,387 \$1,329	0.00%
Accounting Services Travel Management Consultants	\$96,112 \$1,779 \$2,087	\$81,387 \$1,329 \$2,087	0.00%
Accounting Services Travel Management Consultants Education and Training	\$96,112 \$1,779 \$2,087 \$2,817	\$81,387 \$1,329 \$2,087 \$2,057	0.00% 0.00% 0.00%
Accounting Services Travel Management Consultants Education and Training Hosting Services	\$96,112 \$1,779 \$2,087 \$2,817 \$7,315	\$81,387 \$1,329 \$2,087 \$2,057 \$5,065	0.00% 0.00% 0.00% 0.00%
Accounting Services Travel Management Consultants Education and Training Hosting Services Hiring Expenses	\$96,112 \$1,779 \$2,087 \$2,817 \$7,315 \$11	\$81,387 \$1,329 \$2,087 \$2,057 \$5,065 \$11	0.00% 0.00% 0.00% 0.00% 0.00%
Accounting Services Travel Management Consultants Education and Training Hosting Services	\$96,112 \$1,779 \$2,087 \$2,817 \$7,315	\$81,387 \$1,329 \$2,087 \$2,057 \$5,065	0.00% 0.00% 0.00% 0.00%

Employee Gifts and Awards	\$5,110	\$3,730	0.00%
Non-chargeable Supplies and Equipment	\$224	\$164	0.00%
Non-chargeable Supplies and Equipment - IT	\$247	\$187	0.00%
Miscellaneous Administrative Expenses	\$6,278	\$6,278	0.00%
Materials and Supplies	\$138,798	\$114,853	
Administration	\$338,969	\$263,614	
Transfer Expense	\$1,405,612	\$1,355,691	
Excess (Deficiency) of Revenue over			
Expenditures	(\$71,970)	(\$115,452)	

In	put Cell					
L						
	Budget	Budget	Budget	Budget	Budget	Budget
	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20
	31	31	30	31	30	31
	51	51	50	51	50	51
	\$3,640	\$770	\$2,760	\$28,890	\$402,460	\$2,160
	\$4,710	\$1,000	\$3,570	\$37,370	\$520,620	\$2,790
	\$49,310	\$49,310	\$49,310	\$49,310	\$49,310	\$49,310
	\$0	\$0	\$0	\$0	\$0	\$0
	\$57,660	\$51,080	\$55,640	\$115,570	\$972,390	\$54,260
_	\$20	\$20	\$20	\$20	\$20	\$20
_	\$1,930	\$1,930	\$1,930	\$1,930	\$1,930	\$1,930
_	\$59,610 0.0%	\$53,030 0.0%	\$57,590 0.0%	\$117,520 0.0%	\$974,340 0.0%	\$56,210 0.0%
	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
	\$14,360	\$13,130	\$13,820	\$13,820	\$13,130	\$14,510
	\$1,370	\$1,380	\$1,380	\$1,380	\$1,380	\$1,380
	\$1,200	\$1,110	\$1,160	\$1,160	\$1,110	\$1,210
	\$1,780	\$1,780	\$1,780	\$1,780	\$1,780	\$1,780
	\$350	\$320	\$340	\$340	\$320	\$350
	\$19,060	\$17,720	\$18,480	\$18,480	\$17,720	\$19,230
	8.7% 7.6%	9.5% 7.6%	9.1% 7.6%	9.1% 7.6%	9.5% 7.6%	8.7% 7.6%
	11.3%	12.3%	11.7%	11.7%	12.3%	11.2%
	2.2%	2.2%	2.2%	2.2%	2.2%	2.2%
	\$90	\$90	\$90	\$90	\$90	\$90
	\$70	\$70	\$70	\$70	\$70	\$70
	\$640	\$640	\$640	\$640	\$640	\$640
	\$5,000 \$150	\$13,110 \$150	\$16,070 \$150	\$11,040 \$150	\$6,940 \$150	\$6,870 \$150
	\$150 \$170	\$150 \$170	\$150 \$170	\$150 \$170	\$150 \$170	\$150 \$170
	\$230	\$230	\$230	\$230	\$230	\$230
	\$610	\$610	\$610	\$610	\$610	\$610
	\$0	\$0	\$0	\$0	\$0	\$0
	\$590	\$590	\$590	\$590	\$590	\$590
	\$20	\$20	\$20	\$20	\$20	\$20

Chg Eff 10/1

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\$430 \$20 \$20	\$430 \$20 \$20	\$430 \$20 \$20	\$430 \$20 \$20	\$430 \$20 \$20	\$430 \$20 \$20
\$5,670	\$60	\$60	\$60	\$60	\$60
\$13,710	\$16,210	\$19,170	\$14,140	\$10,040	\$9,970
\$32,770	\$33,930	\$37,650	\$32,620	\$27,760	\$29,200
\$45,300	\$36,570	\$44,030	\$47,140	\$38,770	\$52,080
\$18,460)	(\$17,470)	(\$24,090)	\$37,760	\$907,810	(\$25,070)
	\$20 \$20 <mark>\$5,670</mark> \$13,710 \$32,770	\$20 \$20 \$20 \$20 \$5,670 \$60 \$13,710 \$16,210 \$32,770 \$33,930 \$45,300 \$36,570	\$20 \$20 \$20 \$20 \$20 \$20 \$5,670 \$60 \$60 \$13,710 \$16,210 \$19,170 \$32,770 \$33,930 \$37,650 \$45,300 \$36,570 \$44,030	\$20 \$20 \$20 \$20 \$20 \$20 \$20 \$20 \$5,670 \$60 \$60 \$60 \$13,710 \$16,210 \$19,170 \$14,140 \$32,770 \$33,930 \$37,650 \$32,620 \$45,300 \$36,570 \$44,030 \$47,140	\$20 \$20 \$20 \$20 \$20 \$20 \$20 \$20 \$20 \$20 \$5,670 \$60 \$60 \$60 \$13,710 \$16,210 \$19,170 \$14,140 \$10,040 \$32,770 \$33,930 \$37,650 \$32,620 \$27,760 \$45,300 \$36,570 \$44,030 \$47,140 \$38,770

Transfer Exper	nse from Othe	er Budgets:				
CCC	\$19,900	\$20,730	\$23,180	\$23,180	\$23,000	\$26,180
CCMC	\$25,400	\$15,840	\$20,430	\$23,960	\$15,770	\$25,630
IHC	\$0	\$0	\$420	\$0	\$0	\$270
CRV	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$45,300	\$36,570	\$44,030	\$47,140	\$38,770	\$52,080
Tax Rev*	\$52,950	\$50,080	\$52,070	\$78,200	\$451,770	\$51,470
Over (Under)	\$7,650	\$13,510	\$8,040	\$31,060	\$413,000	(\$610)

Budget							YOY Ch
D. I. J.	Delast	D	Delast	Delast	Delast	Pudgot	•
Budget	Budget	Budget	Budget	Budget	Budget	Budget	\$
Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	FY 2021	
31	28	31	30	31	30	365	(1)
01	20	01		01	00	000	(.)
¢4.050	¢4450	¢40 540	¢0,000	\$ 0,000	#0.000	¢400.740	¢40,400
\$1,250	\$4,150	\$10,540	\$2,030	\$2,030	\$2,030	\$462,710	\$13,489
\$1,610	\$5,360	\$13,630	\$2,630	\$2,620	\$2,620	\$598,530	\$17,418
\$49,310	\$49,310	\$49,310	\$49,310	\$49,310	\$49,310	\$591,720	\$41
\$0	\$0	\$0	\$0	\$0	\$0	\$0	(\$27,204)
\$52,170	\$58,820	\$73,480	\$53,970	\$53,960	\$53,960	\$1,652,960	\$3,744
\$20 \$1,930	\$20 \$1 020	\$20 \$1,930	\$20	\$20 \$1 020	\$20 \$1,930	\$240 \$22,160	\$20 (\$15)
\$54,120	\$1,930 \$60,770	\$75,430	\$1,930 \$55,920	\$1,930 \$55,910	\$55,910	\$23,160 \$1,676,360	(\$15) \$3,764
\$34,120 0.0%	0.0%	0.0%	\$55,920 0.0%	0.0%	\$33,910 0.0%	\$1,070,300 0.0%	\$3,704 0.0%
0.070	0.070	0.070	0.070	0.070	0.070	0.070	0.070
\$13,250	\$12,550	\$14,640	\$13,940	\$13,250	\$13,940	\$164,340	\$9,363
\$1,390	\$1,390	\$1,390	\$1,390	\$1,390	\$1,390	\$16,610	\$772
\$1,120	\$1,060	\$1,220	\$1,170	\$1,120	\$1,170	\$13,810	\$771
\$1,780	\$1,780	\$1,780	\$1,830	\$1,830	\$1,830	\$21,510	\$8,995
\$330	\$310	\$360	\$340	\$330	\$340	\$4,030	\$228
\$17,870	\$17,090	\$19,390	\$18,670	\$17,920	\$18,670	\$220,300	\$20,129
9.5%	10.0%	8.7%	9.1%	9.5%	9.1%	9.2%	-0.1%
7.7%	7.6%	7.6%	7.6%	7.7%	7.6%	7.6%	0.0%
12.2%	12.8%	11.1%	11.9%	12.5%	11.9%	11.9%	4.6%
2.3%	2.2%	2.2%	2.2%	2.3%	2.2%	2.2%	0.0%
• • •	• • •	.	.		•••	• · · • •	
\$90	\$90	\$90	\$90	\$90	\$90	\$1,080	(\$10)
\$70	\$70	\$70	\$70	\$70	\$70	\$840	\$30
\$640	\$640	\$640	\$640	\$640	\$640	\$7,680	\$41
\$8,600	\$3,000	\$3,860	\$4,000	\$6,500	\$4,000	\$88,990	(\$7,122)
\$150	\$150	\$150	\$150	\$150	\$150	\$1,800	\$21
\$170	\$170	\$170	\$170	\$170	\$170	\$2,040	(\$47)
\$230	\$230	\$230	\$230	\$230	\$230	\$2,760	(\$57)
\$610	\$610	\$610	\$610	\$610	\$610	\$7,320	\$5
\$0	\$0	\$0	\$0	\$0	\$0	\$0	(\$11)
		*	*	A – A A	A = aa	A A - A -	(*
\$590 \$20	\$590 \$20	\$590 \$20	\$590 \$20	\$590 \$20	\$590 \$20	\$7,080 \$240	(\$19) \$60

\$430	\$430	\$430	\$430	\$430	\$430	\$5,160	\$50
\$20	\$20	\$20	\$20	\$20	\$20	\$240	\$16
\$20	\$20	\$20	\$20	\$20	\$20	\$240	(\$7)
\$60	\$60	\$60	\$60	\$60	\$60	\$6,330	\$52
\$11,700	\$6,100	\$6,960	\$7,100	\$9,600	\$7,100	\$131,800	(\$6,998)
\$29,570	\$23,190	\$26,350	\$25,770	\$27,520	\$25,770	\$352,100	\$13,131
\$48,350	\$45,330	\$58,460	\$55,260	\$44,810	\$57,559	\$573,660	(\$831,952)
(\$23,800)) (\$7,750)	(\$9,380)	(\$25,110)	(\$16,420)	(\$27,419)	\$750,600	\$822,570

\$31,140	\$31,280	\$30,660	\$31,250	\$27,060	\$35,140	\$322,700
\$16,380	\$11,620	\$26,090	\$21,730	\$16,870	\$21,400	\$241,120
\$830	\$2,430	\$1,710	\$2,280	\$880	\$1,019	\$9,840
\$0	\$0	\$0	\$0	\$0	\$0	\$0
\$48,350	\$45,330	\$58,460	\$55,260	\$44,810	\$57,559	\$573,660
\$50,560	\$53,460	\$59,850	\$51,340	\$51,340	\$51,340	\$1,054,430
\$2,210	\$8,130	\$1,390	(\$3,920)	\$6,530	(\$6,219)	\$480,770

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% Notes

-0.3%

3.00% PY + Trend x % Pmt for Month based on FY 2020 3.00% PY + Trend x % Pmt for Month based on FY 2020 0.01% Avg per Month -100.00% 0.23%

9.09%

-0.06%

0.23%

6.04% See Staffing Tab 4.87% See Staffing Tab 5.91% 71.87% See Staffing Tab 6.00% 10.06%

-0.92% 3.70% 0.54% -7.41% See Accounting Services Schedule 1.18% -2.25% Bennett Porter -2.02% 0.07% -100.00% -0.27% 33.33% 0.98% 7.14% -2.83% 0.83% July Cost = Clatsop Co Elections -5.04% 3.87%

-59.19%

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	FYTD 03/31/20				
	+ Forecast	Budget	YOY Char	nge	
	FY 2020	FY 2021	\$	%	Notes
Statistical Data					
Patient Days by Payer:					
Medicare A	2,218	2,184	(34)	-1.5%	
Medicaid	7,107	6,916	(191)	-2.7%	
Private Pay	972	1,092	120	12.3%	
Total Patient Days	10,297	10,192	(105)	-1.0%	
Avg Patients per Day by Payer:	0.00	0.00	(0,00)	4 00/	
Medicare A	6.06	6.00	(0.06)	-1.0%	
Medicaid	19.42	19.00	(0.42)	-2.2%	
Private Pay	2.66	3.00	0.34	13.0%	
Avg Patients per Day	28.13	28.00	(0.13)	-0.5%	
Revenues					
Medicare A	\$1,283,653	\$1,263,980	(\$19,673)	-1.5%	
Medicare B	\$65,732	\$64,690	(\$1,042)	-1.6%	
Medicaid	\$2,330,131	\$2,267,480	(\$62,651)	-2.7%	
Private	\$336,071	\$387,990	\$51,919	15.4%	
Miscellaneous Nursing	\$1,163	\$840	(\$323)	-27.8%	
Service Revenue	\$4,016,750	\$3,984,980	(\$31,770)	-0.8%	
Miscellaneous Revenue	\$8,394	\$0	(\$8,394)	-100.0%	
Interest Income	\$61	\$0	(\$61)	-100.0%	
Total Revenues	\$4,025,205	\$3,984,980	(\$40,225)	-1.0%	
% Medicare A	32.0%	31.7%	-0.2%		
% Medicare B	1.6%	1.6%	0.0%		
% Medicaid	58.0%	56.9%	-1.1%		
% Private	8.4%	9.7%	1.4%		
Avg Rev per Patient Day - Medicare A	\$578.74	\$578.75	\$0.00	0.0%	
Avg Rev per Patient Day - Medicare B	\$29.64	\$29.62	(\$0.02)	-0.1%	
Avg Rev per Patient Day - Medicaid	\$327.86	\$327.86	(\$0.00)	0.0%	
Avg Rev per Patient Day - Private	\$345.75	\$355.30	\$9.55	2.8%	
Expenditures					
Nursing					
U U U U U U U U U U U U U U U U U U U					

	FYTD 03/31/20				
	+ Forecast	Budget	YOY Char		
	FY 2020	FY 2021	\$	%	Notes
Personnel Costs	\$1,895,254	\$1,798,520	(\$96,734)	-5.1%	
Materials and Supplies	\$668,896	\$573,370	(\$95,526)	-14.3%	
Nursing Total	\$2,564,150	\$2,371,890	(\$192,260)	-7.5%	
Therapy					
Therapy Services	\$352,856	\$347,470	(\$5,386)	-1.5%	
Materials and Supplies	\$11,812	\$11,760	(\$52)	-0.4%	
Therapy Total	\$364,668	\$359,230	(\$5,438)	-1.5%	
Administration					
Personnel Costs	\$200,619	\$173,670	(\$26,949)	-13.4%	
Materials and Supplies	\$535,994	\$534,010	(\$1,984)	-0.4%	
Capital Outlay	\$4,161	\$0	(\$4,161)	-100.0%	
Administration Total	\$740,774	\$707,680	(\$33,094)	-4.5%	
Maintenance Services					
Personnel Costs	\$72,422	\$75,430	\$3,008	4.2%	
Materials and Supplies	\$60,593	\$51,330	(\$9,263)	-15.3%	
Maintenance Total	\$133,015	\$126,760	(\$6,255)	-4.7%	
Laundry/Housekeeping			· · · · · · · · ·		
Personnel Costs	\$166,586	\$239,490	\$72,904	43.8%	
Materials and Supplies	\$31,465	\$18,330	(\$13,135)	-41.7%	
Laundry/Housekeeping Total	\$198,051	\$257,820	<u>(\$13,135)</u> \$59,769	30.2%	
	\$190,051	\$257,620	\$ 59,709	30.2%	
Activities					
Personnel Costs	\$45,459	\$45,790	\$331	0.7%	
Materials and Supplies	\$2,148	\$4,110	\$1,962	91.3%	
Activities Total	\$47,607	\$49,900	\$2,293	4.8%	
Dietary					
Personnel Costs	\$199,486	\$196,890	(\$2,596)	-1.3%	
Materials and Supplies	\$94,718	\$83,630	(\$11,088)	-11.7%	
Dietary Total	\$294,204	\$280,520	(\$13,684)	-4.65%	

	FYTD 03/31/20				
	+ Forecast	Budget	YOY Cha	nge	
	FY 2020	FY 2021	\$	%	Notes
Social Services					
Personnel Costs	\$53,646	\$55,480	\$1,834	3.4%	
Materials and Supplies	\$88	\$120	\$32	36.4%	
Social Services Total	\$53,734	\$55,600	\$1,866	3.47%	
Depreciation Expense	\$91,456	\$98,280	\$6,824	7.46%	
Total Expenditures	\$4,487,659	\$4,307,680	(\$179,979)	-4.01%	
Transfers In	\$1,027,265	\$322,700	(\$704,565)	-68.59%	
Excess (Deficiency) of Revenue over					
Expenditures	\$564,811	\$0	(\$564,811)	100.00%	

	Historical Data	9
	FYTD	
	03/31/20 + Forecast	FYTD Actual 03/31/20
	FY 2020	
Statistical Data	200	075
Days in Month	366	275
Patient Days by Payer:	0.040	4 747
Medicare A	2,218	1,717
Medicaid	7,107	5,448
Private Pay	972	729
Total Patient Days	10,297	7,894
Avg Patients per Day by Payer:		
Medicare A	6.06	6.24
Medicaid	19.42	19.81
Private Pay	2.66	2.65
Avg Patients per Day	28.13	28.71
Revenue		
Medicare A		
Room and Board	\$1,283,653	\$993,703
Ancillary Services	\$0	\$0
Sub-total Medicare A	\$1,283,653	\$993,703
Medicare B		
Ancillary Services	\$65,732	\$50,882
Sub-total Medicare B	\$65,732	\$50,882
Medicaid		
Room and Board	\$2,331,705	\$1,787,785
Ancillary Services	(\$1,574)	(\$1,574)
Sub-total Medicaid Private	\$2,330,131	\$1,786,211
Room and Board	\$335,716	\$251,726
Ancillary Services	\$355	\$265
Sub-total Private	\$336,071	\$251,991
Miscellaneous Nursing	\$1,163	\$863
Service Revenue	\$4,016,750	\$3,083,650
Interest Income	\$61	\$55
Miscellaneous Revenue	\$8,394	\$39,394
Total Revenue	\$4,025,205	\$3,123,099
% Medicare A	32.0%	32.2%
% Medicare B	1.6%	1.7%
% Medicaid	58.0%	57.9%
% Private Avg Rev per Patient Day - Medicare A	8.4% \$578.74	8.2% \$578.74
Avg Rev per Patient Day - Medicare A Avg Rev per Patient Day - Medicare B	۶578.74 \$29.64	\$578.74 \$29.63
Avg Rev per Patient Day - Medicare B	ş29.04 \$327.86	ş29.03 \$327.87
Avy nev per rallent Day - Weuldalu	<i>φ</i> 327.00	φ321.01

Avg Rev per Patient Day - Private	\$345.75	\$345.67
Expenses		
Health Services		
Personnel Costs		
Salaries and Wages	\$1,481,912	\$1,133,582
Employee PTO	\$125,023	\$93,763
Payroll Taxes	\$125,127	\$95,577
Health Insurance and Benefits	\$126,036	\$97,116
Workers Compensation	\$37,156	\$28,386
Personnel costs	\$1,895,254	\$1,448,424
% Non-Productive	7.8%	7.6%
% Payroll Taxes	7.8%	7.8%
% Benefits	7.8%	7.9%
% Workers Compensation	2.3%	2.3%
Materials and Supplies		
Office Expenses	\$0	\$0
Advertising and Marketing (Hiring)	\$0	\$0
Travel	\$1,348	\$1,158
Licenses	\$1,266	\$1,016
Hosting Services	\$8,255	\$6,155
Hiring Expenses	\$0	\$0
Miscellaneous Administrative Expenses	\$15	\$15
Education and Training	\$928	\$738
Dues and Subscriptions	\$0 \$0	\$0
Lease Expense	\$2,608	\$0 \$1,908
Employee Gifts and Awards	(\$992)	
Bad Debt - Medicare	(\$992) \$4,916	(\$52) \$3,586
Bad Debt - Private		
Provider Tax	\$2,768 \$268,111	\$2,018 \$200,771
	\$268,111 \$146,802	\$200,771 \$110,222
Purchased Services (Temp Agency)	\$146,893	\$110,323
Shipping Expense	\$406	\$296 \$2.005
Medical Purchased Services	\$10,875	\$8,225
Non-chargeable Equipment	\$14,448	\$10,738
Non-chargeable Supplies	\$79,048	\$59,148
Medical Supplies	\$0	\$0
Oxygen Equipment Rental	\$10,666	\$7,976
Lab and X-Ray Services	\$12,850	\$9,570
Patient Transportation	\$0	\$0
Prescription Consultant	\$5,976	\$4,486
Prescriptions - Medicaid	\$2,806	\$2,066
Prescriptions - Medicare	\$82,373	\$62,193
Barber and Beauty	\$693	\$523
Miscellaneous Prescriptions	\$11,484	\$8,514
Miscellaneous Services	\$1,155	\$855
Materials and Supplies	\$668,896	\$502,226
Health Services Total	\$2,564,150	\$1,950,650
Therapy		
Materials and Supplies		
Lease Expense	\$11,422	\$8,572
Non-chargeable Equipment	\$0	\$0
U	T -	•

Non-chargeable Supplies	\$390	\$300
PT Contract - Medicare A	\$176,068	\$136,298
OT Contract - Medicare A	\$119,927	\$92,837
ST Contract - Medicare A	\$10,292	\$7,962
PT Contract - Medicare B	\$33,290	\$25,760
OT Contract - Medicare B	\$10,482	\$8,112
ST Contract - Medicare B	\$2,587	\$2,007
PT Contract - Medicaid	\$0	\$0
OT Contract - Medicaid	\$0	\$0
ST Contract - Medicaid	\$0	\$0
PT Contract - Private	\$210	\$210
Therapy Total	\$364,668	\$282,058
Excility Administration		
Facility Administration Personnel Costs		
	\$147,901	\$110,161
Salaries and Wages		\$16,620
Employee PTO	\$21,780 \$12,028	\$9,298
Payroll Taxes Health Insurance and Benefits	\$12,028 \$17,006	. ,
		\$13,196
Workers Compensation	\$1,904	\$1,904
Personnel costs	\$200,619	\$151,179
% Non-Productive	12.8%	13.1%
% Payroll Taxes	7.1%	7.3%
% Benefits	10.0%	10.4%
% Workers Compensation	1.1%	1.5%
Materials and Supplies		
Conventions and Meetings	\$721	\$541
Management Consultants - IT	\$0	\$0
Advertising and Marketing (Hiring)	\$9,838	\$7,378
Advertising and Marketing	\$0	\$0
Office Expenses	\$9,277	\$6,967
Communications	\$17,059	\$12,799
Non-chargeable Supplies	\$2,987	\$2,237
Non-chargeable Equipment	\$1,438	\$1,078
Management Fee	\$245,991	\$184,491
Management Travel Costs	φ <u>2</u> 40,001 \$0	\$0 \$0
Legal Expenses	\$0 \$0	\$0 \$0
o 1		
Accounting Services	\$25,123	\$18,853
Travel	\$3,943	\$2,953
Licenses - IT	\$1,404	\$1,044
Licenses	\$3,866	\$2,906
Hosting Services	\$798	\$588
Hiring Expenses	\$746	\$566
Education and Training	\$3,835	\$2,875
Miscellaneous Administrative Expenses	\$13,596	\$10,206
Dues and Subscriptions	\$17,424	\$13,074
Contracts	\$0	\$0
Repairs and Maintenance	\$0	\$0
Shipping Expense	\$0	\$0
Rent Expense	\$0 \$0	\$0 \$0
•		
Lease Expense	\$3,858	\$2,898

Liability Insurance	\$31,485	\$23,205
Property Insurance	\$21,727	\$16,567
Auto Insurance	\$2,461	\$1,651
Employee Gifts and Awards	\$11,737	\$8,797
Electricity	\$38,758	\$29,068
Water	\$21,757	\$16,327
Gas	\$23,497	\$17,617
Cable	\$8,906	\$6,686
Garbage	\$13,762	\$10,312
Materials and Supplies	\$535,994	\$401,684
Capital Outlay	¢4.464	¢4 161
Capital Outlay	\$4,161	\$4,161
Facility Administration Total	\$740,774	\$557,024
Maintonanaa		
Maintenance Personnel Costs		
	\$53,470	\$41,860
Salaries and Wages Employee PTO	\$646	(\$524)
		. ,
Payroll Taxes Health Insurance and Benefits	\$4,712 \$12,220	\$3,592 \$10,260
	\$12,339	\$10,269
Workers Compensation	\$1,255	\$955
Personnel costs	\$72,422	\$56,152
% Non-Productive % Payroll Taxes	1.2% 8.7%	-1.3% 8.7%
% Paylon Taxes % Benefits	22.8%	24.8%
% Workers Compensation	2.3%	2.3%
// Workers Compensation	2.370	2.570
Materials and Supplies		
Non-chargeable Equipment	\$227	\$167
Non-chargeable Supplies	\$7,062	\$5,292
Travel	\$ 0	\$0
Hiring Expenses	\$ 0	\$0
Contracts	\$0	\$0
Repairs and Maintenance	\$53,304	\$39,984
Materials and Supplies		\$45,443
Maintenance Total	\$133,015	\$101,595
	¢100,010	<i><i><i></i></i></i>
Laundry/Housekeeping		
Personnel Costs		
Salaries and Wages	\$131,231	\$99,891
Employee PTO	\$8,994	\$6,744
Payroll Taxes	\$9,238	\$8,298
Health Insurance and Benefits	\$14,704	\$11,434
Workers Compensation	\$2,419	\$2,169
Personnel costs	\$166,586	\$128,536
% Non-Productive	6.4%	6.3%
% Payroll Taxes	6.6%	7.8%
% Benefits	10.5%	10.7%
% Workers Compensation	1.7%	2.0%
Materials and Supplies		
Hiring Expenses	\$0	\$0
Repairs and Maintenance	\$956	\$716

	•	•
Employee Gifts and Awards	\$0	\$0
Non-chargeable Equipment	\$390	\$300
Non-chargeable Supplies	\$23,800	\$17,860
Laundry and Linen	\$6,319	\$4,729
Materials and Supplies	\$31,465	\$23,605
Laundry/Housekeeping Total	\$198,051	\$152,141
Activities		
Personnel Costs	\$0	\$0
Salaries and Wages	\$38,474	\$29,734
Employee PTO	\$2,657	\$1,997
Payroll Taxes	\$3,144	\$2,424
Health Insurance and Benefits	\$369	\$369
Workers Compensation	\$815	\$635
Personnel costs	\$45,459	\$35,159
% Non-Productive	6.5%	6.3%
% Payroll Taxes	7.6%	7.6%
% Benefits	0.9%	1.2%
% Workers Compensation	2.0%	2.0%
Materials and Supplies		
Office Expenses	\$0	\$0
Travel	\$0 \$0	\$0
Advertising and Marketing (Hiring)	\$0	\$0 \$0
Education and Training	\$0 \$0	\$0 \$0
Contracts	\$0 \$0	\$0 \$0
Miscellaneous Administrative Expenses	\$0 \$0	\$0 \$0
Employee Gifts and Awards	\$0 \$0	\$0 \$0
Non-chargeable Equipment	\$0 \$0	\$0 \$0
Non-chargeable Supplies	\$0 \$2,148	4 0 \$1,608
Materials and Supplies	\$2,148	\$1,608
Activities Total	\$47,607	\$36,767
	<i>\</i>	<i>Q(Q), D,</i>
Dietary		
Personnel Costs		
Salaries and Wages	\$146,830	\$112,540
Employee PTO	\$13,171	\$9,871
Payroll Taxes	\$12,690	\$9,710
Health Insurance and Benefits	\$23,816	\$17,306
Workers Compensation	\$2,979	\$2,279
Personnel costs	\$199,486	\$151,706
% Non-Productive	8.2%	8.1%
% Payroll Taxes	7.9%	7.9%
% Benefits	14.9%	14.1%
% Workers Compensation	1.9%	1.9%
Materials and Supplies		
Advertising and Marketing (Hiring)	\$0	\$0
Education and Training	\$0	\$0
Miscellaneous Administrative Expenses	\$0	\$0
Repairs and Maintenance	\$3,022	\$2,272
Employee Gifts and Awards	\$0	\$0
Purchased Services	\$12,632	\$9,482
Employee Gifts and Awards	\$0	\$0
	•	

Food	\$69,586	\$52,186
Non-chargeable Equipment	\$102	\$72
Non-chargeable Supplies	\$9,376	\$7,036
Materials and Supplies	\$94,718	\$71,048
Dietary Total	\$294,204	\$222,754
Social Services		
Personnel Costs		
Salaries and Wages	\$36,756	\$28,276
Employee PTO	\$4,896	\$3,666
Payroll Taxes	\$3,505	\$2,475
Health Insurance and Benefits	\$7,621	\$6,031
Workers Compensation	\$868	\$608
Personnel costs	\$53,646	\$41,056
% Non-Productive	11.8%	11.5%
% Payroll Taxes	8.4%	7.7%
% Benefits	18.3%	18.9%
% Workers Compensation	2.1%	1.9%
Materials and Supplies		
Travel	\$88	\$58
Advertising and Marketing (Hiring)	\$0	\$0
Education and Training	\$0	\$0
Materials and Supplies	\$88	\$58
Social Services Total	\$53,734	\$41,114
Depreciation Expense	\$91,456	\$68,126
Total Expenditures	\$4,487,659	\$3,412,229
Transfer Revenue	\$1,027,265	\$1,027,265
Excess (Deficiency) of Revenue over		
Expenditures	\$564,811	\$738,135

Depreciation Total	\$91,456	\$68,120
Depreciation - Vehicles	\$12,460	\$9,34
Depreciation - Moveable Equipment	\$10,606	\$7,49
Depreciation - Building Improvements	\$28,701	\$21,53
Depreciation - Buildings	\$35,952	\$26,95
Depreciation - Land Improvements	\$3,737	\$2,80
Depreciation Expense - Finance to Prepare		

Input Cell					
D. I. J.	D	D	D	D. I. J.	D
Budget Jul-20	Budget	Budget Sep-20	Budget Oct-20	Budget Nov-20	Budget Dec-20
Jui-20	Aug-20	Sep-20	001-20	NOV-20	Dec-20
31	31	30	31	30	31
186	186	180	186	180	186
589	589	570	589	570	589
93	93	90	93	90	93
868	868	840	868	840	868
6.00	6.00	6.00	6.00	6.00	6.00
19.00	19.00	19.00	19.00	19.00	19.00
3.00	3.00	3.00	3.00	3.00	3.00
28.00	28.00	28.00	28.00	28.00	28.00
\$107,650	\$107,650	\$104,170	\$107,650	\$104,170	\$107,650
\$0	\$0	\$0	\$0	\$0	\$0
\$107,650	\$107,650	\$104,170	\$107,650	\$104,170	\$107,650
\$5,510	\$5,510	\$5,330	\$5,510	\$5,330	\$5,510
\$5,510	\$5,510	\$5,330	\$5,510	\$5,330	\$5,510
	. ,	• /	. ,	• /	
\$193,110	\$193,110	\$186,880	\$193,110	\$186,880	\$193,110
\$0	\$0	\$0	\$0	\$0	\$0
\$193,110	\$193,110	\$186,880	\$193,110	\$186,880	\$193,110
# 00.000	# 00.000	#01.000	# 00.000	#04.000	\$ 00,000
\$33,020	\$33,020	\$31,960 \$20	\$33,020	\$31,960	\$33,020
\$20 \$33,040	\$20 \$33,040	\$20 \$31,980	\$20 \$33,040	\$20 \$31,980	\$20 \$33,040
\$70	\$70 \$	<u>\$70</u>	\$70 \$70	\$31,300 \$70	\$70
\$339,380	\$339,380	\$328,430	\$339,380	\$328,430	\$339,380
\$0	\$0	\$0	\$0	\$0	\$0
\$0	\$0	\$0	\$0	\$0	\$0
\$339,380	\$339,380	\$328,430	\$339,380	\$328,430	\$339,380
31.7%	31.7%	31.7%	31.7%	31.7%	31.7%
1.6%	1.6%	1.6%	1.6%	1.6%	1.6%
56.9%	56.9%	56.9%	56.9%	56.9%	56.9%
9.7% \$579.76	9.7% \$570.76	9.7% \$579.72	9.7% \$570.76	9.7% \$579.72	9.7% ¢579.76
\$578.76 \$20.62	\$578.76 \$20.62	\$578.72 \$20.61	\$578.76 \$20.62	\$578.72 \$20.61	\$578.76 \$20.62
\$29.62 \$327.86	\$29.62 \$327.86	\$29.61 \$327.86	\$29.62 \$327.86	\$29.61 \$327.86	\$29.62 \$327.86
φ321.00	φ327.00	φ327.00	φ327.00	φ327.00	<i>φ</i> 327.00

Budget Change

\$578.74

\$29.63

\$327.87

\$355.10

0.00%

0.00%
0.00%
0.00%

2.73%	\$355.27	\$355.27	\$355.33	\$355.27	\$355.33	\$355.27
	\$114,850	\$117,780	\$113,980	\$117,780	\$113,980	\$117,780
3.00%	\$10,860	\$10,860	\$10,500	\$10,860	\$10,500	\$10,860
0.0070	\$9,790	\$10,020	\$9,690	\$10,020	\$9,690	\$10,020
	\$9,580	\$9,580	\$9,580	\$9,580	\$9,580	\$9,580
1.00% Eff10/1	\$2,910	\$2,970	\$2,880	\$3,000	\$2,910	\$3,000
	\$147,990	\$151,210	\$146,630	\$151,240	\$146,660	\$151,240
	8.6%	8.4%	8.4%	8.4%	8.4%	8.4%
	7.8%	7.8%	7.8%	7.8%	7.8%	7.8%
	7.6%	7.4%	7.7%	7.4%	7.7%	7.4%
	2.3%	2.3%	2.3%	2.3%	2.3%	2.3%
0.00%	\$0	\$0	\$0	\$0	\$0	\$0
0.00%	\$0 \$0	\$0	\$0	\$0 \$0	\$0	\$0
0.00%	\$110	\$110	\$110	\$110	\$110	\$110
0.00%	\$110	\$110	\$110	\$110	\$110	\$110
0.00%	\$690	\$690	\$690	\$690	\$690	\$690
0.00%	\$0	\$0	\$0	\$0	\$0	\$0
0.00%	\$0	\$0	\$0	\$0	\$0	\$0
0.00%	\$80	\$80	\$80	\$80	\$80	\$80
0.00%	\$0	\$0	\$0	\$0	\$0	\$0
0.00%	\$220	\$220	\$220	\$220	\$220	\$220
-100.00%	\$0	\$0	\$0	\$0	\$0	\$0
0.00%	\$410	\$410	\$410	\$410	\$410	\$410
0.00%	\$230	\$230	\$230	\$230	\$230	\$230
26.20 PPD	\$22,740	\$22,740	\$22,010	\$22,740	\$22,010	\$22,740
-51.00%	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000
0.00%	\$30	\$30	\$30	\$30	\$30	\$30
0.00%	\$910	\$910	\$910	\$910	\$910	\$910
0.00%	\$1,200	\$1,200	\$1,200	\$1,200	\$1,200	\$1,200
5.75 PPD	\$4,990	\$4,990	\$4,830	\$4,990	\$4,830	\$4,990
0.00%	\$0	\$0	\$0	\$0	\$0	\$0
1.03 PPD	\$890	\$890	\$870	\$890	\$870	\$890
0.00%	\$1,070	\$1,070	\$1,070	\$1,070	\$1,070	\$1,070
0.00%	\$0	\$0	\$0	\$0	\$0	\$0
0.00%	\$500	\$500	\$500	\$500	\$500	\$500
0.00%	\$230	\$230	\$230	\$230	\$230	\$230
0.00%	\$6,860	\$6,860	\$6,860	\$6,860	\$6,860	\$6,860
0.00%	\$60	\$60	\$60	\$60	\$60	\$60
0.00%	\$960	\$960	\$960	\$960	\$960	\$960
0.00%	\$100	\$100	\$100	\$100	\$100	\$100
	\$48,390	\$48,390	\$47,480	\$48,390	\$47,480	
	\$196,380	\$199,600	\$194,110	\$199,630	\$194,140	\$199,630
0.00%	\$950	\$950	\$950	\$950	\$950	\$950
0.00%	\$950 \$0	\$950 \$0	\$950 \$0	\$950 \$0	\$950 \$0	\$950 \$0
0.00%	ΦŪ	ΦU	ΦU	ΦU	ΦŪ	ΦŪ

0.00%	\$30	\$30	\$30	\$30	\$30	\$30
0.00%	\$14,760	\$14,760	\$14,290	\$14,760	\$14,290	\$14,760
0.00%	\$10,060	\$10,060	\$9,730	\$10,060	\$9,730	\$10,060
0.00%	\$860	\$860	\$840	\$860	\$840	\$860
0.00%	\$800 \$2,790					
		\$2,790	\$2,700	\$2,790	\$2,700	\$2,790
0.00%	\$880	\$880	\$850	\$880	\$850	\$880
0.00%	\$220	\$220	\$210	\$220	\$210	\$220
0.00%	\$0	\$0	\$0	\$0	\$0	\$0
0.00%	\$0	\$0	\$0	\$0	\$0	\$0
0.00%	\$0	\$0	\$0	\$0	\$0	\$0
0.00%	\$20	\$20	\$20	\$20	\$20	\$20
		<u> </u>				
	\$30,570	\$30,570	\$29,620	\$30,570	\$29,620	\$30,570
	\$11,550	\$10,650	\$11,210	\$11,340	\$10,770	\$11,900
	\$1,100	\$1,120	\$1,120	\$1,130	\$1,130	\$1,130
	\$900	\$830	\$870	\$880	\$840	\$920
	\$1,190	\$1,190	\$1,190	\$1,190	\$1,190	\$1,190
1.00%	\$140	\$130	\$140	\$140	\$130	\$150
	\$14,880	\$13,920	\$14,530	\$14,680	\$14,060	\$15,290
	8.7%	9.5%	9.1%	9.1%	9.5%	8.7%
	7.1%	7.1%	7.1%	7.1%	7.1%	7.1%
	9.4%	10.1%	9.7%	9.5%	10.0%	9.1%
	1.1%	1.1%	1.1%	1.1%	1.1%	1.2%
		,0				
0.00%	\$60	\$60	\$60	\$60	\$60	\$60
0.00%	\$0	\$0	\$0	\$0	\$0	\$0
0.00%	\$820	\$820	\$820	\$820	\$820	\$820
0.00%	\$0	\$0	\$0	\$0	\$0	\$0
0.46 PPD	\$400	\$400	\$390	\$400	\$390	\$400
0.00%	\$1,420	\$1,420	\$1,420	\$1,420	\$1,420	\$1,420
0.00%	\$250	\$250	\$250	\$250	\$250	\$250
0.00%	\$120	\$120 \$00.000	\$120 \$10 740	\$120 \$00,000	\$120 \$10 740	\$120 \$120
6.0% % Svs Rev	\$20,360	\$20,360	\$19,710	\$20,360	\$19,710	\$20,360
0.00%	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
0.00%	\$0	\$0	\$0	\$0	\$0	\$0
0.00%	\$1,410	\$1,390	\$1,390	\$1,640	\$1,640	\$5,650
00.00%	\$0	\$0	\$0	\$0	\$0	\$0
0.00%	\$120	\$120	\$120	\$120	\$120	\$120
0.00%	\$320	\$320	\$320	\$320	\$320	\$320
0.00%	\$70	\$70	\$70	\$70	\$70	\$70
0.00%	\$60	\$60	\$60	\$60	\$60	\$60
0.00%	\$320	\$320	\$320	\$320	\$320	\$320
0.00%						
	\$1,130	\$1,130 \$1,150	\$1,130 \$1,450	\$1,130 \$1,450	\$1,130 \$1,450	\$1,130 \$1,450
0.00%	\$1,450	\$1,450	\$1,450	\$1,450	\$1,450	\$1,450
0.00%	\$0	\$0	\$0	\$0	\$0	\$0
0.00%	\$0	\$0	\$0	\$0	\$0	\$0
0.00%	\$0	\$0	\$0	\$0	\$0	\$0
0.00%	\$0	\$0	\$0	\$0	\$0	\$0
0.00%	\$320	\$320	\$320	\$320	\$320	\$320

1.00%

0.00% 0.00% 0.00% 6.0%

0.00% 0.00% 0.00% -100.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00%

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Eff 12/1	\$2,620	\$2,620	\$2,620	\$2,620	\$2,620	\$2,650
Eff 12/1	\$1,810	\$1,810	\$1,810	\$1,810	\$1,810	\$1,830
Eff 12/1	\$210	\$210	\$210	\$210	\$210	\$210
	\$980	\$980	\$980	\$980	\$980	\$980
	\$3,260	\$3,260	\$3,260	\$3,260	\$3,260	\$3,260
	\$1,830	\$1,830	\$1,830	\$1,830	\$1,830	\$1,830
	\$1,980	\$1,980	\$1,980	\$1,980	\$1,980	\$1,980
	\$750	\$750	\$750	\$750	\$750	\$750
	\$1,160	\$1,160	\$1,160	\$1,160	\$1,160	\$1,160
	\$44,230	\$44,210	\$43,550	\$44,460	\$43,800	\$48,520
	ψ++,200	ψ++,210	φ+0,000	ψ++,+00	φ+0,000	ψ+0,020
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0 \$59,110	\$58,130	\$58,080	\$59,140	\$0 \$57,860	\$63,810
	· ,			• •	• •	. ,
	Ф Е 000	۴ ۳ 000	#4.000	Ф Г 000	# 4 000	<u>۴</u> ۲ 000
	\$5,020	\$5,020	\$4,860	\$5,020	\$4,860	\$5,020
	\$50	\$50	\$50	\$50	\$50	\$50
	\$440	\$440	\$430	\$440	\$430	\$440
	\$690	\$690	\$690	\$690	\$690	\$690
	\$120	\$120	\$110	\$120	\$120	\$120
	\$6,320	\$6,320	\$6,140	\$6,320	\$6,150	\$6,320
	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%
	8.7%	8.7%	8.8%	8.7%	8.8%	8.7%
	13.6%	13.6%	14.1%	13.6%	14.1%	13.6%
	2.4%	2.4%	2.2%	2.4%	2.4%	2.4%
	\$20	\$20	\$20	\$20	\$20	\$20
PPD	\$650	\$650	\$630	\$650	\$630	\$650
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$3,930	\$2,520	\$2,260	\$3,930	\$2,260	\$2,260
	\$4,600	\$3,190	\$2,910	\$4,600	\$2,910	\$2,930
	\$10,920	\$9,510	\$9,050	\$10,920	\$9,060	\$9,250
	\$16,700	\$16,700	\$16,160	\$16,700	\$16,160	\$16,700
	\$760	\$760	\$730	\$760	\$730	\$760
	\$1,150	\$1,150	\$1,110	\$1,150	\$1,110	\$1,150
	\$1,190	\$1,190	\$1,190	\$1,190	\$1,190	\$1,190
	\$300	\$300	\$290	\$300	\$290	\$300
	\$20,100	\$20,100	\$19,480	\$20,100	\$19,480	\$20,100
	4.4%	4.4%	4.3%	4.4%	4.3%	4.4%
	6.6%	6.6%	6.6%	6.6%	6.6%	6.6%
	6.8%	6.8%	7.0%	6.8%	7.0%	6.8%
	1.7%	1.7%	1.7%	1.7%	1.7%	1.7%
	\$0	\$0	\$0	\$0	\$0	\$0
	\$80	\$80	\$80	\$80	\$80	\$80

1.00% 1.00% 1.00% 1.00% 1.00% 1.00% 1.00%

0.00%

1.00%

0.00% 0.75 0.00% 0.00%

See Schedule

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1.00%

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0.00%	\$0	\$0	\$0	\$0	\$0	\$0
0.00%	\$30	\$30	\$30	\$30	\$30	\$30
1.50 PPD	\$1,300	\$1,300	\$1,260	\$1,300	\$1,260	\$1,300
0.17 PPD	\$150	\$150	\$140	\$150	\$140	\$150
	\$1,560	\$1,560	\$1,510	\$1,560	\$1,510	\$1,560
	\$21,660	\$21,660	\$20,990	\$21,660	\$20,990	\$21,660
	\$3,280	\$3,280	\$3,180	\$3,280	\$3,180	\$3,280
0.00%	\$220	\$220	\$220	\$220	\$220	\$220
	\$270	\$270	\$260	\$270	\$260	\$270
	\$0	\$0	\$0	\$0	\$0	\$0
1.00%	\$70	\$70	\$70	\$70	\$70	\$70
	\$3,840	\$3,840	\$3,730	\$3,840	\$3,730	\$3,840
	6.3%	6.3%	6.5%	6.3%	6.5%	6.3%
	7.7%	7.7%	7.6%	7.7%	7.6%	7.7%
	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
	2.0%	2.0%	2.1%	2.0%	2.1%	2.0%
0.00%	\$0	\$0	\$0	\$0	\$0	\$0
0.00%	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0
0.00%	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0
0.00%	\$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0
0.00%	\$0	\$0	\$0	\$0	\$0	\$0
0.00%	\$0	\$0	\$0	\$0	\$0	\$0
0.00%	\$0	\$0	\$0	\$0	\$0	\$0
0.00%	\$0	\$0	\$0	\$0	\$0	\$0
0.40 PPD	\$350	\$350	\$340	\$350	\$340	\$350
	\$350	\$350	\$340	\$350	\$340	\$350
	\$4,190	\$4,190	\$4,070	\$4,190	\$4,070	\$4,190
	\$11,750	\$11,750	\$11,380	\$11,750	\$11,380	\$11,750
0.00%	\$1,110 \$1,110	\$1,110	\$1,070	\$1,110	\$1,070	\$1,110
0.00 %	\$1,020	\$1,020	\$1,070	\$1,020	\$990	\$1,020
	\$2,380	\$2,380	\$990 \$2,380	\$2,380	\$990 \$2,380	\$1,020
1.00%	\$240	\$2,300 \$240	\$230	\$240	\$2,000 \$230	\$2,300 \$240
1.0078	\$16,500	\$16,500	\$16,050	\$16,500	\$16,050	\$16,500
	8.6%	8.6%	<u> </u>	<u> </u>	8.6%	8.6%
	7.9%	7.9%	8.0%	7.9%	8.0%	7.9%
	18.5%	18.5%	19.1%	18.5%	19.1%	18.5%
	1.9%	1.9%	1.8%	1.9%	1.8%	1.9%
0.003/	\$ 0	\$ 0	\$ 0	\$ 0	^	\$ 0
0.00%	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0
0.00%	\$0	\$0	\$0 \$0	\$0	\$0	\$0
0.00%	\$0	\$0	\$0	\$0	\$0	\$0
0.00%	\$250	\$250	\$250	\$250	\$250	\$250
0.00%	\$0	\$0	\$0	\$0	\$0	\$0
0.00%	\$1,050	\$1,050	\$1,050	\$1,050	\$1,050	\$1,050
0.00%	\$0	\$0	\$0	\$0	\$0	\$0

	¢4.000	¢4.000	¢4.000	¢4.000	¢ 4,000	¢4.000
	\$4,990	\$4,990	\$4,830	\$4,990	\$4,830	\$4,990
	\$30	\$30	\$30	\$30	\$30	\$30
	\$770	\$770	\$750	\$770	\$750	\$770
	\$7,090	\$7,090	\$6,910	\$7,090	\$6,910	\$7,090
_	\$23,590	\$23,590	\$22,960	\$23,590	\$22,960	\$23,590
	#0.000	# 0.000	\$ 0,000	#0.000	\$ 0,000	#0.000
	\$3,330	\$3,330	\$3,220	\$3,330	\$3,220	\$3,330
	\$410	\$410	\$400	\$410	\$400	\$410
	\$310	\$310	\$300	\$310	\$300	\$310
	\$530	\$530	\$530	\$530	\$530	\$530
	\$80	\$80	\$80	\$80	\$80	\$80
_	\$4,660	\$4,660	\$4,530	\$4,660	\$4,530	\$4,660
	11.0%	11.0%	11.0%	11.0%	11.0%	11.0%
	8.3%	8.3%	8.3%	8.3%	8.3%	8.3%
	14.2%	14.2%	14.6%	14.2%	14.6%	14.2%
	2.1%	2.1%	2.2%	2.1%	2.2%	2.1%
	\$10	\$10	\$10	\$10	\$10	\$10
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
-	\$10	\$10	\$10	\$10	\$10	\$10
-	\$4,670	\$4,670	\$4,540	\$4,670	\$4,540	\$4,670
-	φ4,070	φ+,070	ψ+,3+0	φ+,070	ψ+,3+0	φ4,070
-	\$8,190	\$8,190	\$8,190	\$8,190	\$8,190	\$8,190
-	\$6,100	\$6,100	<i>Q</i> QQQQQQQQQQQQQ	\$6,100	\$6,100	<i>40,100</i>
	\$359,280	\$360,110	\$351,610	\$362,560	\$351,430	\$365,560
				,,		, , -
_	\$19,900	\$20,730	\$23,180	\$23,180	\$23,000	\$26,180
	. , -	. , -	. , -	. , -	. , -	. ,
	\$0	\$0	\$0	\$0	\$0	\$0
-						

\$310	\$310	\$310	\$310	\$310	\$310
\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000
\$2,390	\$2,390	\$2,390	\$2,390	\$2,390	\$2,390
\$1,450	\$1,450	\$1,450	\$1,450	\$1,450	\$1,450
\$1,040	\$1,040	\$1,040	\$1,040	\$1,040	\$1,040
\$8,190	\$8,190	\$8,190	\$8,190	\$8,190	\$8,190

0.00%
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5.75 PPD 0.04 PPD PPD

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Budget						
Rudgot	Rudget	Budget	Rudget	Rudgot	Rudgot	
Budget Jan-21	Budget Feb-21	Mar-21	Budget Apr-21	Budget May-21	Budget Jun-21	FY 2021
Jan-21	160-21		Api-2 i	Way-21	Jun-21	112021
31	28	30	30	31	30	364
186	168	180	180	186	180	2,184
589	532	570	570	589	570	6,916
93	84	90	90	93	90	1,092
868	784	840	840	868	840	10,192
6.00	6.00	6.00	6.00	6.00	6.00	6.00
19.00	19.00	19.00	19.00	19.00	19.00	19.00
3.00	3.00	3.00	3.00	3.00	3.00	3.00
28.00	28.00	28.00	28.00	28.00	28.00	28.00
	_0.00	_0.00	_0.00	_0.00	_0.00	
\$107,650	\$97,230	\$104,170	\$104,170	\$107,650	\$104,170	\$1,263,980
\$0	\$0	\$0	\$0	\$0	\$0	\$0
\$107,650	\$97,230	\$104,170	\$104,170	\$107,650	\$104,170	\$1,263,980
\$5,510	\$4,980	\$5,330	\$5,330	\$5,510	\$5,330	\$64,690
\$5,510	\$4,980	\$5,330	\$5,330	\$5,510	\$5,330	\$64,690
¢400.440	¢474.400	¢400.000	¢400.000	¢400.440	¢400.000	¢0.007.400
\$193,110 ©	\$174,420 \$0	\$186,880 \$0	\$186,880 ©	\$193,110 ©0	\$186,880	\$2,267,480
\$0 \$193,110	\$0 \$174,420	\$0 \$186,880	\$0 \$186,880	\$0 \$193,110	\$0 \$186,880	\$0 \$2,267,480
φ195,110	ψ174,420	φ100,000	ψ100,000	ψ135,110	ψ100,000	ψ2,207,400
\$33,020	\$29,830	\$31,960	\$31,960	\$33,020	\$31,960	\$387,750
\$20	\$20	\$20	\$20	\$20	\$20	\$240
\$33,040	\$29,850	\$31,980	\$31,980	\$33,040	\$31,980	\$387,990
\$70	\$70	\$70	\$70	\$70	\$70	\$840
\$339,380	\$306,550	\$328,430	\$328,430	\$339,380	\$328,430	\$3,984,980
\$0	\$0	\$0	\$0	\$0	\$0	\$0
\$0	\$0	\$0	\$0	\$0	\$0	\$0
\$339,380	\$306,550	\$328,430	\$328,430	\$339,380	\$328,430	\$3,984,980
31.7%	31.7%	31.7%	31.7%	31.7%	31.7%	31.7%
1.6% 56.0%	1.6%	1.6%	1.6%	1.6%	1.6%	1.6% 56.0%
56.9% 9.7%	56.9% 9.7%	56.9% 9.7%	56.9% 9.7%	56.9% 9.7%	56.9% 9.7%	56.9% 9.7%
9.7% \$578.76	9.7% \$578.75	9.7% \$578.72	9.7% \$578.72	9.7% \$578.76	9.7% \$578.72	9.7% \$578.75
\$378.70 \$29.62	\$29.64	\$29.61	\$29.61	\$29.62	\$378.72 \$29.61	\$378.75 \$29.62
\$327.86	\$29.04 \$327.86	\$327.86	\$327.86	\$327.86	\$327.86	\$29.02 \$327.86
ψ_{02} 1.00	ψυ27.00	ψυ27.00	ψυ27.00	ψυ27.00	ψ327.00	ψ527.00

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	\$355.27	\$355.36	\$355.33	\$355.33	\$355.27	\$355.33	\$355.30
	\$121,330	\$109,590	\$117,420	\$117,420	\$121,330	\$117,420	\$1,400,660
	\$10,860	\$9,800	\$10,500	\$10,500	\$10,860	\$10,500	\$127,460
	\$10,290 © 590	\$9,300 \$9,500	\$9,960 \$0,580	\$9,960 \$0,960	\$10,290	\$9,960 \$0,960	\$118,990 \$115,990
	\$9,580	\$9,580	\$9,580	\$9,860	\$9,860	\$9,860	\$115,800
_	\$3,090	\$2,790	\$2,990	\$2,990	\$3,090	\$2,990	\$35,610
_	\$155,150	\$141,060	\$150,450	\$150,730	\$155,430	\$150,730	\$1,798,520
	8.2%	8.2%	8.2%	8.2%	8.2%	8.2%	8.3%
	7.8%	7.8%	7.8%	7.8%	7.8%	7.8%	7.8%
	7.2%	8.0%	7.5%	7.7%	7.5%	7.7%	7.6%
	2.3%	2.3%	2.3%	2.3%	2.3%	2.3%	2.3%
	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0 \$140	\$0	\$0 \$140	\$0 \$140	\$0 \$110	\$0 \$1 220
	\$110	\$110	\$110	\$110	\$110	\$110	\$1,320
	\$110	\$110	\$110	\$110	\$110	\$110	\$1,320
	\$690	\$690	\$690	\$690	\$690	\$690	\$8,280
	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$80	\$80	\$80	\$80	\$80	\$80	\$960
	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$220	\$220	\$220	\$220	\$220	\$220	\$2,640
	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$410	\$410	\$410	\$410	\$410	\$410	\$4,920
	\$230	\$230	\$230	\$230	\$230	\$230	\$2,760
	\$22,740	\$20,540	\$22,010	\$22,010	\$22,740	\$22,010	\$267,030
	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$72,000
	\$30	\$30	\$30	\$30	\$30	\$30	\$360
	\$910	\$910	\$910	\$910	\$910	\$910	\$10,920
	\$1,200	\$1,200	\$1,200	\$1,200	\$1,200	\$1,200	\$14,400
	\$4,990	\$4,510	\$4,830	\$4,830	\$4,990	\$4,830	\$58,600
	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$890	\$810	\$870	\$870	\$890	\$870	\$10,500
	\$1,070	\$1,070	\$1,070	\$1,070	\$1,070	\$1,070	\$12,840
	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$500	\$500	\$500	\$500	\$500	\$500	\$6,000
	\$230	\$230	\$230	\$230	\$230	\$230	\$2,760
	\$6,860	\$6,860	\$6,860	\$6,860	\$6,860	\$6,860	\$82,320
	\$60	\$60	\$60	\$60	\$60	\$60	\$720
	\$960	\$960	\$960	\$960	\$960	\$960	\$11,520
	\$100	\$100	\$100	\$100	\$100	\$100	\$1,200
-	\$48,390	\$45,630	\$47,480	\$47,480	\$48,390	\$47,480	\$573,370
-	\$203,540	\$186,690	\$197,930	\$198,210	\$203,820	\$198,210	\$2,371,890
	\$200,040	<i><i><i></i></i></i>	<i></i>	<i><i><i></i></i></i>	<i>\\</i> 200,020	<i>\(\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\</i>	<i>\</i>
	\$950	\$950	\$950	\$950	\$950	\$950	\$11,400
	\$0	\$0	\$0	\$0	\$0	\$0	\$0

	\$30	\$30	\$30	\$30	\$30	\$30	\$360
	\$14,760	\$13,340	\$14,290	\$14,290	\$14,760	\$14,290	\$173,350
	\$10,060	\$9,080	\$9,730	\$9,730	\$10,060	\$9,730	\$118,090
	\$860	\$780	\$840	\$840	\$860	\$840	\$10,140
	\$2,790	\$2,520	\$2,700	\$2,700	\$2,790	\$2,700	\$32,760
	\$880	\$790	\$850	\$850	\$880	\$850	\$10,320
	\$220	\$200	\$210	\$210	\$220	\$210	\$2,570
	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$20	\$20	\$20	\$20	\$20	\$20	\$240
-	\$30,570	\$27,710	\$29,620	\$29,620	\$30,570	\$29,620	\$359,230
-	<i>\\</i> 00,010	<i>\\</i> 21,110	\$20,020	<i>420,020</i>	400,010	<i>\\\\\\\\\\\\\</i>	<i>\</i>
	¢ 40 770	@ #0.000	#44.000	M 44 0 40	MAN 770	¢44.040	€400 740
	\$10,770 \$1,130	\$10,200 \$1,130	\$11,900 \$1,120	\$11,340 \$1,130	\$10,770 \$1,120	\$11,340 \$1,120	\$133,740 \$13,510
	\$1,130 \$840	\$1,130 \$800	\$1,130 \$920	\$1,130 \$880	\$1,130 \$840	\$1,130 \$880	\$13,510 \$10,400
	\$040 \$1,190	\$800 \$1,190	\$920 \$1,190	\$880 \$1,220	\$040 \$1,220	\$000 \$1,220	\$10,400 \$14,370
	\$130	\$130	\$150	\$140	\$130	\$140	\$1,650
-	\$14,060	\$13,450	\$15,290	\$14,710	\$14,090	\$14,710	\$173,670
-	9.5%	10.0%	8.7%	9.1%	9.5%	9.1%	9.2%
	7.1%	7.1%	7.1%	7.1%	7.1%	7.1%	7.1%
	10.0%	10.5%	9.1%	9.8%	10.3%	9.8%	9.8%
	1.1%	1.1%	1.2%	1.1%	1.1%	1.1%	1.1%
	\$60	\$60	\$60	\$60	\$60	\$60	\$720
	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$820	\$820	\$820	\$820	\$820	\$820	\$9,840
	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$400	\$360	\$390	\$390	\$400	\$390	\$4,710
	\$1,420	\$1,420	\$1,420	\$1,420	\$1,420	\$1,420	\$17,040
	\$250	\$250	\$250	\$250	\$250	\$250	\$3,000
	\$120	\$120	\$120	\$120	\$120	\$120	\$1,440
	\$20,360	\$18,390	\$19,710	\$19,710	\$20,360	\$19,710	\$239,100
	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$12,000
	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$1,780	\$1,670	\$2,290	\$2,090	\$2,090	\$2,090	\$25,130
	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$120	\$120	\$120	\$120	\$120	\$120	\$1,440
	\$320	\$320	\$320	\$320	\$320	\$320	\$3,840
	\$70	\$70	\$70	\$70	\$70	\$70	\$840
	\$60	\$60	\$60	\$60	\$60	\$60	\$720
	\$320	\$320	\$320	\$320	\$320	\$320	\$3,840
	\$1,130	\$1,130	\$1,130	\$1,130	\$1,130	\$1,130	\$13,560
	\$1,450	\$1,450	\$1,450	\$1,450	\$1,450	\$1,450	\$17,400
	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$320	\$320	\$320	\$320	\$320	\$320	\$3,840
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$\begin{array}{c c c c c c c c c c c c c c c c c c c $		\$2,650	\$2,650	\$2,650	\$2,650	\$2,650	\$2,650	\$31,650
$\begin{array}{c c c c c c c c c c c c c c c c c c c $		\$1,830	\$1,830	\$1,830	\$1,830	\$1,830	\$1,830	\$21,860
$\begin{array}{c c c c c c c c c c c c c c c c c c c $		\$210	\$210	\$210	\$210	\$210	\$210	\$2,520
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$		\$980	\$980	\$980	\$980	\$980	\$980	\$11,760
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$			•	-	-			\$39,120
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$								\$21,960
$\begin{array}{c c c c c c c c c c c c c c c c c c c $								\$23,760
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$\begin{array}{c c c c c c c c c c c c c c c c c c c $		•		-	-			\$13,920
$\begin{array}{c c c c c c c c c c c c c c c c c c c $	-		· · ·	. ,				\$534,010
$\begin{array}{c c c c c c c c c c c c c c c c c c c $		¢ : :,000	¢ : <u>_</u> ,000	• •••,••••	<i>••••</i> , <i>•••</i>	<i><i>ϕ</i> : :,<i>c c c</i></i>	¢ : :,000	<i>\</i>
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$\begin{array}{c ccccccccccccccccccccccccccccccccccc$		\$58,710	\$55,980	\$59,790	\$59,010	\$59,050	\$59,010	\$707,680
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$\begin{array}{c ccccccccccccccccccccccccccccccccccc$.	• • • • •	A =	A	A	A =	A
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$								\$59,860
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$\begin{array}{c c c c c c c c c c c c c c c c c c c $				-				\$8,280
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$\begin{array}{c ccccccccccccccccccccccccccccccccccc$		\$20	\$20	\$20	\$20	\$20	\$20	\$240
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$		\$650	\$590	\$630	\$630	\$650	\$630	\$7,640
$\begin{array}{c c c c c c c c c c c c c c c c c c c $		\$0	\$0	\$0	\$0	\$0	\$0	\$0
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$\begin{array}{c c c c c c c c c c c c c c c c c c c $	_							\$43,450
$\begin{array}{c c c c c c c c c c c c c c c c c c c $	_							\$51,330
\$760 \$680 \$730 \$730 \$760 \$730 \$8, \$1,180 \$1,070 \$1,140 \$1,140 \$1,180 \$1,140 \$13, \$1,190 \$1,190 \$1,190 \$1,220 \$1,220 \$1,220 \$14, \$310 \$280 \$300 \$300 \$310 \$300 \$330 \$330 \$330 \$330 \$340 \$300 \$340 \$340 \$34, \$4,2% <	_	\$14,240	\$8,800	\$9,910	\$10,890	\$9,430	\$14,780	\$126,760
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\$310 \$280 \$300 \$300 \$310 \$300 \$3, \$20,640 \$18,760 \$20,000 \$20,030 \$20,670 \$20,030 \$239, 4.2%								\$14,370
\$20,640 \$18,760 \$20,000 \$20,030 \$20,670 \$20,030 \$239, 4.2% 4.2% 4.2% 4.2% 4.2% 4.2% 4.2% 4.2% 6.6% 6.6% 6.6% 6.6% 6.6% 6.6% 6 6 6.6% 7.3% 6.9% 7.0% 6.8% 7.0% 6 1.7% 1.7% 1.7% 1.7% 1.7% 1 1 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0								\$3,580
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6.6% 6.6%								4.3%
6.6% 7.3% 6.9% 7.0% 6.8% 7.0% 6 1.7% 1.7% 1.7% 1.7% 1.7% 1 1 \$0 \$0 \$0 \$0 \$0 \$0 \$0								6.6%
1.7% 1.7% 1.7% 1.7% 1 1 \$0 \$0 \$0 \$0 \$0 \$0								6.9%
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								\$0 \$060
\$80 \$80 \$80 \$80 \$80 \$80 \$		\$80	\$80	\$80	\$80	\$80	\$80	\$960

	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$30	\$30	\$30	\$30	\$30	\$30	\$360
	\$1,300	\$1,180	\$1,260	\$1,260	\$1,300	\$1,260	\$15,280
	\$150	\$130	\$140	\$140	\$150	\$140	\$1,730
	\$1,560	\$1,420	\$1,510	\$1,510	\$1,560	\$1,510	\$18,330
	\$22,200	\$20,180	\$21,510	\$21,540	\$22,230	\$21,540	\$257,820
		• • • • • •	*	*	*	* • • - •	• • • • • • •
	\$3,380	\$3,060	\$3,270	\$3,270	\$3,380	\$3,270	\$39,110
	\$220	\$200	\$220	\$220	\$220	\$220	\$2,620
	\$280	\$250	\$270	\$270	\$280	\$270	\$3,220
	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0.40
	\$70	\$70	\$70	\$70	\$70	\$70	\$840
-	\$3,950	\$3,580	\$3,830	\$3,830	\$3,950	\$3,830	\$45,790
	6.1% 7.9%	6.1%	6.3% 7.7%	6.3% 7.7%	6.1% 7.8%	6.3%	6.3%
	7.8% 0.0%	7.7% 0.0%	7.7% 0.0%	7.7% 0.0%	7.8% 0.0%	7.7% 0.0%	7.7% 0.0%
	0.0% 1.9%	0.0% 2.1%	0.0% 2.0%	0.0% 2.0%	0.0% 1.9%	0.0% 2.0%	0.0% 2.0%
	1.970	2.170	2.0%	2.070	1.970	2.0%	2.070
	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0	\$0
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	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$350	\$310	\$340	\$340	\$350	\$340	\$4,110
	\$350	\$310	\$340	\$340	\$350	\$340	\$4,110
	\$4,300	\$3,890	\$4,170	\$4,170	\$4,300	\$4,170	\$49,900

	\$12,110	\$10,940 \$1,000	\$11,720	\$11,720	\$12,110	\$11,720	\$140,080
	\$1,110 \$1,050	\$1,000 \$050	\$1,070 \$1,070	\$1,070 \$1,010	\$1,110 \$1,050	\$1,070 \$1,010	\$13,010 \$12,140
	\$1,050 \$2,380	\$950 \$2,280	\$1,010 \$2,280	\$1,010 \$2,460	\$1,050 \$2,460	\$1,010 \$2,460	\$12,140 \$28,800
	\$2,380 \$250	\$2,380 \$220	\$2,380 \$240	\$2,460 \$240	\$2,460 \$250	\$2,460 \$240	\$28,800 \$2,860
-	\$250	\$220	\$16,420	\$16,500	\$16,980	₄₀ \$16,500	\$2,860
-	8.4%	8.4%	8.4%	8.4%	8.4%	8.4%	\$190,090 8.5%
	0.4 <i>%</i> 7.9%	8.0%	7.9%	7.9%	7.9%	7.9%	7.9%
	18.0%	19.9%	18.6%	19.2%	18.6%	19.2%	18.8%
	1.9%	1.8%	1.9%	1.9%	1.9%	1.9%	1.9%
	\$ 0	\$ 0	\$ 0	* •	^	\$ 0	\$ 0
	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0
	\$0 \$0	\$0 \$0	\$0 \$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$250	\$250	\$250	\$250	\$250	\$250	\$3,000
	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$1,050	\$1,050	\$1,050	\$1,050	\$1,050	\$1,050	\$12,600
	\$0	\$0	\$0	\$0	\$0	\$0	\$0

\$0	\$0	\$0	\$0	\$0	\$0	\$0
\$31,140	\$31,280	\$30,660	\$31,250	\$27,060	\$35,140	\$322,700
\$370,520	\$337,830	\$359,090	\$359,680	\$366,440	\$363,570	\$4,307,680
\$8,190	\$8,190	\$8,190	\$8,190	\$8,190	\$8,190	\$98,280
			•			
\$4,780	\$4,360	\$4,640	\$4,640	\$4,780	\$4,640	\$55,600
\$10	\$10	\$0 \$10	\$10	\$10	پ 0 \$10	پ 0 \$120
\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0
\$10 \$0	\$10 \$0	\$10 \$0	\$10 \$0	\$10 \$0	\$10 \$0	\$120 \$0
\$10	\$10	\$10	\$10	\$10	\$10	¢120
2.1%	2.0%	2.2%	2.2%	2.1%	2.2%	2.1%
13.8%	15.3%	14.3%	14.3%	13.8%	14.3%	14.3%
8.3%	8.4%	8.4%	8.4%	8.3%	8.4%	8.3%
10.7%	10.7%	10.8%	10.8%	10.7%	10.8%	10.9%
\$4,770	\$4,350	\$4,630	\$4,630	\$4,770	\$4,630	\$55,480
\$80	\$70	\$80	\$80	\$80	\$80	\$950
\$530	\$530	\$530	\$530	\$530	\$530	\$6,360
\$320	\$290	\$310	\$310	\$320	\$310	\$3,700
\$410	\$370	\$400	\$400	\$410	\$400	\$4,830
\$3,430	\$3,090	\$3,310	\$3,310	\$3,430	\$3,310	\$39,640
	· · · · ·		· · · · ·	· · · ·		· · · · · ·
\$23,990	\$22,030	\$23,330	\$23,410	\$24,070	\$23,410	\$280,520
\$7,090	\$6,540	\$6,910	\$6,910	\$7,090	\$6,910	\$83,630
\$770	\$700	\$750	\$750	\$770	\$750	\$9,070
\$30	\$30	\$30	\$30	\$30	\$30	\$360
\$4,990	\$4,510	\$4,830	\$4,830	\$4,990	\$4,830	\$58,600

\$310	\$310	\$310	\$310	\$310	\$310	\$3,720
\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$36,000
\$2,390	\$2,390	\$2,390	\$2,390	\$2,390	\$2,390	\$28,680
\$1,450	\$1,450	\$1,450	\$1,450	\$1,450	\$1,450	\$17,400
\$1,040	\$1,040	\$1,040	\$1,040	\$1,040	\$1,040	\$12,480
\$8,190	\$8,190	\$8,190	\$8,190	\$8,190	\$8,190	\$98,280

YOY Cha	ange	
\$	%	Notes
(2)	-0.5%	
(34) (191)	-1.5%	
(191) 120	-2.7% 12.3%	
(105)	-1.0%	
(100)	1.070	
(0.06)	-1.0%	
(0.42)	-2.2%	
0.34	13.0%	
(0.13)	-0.5%	
(\$19,673)	-1.53%	
(\$10,672)	0.00% -1.53%	
(\$19,673)	-1.55%	
(\$1,042)	-1.59%	
(\$1,042)	-1.59%	
(\$64,225)	-2.75%	
\$1,574	-100.00%	
(\$62,651)	-2.69%	
\$52,034	15.50%	
(\$115)	-32.39%	
\$51,919	15.45%	
(\$323)	-27.77%	
(\$31,770) (\$61)	-100.00%	
(\$8,394)	-100.00%	
(\$40,225)	-1.00%	
-0.2%		
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1.4% \$0.00	0.00%	
(\$0.02)	-0.05%	
(\$0.00)	0.00%	
	/ -	

(\$81,252)	-5.48%	See Tab "Staffing-Health Services"
\$2,437	1.95%	C C
(\$6,137)	-4.90%	
(\$10,236)	-8.12%	See Tab "Staffing-Health Services"
(\$1,546)	-4.16%	
(\$96,734)	-5.10%	
0.6%		
0.0%		
-0.3%		
0.0%		
\$0	0.00%	
\$0	0.00%	
(\$28)	-2.08%	
\$54	4.27%	
\$25	0.30%	
\$0	0.00%	
(\$15)	-100.00%	
\$32	3.45%	
\$0	0.00%	
\$32	1.23%	
\$992	-100.00%	
\$4	0.08%	
(\$8)	-0.29%	
(\$1,081)	-0.40%	
(\$74,893)	-50.98%	
(\$46)	-11.33%	
\$45	0.41%	
(\$48)	-0.33%	
(\$20,448)	-25.87%	
\$0	0.00%	
(\$166)	-1.56%	
(\$10)	-0.08%	
\$0	0.00%	
\$24	0.40%	
(\$46)	-1.64%	
(\$53)	-0.06%	
\$27	3.90%	
\$36	0.31%	
\$45	3.90%	
(\$95,526)	-14.28%	
(\$192,260)	-7.50%	
(\$22)	-0.19%	
Ф О	0.000/	

(\$30)	-7.69%
(\$2,718)	-1.54% Calc Based Pat Days
(\$1,837)	-1.53% Calc Based Pat Days
(\$152)	-1.48% Calc Based Pat Days
(\$530)	-1.59% Calc Based Pat Days
(\$162)	-1.55% Calc Based Pat Days
(\$17)	-0.66% Calc Based Pat Days
\$0	0.00% Calc Based Pat Days
\$0	0.00% Calc Based Pat Days
\$0	0.00% Calc Based Pat Days
\$30	14.29% Calc Based Pat Days
(\$5,468)	-1.50%

(\$5,468)

(\$14,161) (\$8,270) (\$1,628) (\$2,636) (\$254) (\$26,949) -3.7% 0.0% -0.3% 0.0%	-37.97% -13.54% -15.50%	See Tab "Staffing-Admin" D. Miller missing from 06/30/19 report See Tab "Staffing-Admin"
(\$1) \$0 \$2 \$0 (\$4,567) (\$19) \$13 \$2 (\$6,891) \$12,000 \$0 \$7 (\$3,943) \$36 (\$26) \$42 (\$26) \$42 (\$26) \$5 (\$36) (\$24) \$0	0.00% 0.03% -100.00% 2.56% -0.67% 5.26% -3.49% 0.13% -0.26% -0.14% 0.00% 0.00%	Calculation based on % services rev Management Travel Detail
\$0 \$0 (\$18)	0.00% 0.00% -0.47%	

	\$165	0.52%	
	\$133	0.61%	
	\$59	2.40%	
	\$23	0.20%	
	\$362 \$202	0.93%	
	\$203	0.93%	
	\$263	1.12%	
	\$94	1.06%	
-	\$158	1.15%	
-	(\$1,984)	-0.37%	
-	(\$4.404)	400.000/	
-	(\$4,161)	-100.00%	
	(\$33,094)	-4.47%	
	¢c 200	11 050/	
	\$6,390 (\$46)		See Tab "Staffing-Maint"
	(\$46)	-7.12%	
	\$558 (# 4.050)	11.84%	
	(\$4,059)	-32.90%	
-	\$165	13.15%	
-	\$3,008	4.15%	
	-0.2%		
	0.0%		
	-9.1%		
	0.0%		
	\$13	5.73%	
	\$578	8.18%	
	\$0	0.00%	
	\$0	0.00%	
	\$0	0.00%	
			Smoke Det Inspection every 5 years;
_	(\$9,854)	-18.49%	See tab "Schedle-R&M"
	(\$9,263)	-15.29%	
_	(\$6,255)	-4.70%	
	A A - - - - - -	-	
	\$67,749		See Tab "Staffing-Laundry-HK"
	(\$104)	-1.16%	
	\$4,432	47.98%	
	(\$334)	-2.27%	

\$67,749	51.63% See Tab "Staffing-Laundry-HK"
(\$104)	-1.16%
\$4,432	47.98%
(\$334)	-2.27%
\$1,161	48.00%
\$72,904	43.76%
-2.1%	
0.0%	
-3.6%	
0.0%	
\$0	0.00%
\$4	0.42%

\$0	0.00%
(\$30)	-7.69%
(\$8,520)	-35.80%
(\$4,589)	-72.62%
 (\$13,135)	-41.74%
\$59,769	30.18%

\$636	1.65%	See Tab "Staffing-Activities"
(\$37)	-1.39%	
\$76	2.42%	
(\$369)	-100.00%	
\$25	3.07%	
\$331	0.73%	
-0.2%		
0.1%		
-0.9%		
0.0%		
0.2	0.00%	
\$0 \$0		
\$0	0.00%	
\$0	0.00%	
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\$0	0.00%	
\$0	0.00%	
\$0	0.00%	
\$0	0.00%	
\$1,962	91.34%	
\$1,962	91.34%	
\$2,293	4.82%	
<i>+_,</i>		

(\$6,750) (\$161) (\$550) \$4,984 (\$119) (\$2,596) 0.3% 0.0% 3.9% 0.0%	-4.60% See Tab "Staffing-Dietary" -1.22% -4.33% 20.93% -3.99% -1.30%	
\$0 \$0 (\$22) \$0 (\$32) \$0	0.00% 0.00% -0.73% 0.00% -0.25% 0.00%	

(\$10,986)	-15.79%
\$258	252.94%
(\$306)	-3.26%
(\$11,088)	-11.71%
(\$13,684)	-4.65%

\$2,884	7.85%	See Tab "Social Services"
(\$66)	-1.35%	
\$195	5.56%	
(\$1,261)	-16.55%	
\$82	9.45%	
\$1,834	3.42%	
-0.9%		
-0.1%		
-4.0%		
0.1%		
\$32	36.36%	
\$0	0.00%	
\$0	0.00%	
\$32	36.36%	
\$1,866	3.47%	
(\$30,154)	-32.97%	
	4 0 494	
(\$216,987)	-4.84%	
\$704,565	68.59%	
ψι 04,505	00.0070	
(\$564,811)	100.00%	
(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		

(\$17)	-0.45%
\$48	0.13%
(\$21)	-0.07%
\$6,794	64.06%
\$20	0.16%
\$6,824	7.46%

Clatsop Care Health District Fy 2021 Budget Facility: Memory Care (CMCC - Fund 13) Last Revised: 05/29/20

			YOY Cha	nge]
	FYTD 03/31/20				
	+ Forecast	Budget	\$	%	Notes
	FY 2020	FY 2021			
Statistical Data Number of Units Available	32	32	-	0.0%	
Patient Days:					
Private	5,767	6,935	1,168	20.3%	
Medicaid Total	5,400 11,167	4,380 11,315	(1,020)	-18.9% 1.3%	
Avg Occupancy / Day	30.51	31.00	0.49	1.5%	
Avg Occupancy / Day Avg Occupancy / Day - Private	15.76	19.00	3.24	20.6%	
Avg Occupancy / Day - Medicaid	14.75	12.00	(2.75)	-18.7%	
% Private	51.6%	61.3%	9.6%	18.7%	
% Medicaid	48.4%	38.7%	-9.6%	-19.9%	
Revenues					
Private	\$1,230,736	\$1,539,240	\$308,504	25.1%	Shift from Medicaid
Medicaid	\$872,335	\$744,960	(\$127,375)		Shift to Private
Service Revenue	\$2,103,071	\$2,284,200	\$181,129	8.6%	
Miscellaneous Revenue	\$1,176	\$1,200	\$24	2.0%	
Total Revenues	\$2,104,247	\$2,285,400	\$181,153	8.6%	
Average Room and Board Rate - Private	\$6,509	\$6,751	\$242	3.7%	
Average Room and Board Rate - Medicaid % Private	\$4,927 58.5%	\$5,173 67.4%	\$246 8.9%	5.0%	
% Private % Medicaid	58.5% 41.5%	32.6%	-8.9%		
78 Medicald	41.576	52.078	-0.978		
Expenditures					
Nursing					
Personnel Costs	\$930,240	\$876,860	(\$53,380)	-5.7%	
Materials and Supplies	\$26,171	\$33,720	\$7,549	28.8%	
Nursing Total	\$956,411	\$910,580	(\$45,831)	-4.8%	
Administration					
Personnel Costs	\$153,944	\$167,370	\$13,426	8.7%	
Materials and Supplies	\$266,775	\$279,670	\$12,895	4.8%	
Debt Service/Building Capital Lease Administration Total	\$363,652 \$784,371	\$348,940 \$795,980	(\$14,712) \$11,609	-4.0% 1.5%	Assumes LOC debt paid in full at maturity
	¢101,011	\$100,000	<i></i>	1.070	
Maintenance Services	# 10 0 10	#00 700	#04074	70.00/	
Personnel Costs Materials and Supplies	\$48,046 \$34,618	\$82,720 \$36,120	\$34,674 \$1,502	72.2% 4.3%	
Maintenance Total	\$82,664	\$118,840	\$36,176	4.3%	
	\$0 <u>1</u> ,001	<i><i><i></i></i></i>	400,110	10.070	
Activities	¢40,440	\$65,500	#40.000	40 401	
Personnel Costs Materials and Supplies	\$46,110 \$5,279		\$19,390 \$1,531	42.1% 28.8%	
Activities Total	\$51,389	\$6,800 \$72,300	\$1,521 \$20,911	40.7%	
	+••,•••	÷,cco	<i>,,,</i>		
Dietary Personnel Costs	¢101 641	\$209,420	\$17,779	9.3%	
Materials and Supplies	\$191,641 \$86,560	\$209,420 \$87,360	\$17,779 \$800	9.3% 0.9%	
Dietary Total	\$278,201	\$296,780	\$18,579	6.68%	
Depreciation	\$15,192	\$15,720	\$528	3.48%	
Amortization	\$316,293	\$316,320	\$27	0.01%	
Total Expenditures	\$2,484,521	\$2,526,520	\$41,999	1.69%	
Transfers In	\$58,440	\$241,120	\$182,680	312.59%	
Excess (Deficiency) of Revenue over					
Expenditures	(\$321,834)	\$0	\$321,834	100.00%	
-	, , ,	· · ·			

Clatsop Care Health District FY 2021 Budget Facility: Memory Care (CCMC - Fund 13) Last Revised: 05/29/20

	listorical Dat FYTD 03/31/20 + Forecast FY 2020	9 FYTD Actual 03/31/20
Statistical Data	000	075
Days in Month Number of Units Available	366	275
Number of Units Available	32	288
Patient Days:		
Private	5,767	4,287
Medicaid	5,400	4,302
Total	11,167	8,589
Avg Occupancy / Day	30.51	31.23
Avg Occupancy / Day - Private	15.76	15.59
Avg Occupancy / Day - Medicaid	14.75	15.64
% Private	51.6%	49.9%
% Medicaid	48.4%	50.1%
Revenues		
Medicaid		
Room and Board	\$872,335	\$693,905
Private		
Room and Board	\$1,222,824	\$907,284
Ancillary Services	\$7,912	\$5,932
Sub-total Private	\$1,230,736	\$913,216
Service Revenue	\$2,103,071	\$1,607,121
Miscellaneous Revenue	\$1,176	\$1,176
Total Revenues	\$2,104,247	\$1,608,297
Average Room and Board Rate - Private	\$6,467	\$6,467
Average Room and Board Rate - Medicaid	\$4,927	\$4,929
% Private	58.1%	56.5%
% Medicaid	41.5%	43.2%
Expenditures		
Expenditures Health Services		
Health Services Personnel Costs		
Health Services Personnel Costs Salaries and Wages	\$713,507	\$545,757
Health Services Personnel Costs	\$713,507 \$41,600	\$545,757 \$31,190
Health Services Personnel Costs Salaries and Wages		
Health Services Personnel Costs Salaries and Wages Employee PTO	\$41,600	\$31,190
Health Services Personnel Costs Salaries and Wages Employee PTO Payroll Taxes	\$41,600 \$59,571	\$31,190 \$45,521
Health Services Personnel Costs Salaries and Wages Employee PTO Payroll Taxes Health Insurance and Benefits	\$41,600 \$59,571 \$97,211	\$31,190 \$45,521 \$74,531
Health Services Personnel Costs Salaries and Wages Employee PTO Payroll Taxes Health Insurance and Benefits Workers Compensation	\$41,600 \$59,571 \$97,211 \$18,351	\$31,190 \$45,521 \$74,531 \$14,021
Health Services Personnel Costs Salaries and Wages Employee PTO Payroll Taxes Health Insurance and Benefits Workers Compensation Personnel costs % Non-Productive % Payroll Taxes	\$41,600 \$59,571 \$97,211 \$18,351 \$930,240	\$31,190 \$45,521 \$74,531 \$14,021 \$711,020
Health Services Personnel Costs Salaries and Wages Employee PTO Payroll Taxes Health Insurance and Benefits Workers Compensation Personnel costs % Non-Productive	\$41,600 \$59,571 \$97,211 \$18,351 <u>\$930,240</u> 5.5%	\$31,190 \$45,521 \$74,531 \$14,021 \$711,020 5.4%

Budget Change

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Materials and Supplies

Office Expenses	\$0	\$0
Advertising and Marketing (Hiring)	\$0	\$0
Travel	\$354	\$264
Licenses	\$874	\$634
Hosting Services	\$7,542	\$5,652
Hiring Expenses	\$130	\$100
Education and Training	\$0	\$0
Dues and Subscriptions	\$0	\$0
Bad Debt	\$0	\$0
Employee Gifts and Awards	\$0	\$0
Prescription Medicaid	\$0	\$0
Purchased Services	\$0	\$0
Shipping Expense	\$221	\$161
Patient Transportation	\$0	\$0
Non-chargeable Equipment	\$729	\$529
Non-chargeable Supplies	\$14,098	\$10,458
Medical Supplies	\$43	\$43
Oxygen Equipment Rental	\$0	\$0
Miscellaneous Prescriptions	\$2,101	\$1,531
Miscellaneous Services	\$79	\$49
Materials and Supplies	\$26,171	\$19,421
Health Services Total	\$956,411	\$730,441
Facility Administration		
Personnel Costs	• • • • • • • •	
Salaries and Wages	\$114,121	\$85,591
Employee PTO	\$11,742	\$8,802
Payroll Taxes Health Insurance and Benefits	\$9,283 \$16,545	\$7,143 \$12,705
Workers Compensation	\$16,545 \$2,253	\$12,795 \$2,253
Personnel costs		
% Non-Productive	<u>\$153,944</u> 9.3%	<u>\$116,584</u> 9.3%
% Payroll Taxes	7.4%	7.6%
% Benefits	13.1%	13.6%
% Workers Compensation	1.8%	2.4%
		,0
Materials and Supplies	A / AAA	* · · · · ·
Conventions and Meetings	\$1,929	\$1,449
Management Consultants - IT	\$0	\$0
Management Consultants	\$556	\$406
Advertising and Marketing (Hiring)	\$8,871	\$6,651
Advertising and Marketing	\$0	\$0
Office Expenses	\$5,556	\$4,176
Communications	\$7,808	\$5,858
Non-chargeable Supplies	\$1,515	\$1,125
Management Fee	\$128,355	\$96,255
Management Travel Costs	\$0	\$0
Legal Expenses	\$0	\$0
Travel	\$5,649	\$4,239
Licenses - IT	\$501	\$381
Licenses	\$725	\$545
Hiring Expenses	\$1,112	\$842
Education and Training	\$3,104	\$2,324
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Miscellaneous Administrative Expenses		
	\$5,564	\$4,184
Dues and Subscriptions	\$9,805	\$7,345
Contracts	\$0	\$0
Repairs and Maintenance	\$0	\$0
Shipping Expense	\$0	\$0
Rent Expense	(\$360)	(\$360)
Lease Expense	\$2,760	\$2,070
Liability Insurance	\$14,619	\$10,779
Property Insurance	\$3,984	\$3,864
Employee Gifts and Awards	\$9,077	\$6,797
Electricity	\$23,411	\$17,561
Water	\$14,985	\$11,235
Gas	\$5,154	
Cable		\$3,864
	\$5,528	\$4,148
Garbage	\$6,567	\$4,917
Materials and Supplies	\$266,775	\$200,655
Debt Service	ФОЕО 004	\$005 004
Interest Expense - Facility Lease	\$353,201	\$265,631
Interest Expense - LOC	\$10,121	\$7,811
Debt Service	\$363,652	\$273,442
Essility Administration Total	¢704 274	¢500.694
Facility Administration Total	\$784,371	\$590,681
Maintananaa/Llaunakaaning		
Maintenance/Housekeeping Personnel Costs		
Salaries and Wages	\$35,355	\$26,505
Employee PTO	\$1,884	\$20,303
Payroll Taxes Health Insurance and Benefits	\$2,916 \$6,365	\$2,196 \$4,775
Workers Compensation	\$1,526	\$1,136 \$36,016
		<u> </u>
Personnel costs	\$48,046	
% Non-Productive	5.1%	5.0%
% Non-Productive % Payroll Taxes	5.1% 7.8%	5.0% 7.9%
% Non-Productive % Payroll Taxes % Benefits	5.1% 7.8% 17.1%	5.0% 7.9% 17.1%
% Non-Productive % Payroll Taxes	5.1% 7.8%	5.0% 7.9%
% Non-Productive % Payroll Taxes % Benefits	5.1% 7.8% 17.1%	5.0% 7.9% 17.1%
% Non-Productive % Payroll Taxes % Benefits % Workers Compensation	5.1% 7.8% 17.1%	5.0% 7.9% 17.1%
% Non-Productive % Payroll Taxes % Benefits % Workers Compensation Materials and Supplies	5.1% 7.8% 17.1% 4.1%	5.0% 7.9% 17.1% 4.1%
% Non-Productive % Payroll Taxes % Benefits % Workers Compensation Materials and Supplies Non-chargeable Equipment	5.1% 7.8% 17.1% 4.1% \$20	5.0% 7.9% 17.1% 4.1% \$20
% Non-Productive % Payroll Taxes % Benefits % Workers Compensation Materials and Supplies Non-chargeable Equipment Non-chargeable Supplies	5.1% 7.8% 17.1% 4.1% \$20 \$11,736	5.0% 7.9% 17.1% 4.1% \$20 \$8,796
% Non-Productive % Payroll Taxes % Benefits % Workers Compensation Materials and Supplies Non-chargeable Equipment Non-chargeable Supplies Travel	5.1% 7.8% 17.1% 4.1% \$20 \$11,736 \$582	5.0% 7.9% 17.1% 4.1% \$20 \$8,796 \$432
% Non-Productive % Payroll Taxes % Benefits % Workers Compensation Materials and Supplies Non-chargeable Equipment Non-chargeable Supplies Travel Hiring Expenses Contracts	5.1% 7.8% 17.1% 4.1% \$20 \$11,736 \$582 \$0 \$0	5.0% 7.9% 17.1% 4.1% \$20 \$8,796 \$432 \$0 \$0
 % Non-Productive % Payroll Taxes % Benefits % Workers Compensation Materials and Supplies Non-chargeable Equipment Non-chargeable Supplies Travel Hiring Expenses Contracts Repairs and Maintenance 	5.1% 7.8% 17.1% 4.1% \$20 \$11,736 \$582 \$0 \$0 \$0 \$22,280	5.0% 7.9% 17.1% 4.1% \$20 \$8,796 \$432 \$0 \$0 \$16,700
% Non-Productive % Payroll Taxes % Benefits % Workers Compensation Materials and Supplies Non-chargeable Equipment Non-chargeable Supplies Travel Hiring Expenses Contracts	5.1% 7.8% 17.1% 4.1% \$20 \$11,736 \$582 \$0 \$0 \$0 \$22,280 \$34,618	5.0% 7.9% 17.1% 4.1% \$20 \$8,796 \$432 \$0 \$0 \$16,700 \$25,948
% Non-Productive % Payroll Taxes % Benefits % Workers Compensation Materials and Supplies Non-chargeable Equipment Non-chargeable Supplies Travel Hiring Expenses Contracts Repairs and Maintenance <u>Materials and Supplies</u>	5.1% 7.8% 17.1% 4.1% \$20 \$11,736 \$582 \$0 \$0 \$0 \$22,280	5.0% 7.9% 17.1% 4.1% \$20 \$8,796 \$432 \$0 \$0 \$16,700
% Non-Productive % Payroll Taxes % Benefits % Workers Compensation Materials and Supplies Non-chargeable Equipment Non-chargeable Supplies Travel Hiring Expenses Contracts Repairs and Maintenance <u>Materials and Supplies</u>	5.1% 7.8% 17.1% 4.1% \$20 \$11,736 \$582 \$0 \$0 \$0 \$22,280 \$34,618	5.0% 7.9% 17.1% 4.1% \$20 \$8,796 \$432 \$0 \$0 \$16,700 \$25,948
 % Non-Productive % Payroll Taxes % Benefits % Workers Compensation Materials and Supplies Non-chargeable Equipment Non-chargeable Supplies Travel Hiring Expenses Contracts Repairs and Maintenance Materials and Supplies Materials and Supplies Materials and Supplies	5.1% 7.8% 17.1% 4.1% \$20 \$11,736 \$582 \$0 \$0 \$0 \$22,280 \$34,618	5.0% 7.9% 17.1% 4.1% \$20 \$8,796 \$432 \$0 \$0 \$16,700 \$25,948
% Non-Productive % Payroll Taxes % Benefits % Workers Compensation Materials and Supplies Non-chargeable Equipment Non-chargeable Supplies Travel Hiring Expenses Contracts Repairs and Maintenance <u>Materials and Supplies</u> Maintenance Total Activities	5.1% 7.8% 17.1% 4.1% \$20 \$11,736 \$582 \$0 \$0 \$0 \$22,280 \$34,618	5.0% 7.9% 17.1% 4.1% \$20 \$8,796 \$432 \$0 \$0 \$16,700 \$25,948
% Non-Productive % Payroll Taxes % Benefits % Workers Compensation Materials and Supplies Non-chargeable Equipment Non-chargeable Supplies Travel Hiring Expenses Contracts Repairs and Maintenance <u>Materials and Supplies</u> Maintenance Total Activities Personnel Costs Salaries and Wages	5.1% 7.8% 17.1% 4.1% \$20 \$11,736 \$582 \$0 \$0 \$22,280 \$34,618 \$82,664	5.0% 7.9% 17.1% 4.1% \$20 \$8,796 \$432 \$0 \$0 \$16,700 \$25,948 \$61,964
% Non-Productive % Payroll Taxes % Benefits % Workers Compensation Materials and Supplies Non-chargeable Equipment Non-chargeable Supplies Travel Hiring Expenses Contracts Repairs and Maintenance <u>Materials and Supplies</u> <u>Maintenance Total</u> Activities Personnel Costs Salaries and Wages Employee PTO	5.1% 7.8% 17.1% 4.1% \$20 \$11,736 \$582 \$0 \$0 \$22,280 \$34,618 \$82,664 \$38,034 \$38,034 \$3,610	5.0% 7.9% 17.1% 4.1% \$20 \$8,796 \$432 \$0 \$0 \$16,700 \$25,948 \$61,964 \$28,524 \$28,524 \$2,710
% Non-Productive % Payroll Taxes % Benefits % Workers Compensation Materials and Supplies Non-chargeable Equipment Non-chargeable Supplies Travel Hiring Expenses Contracts Repairs and Maintenance <u>Materials and Supplies</u> Maintenance Total Activities Personnel Costs Salaries and Wages	5.1% 7.8% 17.1% 4.1% \$20 \$11,736 \$582 \$0 \$0 \$22,280 \$34,618 \$82,664 \$38,034 \$38,034 \$3,610 \$3,248	5.0% 7.9% 17.1% 4.1% \$20 \$8,796 \$432 \$0 \$0 \$0 \$16,700 \$25,948 \$61,964 \$28,524 \$28,524 \$2,710 \$2,438
 % Non-Productive % Payroll Taxes % Benefits % Workers Compensation Materials and Supplies Non-chargeable Equipment Non-chargeable Supplies Travel Hiring Expenses Contracts Repairs and Maintenance Materials and Supplies Maintenance Total Activities Personnel Costs Salaries and Wages Employee PTO Payroll Taxes 	5.1% 7.8% 17.1% 4.1% \$20 \$11,736 \$582 \$0 \$0 \$22,280 \$34,618 \$82,664 \$38,034 \$38,034 \$3,610	5.0% 7.9% 17.1% 4.1% \$20 \$8,796 \$432 \$0 \$0 \$16,700 \$25,948 \$61,964 \$28,524 \$28,524 \$2,710

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Total Expenditures		\$1,879,4
Amortization Expense - Facility Lease	\$316,293	\$237,2
Depreciation Expense	\$15,192	\$11,3
Dietary Total	\$278,201	\$209,2
Materials and Supplies	\$86,560	\$64,9
Non-chargeable Supplies	\$10,340	\$7,7
Non-chargeable Equipment	\$615	\$4
Food	\$70,105	\$52,5
Purchased Services	\$1,919	\$1,4
Employee Gifts and Awards	\$0	
Repairs and Maintenance	\$2,718	\$2,0
Dues and Subscriptions	\$0	
Miscellaneous Administrative Expenses	\$153	\$1
Education and Training	\$0	
Hiring Expenses	\$0	
Licenses	\$710	\$5
Materials and Supplies		
% Workers Compensation	4.0%	4.
% Benefits	9.6%	10.
% Payroll Taxes	7.7%	7.
% Non-Productive	6.9%	6.
Personnel costs	\$191,641	\$144,3
Workers Compensation	\$6,349	\$4,7
Health Insurance and Benefits	\$15,105	\$11,9
Payroll Taxes	\$12,144	\$9,1
Employee PTO	\$10,963	\$8,2
Salaries and Wages	\$147,080	\$110,3
Personnel Costs	•=	*
Dietary		
Activities Total	\$51,389	\$38,5
Materials and Supplies	\$5,279	\$3,9
Non-chargeable Supplies	\$2,774	\$2,0
Non-chargeable Equipment	\$0	+)-
Purchased Services	\$2,035	\$1,5
Miscellaneous Administrative Expenses	\$0	
Contracts	\$0	
Advertising and Marketing (Hiring)	\$0	
Hiring Expenses	\$0	
Dues and Subscriptions	\$0	
Travel	\$470	\$3
Office Expenses	\$0	
Education and Training	\$0	
Materials and Supplies		
% Workers Compensation	3.0%	3.
% Benefits	0.0%	-0.
% Payroll Taxes	7.8%	0. 7.
Personnel costs % Non-Productive	\$46,110 8.7%	<u>\$34,5</u> 8.

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Transfer In	\$58,440	\$8,519
Excess (Deficiency) of Revenue over		
Expenditures	(\$321,834)	(\$262,655)

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Budget	Budget	Budget	Budget	Budget	Budget
Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20
31	31	30	31	30	31
31	31	30	31	30	32
52	52	52	52	52	52
589	589	570	589	570	589
372	372	360	372	360	372
961	961	930	961	930	96 <i>′</i>
31.00	31.00	31.00	31.00	31.00	31.00
19.00	19.00	19.00	19.00	19.00	19.00
12.00	12.00	12.00	12.00	12.00	12.00
61.3%	61.3%	61.3%	61.3%	61.3%	61.3%
38.7%	38.7%	38.7%	38.7%	38.7%	38.7%
\$62,080	\$62,080	\$62,080	\$62,080	\$62,080	\$62,080
+,	+,	+,	+,	+,	<i>+,</i>
\$127,780	\$127,780	\$127,780	\$127,780	\$127,780	\$127,78
\$490	\$490	\$490	\$490	\$490	\$49
\$128,270	\$128,270	\$128,270	\$128,270	\$128,270	\$128,27
\$190,350	\$190,350	\$190,350	\$190,350	\$190,350	\$190,35
\$0 \$100.250	\$0 \$100.250	\$0 \$100.250	\$600 \$100.050	\$0 \$100.250	\$1 \$100.25
\$190,350 \$6,725	\$190,350 \$6,725	\$190,350 \$6,725	\$190,950 \$6,725	\$190,350 \$6,725	\$190,35 \$6,725
\$5,173	\$5,173	\$5,173	\$5,173	\$5,173	\$5,173
67.1%	67.1%	67.1%	67.1%	67.1%	67.19
32.6%	32.6%	32.6%	32.6%	32.6%	32.69
02.070	021070	021070	021070	021070	02.07
¢50.040	Ф <u>г</u> 4 070	\$50,000	Ф <u>г</u> с соо	Ф Г 4 0 70	Ф ГО О 4
\$59,210	\$54,070	\$56,630	\$56,630	\$54,070 \$2,500	\$59,21
\$3,620	\$3,620	\$3,500	\$3,620	\$3,500	\$3,62
\$4,960 \$6,670	\$4,550 \$6,670	\$4,740 \$6,670	\$4,750 \$6,670	\$4,540 \$6,670	\$4,96 \$6,67
\$6,670 \$1,520	\$6,670 \$1,400	\$6,670 \$1,460	\$6,670 \$1,480	\$6,670 \$1,410	\$6,67 \$1.54
\$1,530 \$75,990	\$1,400 \$70,310	\$1,460	\$1,480 \$73,150	\$70,190	\$1,54 \$76.00
<u>5.8%</u>	<u> </u>	\$73,000 5.8%	<u>\$73,150</u> 6.0%	<u>570,190</u> 6.1%	\$76,00 5.89
5.0 <i>%</i> 7.9%	0.3 <i>%</i> 7.9%	5.8 <i>%</i> 7.9%	0.0 <i>%</i> 7.9%	7.9%	7.99
10.6%	11.6%	11.1%	11.1%	11.6%	10.69
2.4%	2.4%	2.4%	2.5%	2.4%	2.5%

	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$30	\$30	\$30	\$30	\$30	\$30
	\$70	\$70	\$70	\$70	\$70	\$70
	\$630	\$630	\$630	\$630	\$630	\$630
	\$10	\$10	\$10	\$10	\$10	\$10
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
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	\$0	\$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0
	\$20	\$20	\$20	\$20	\$20	\$20
	\$0	\$0	\$0	\$0	\$0	\$0
	\$100	\$100	\$100	\$100	\$100	\$100
	\$1,750	\$1,750	\$1,750	\$1,750	\$1,750	\$1,750
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$180	\$180	\$180	\$180	\$180	\$180
	\$20	\$20	\$20	\$20	\$20	\$20
	\$2,810	\$2,810	\$2,810	\$2,810	\$2,810	\$2,810
	\$78,800	\$73,120	\$75,810	\$75,960	\$73,000	\$78,810
	\$12,180	\$11,120	\$11,780	\$11,860	\$11,320	\$12,400
	\$12,180 \$0	\$11,120 \$0	\$11,780 \$0	\$11,800 \$0	\$11,320 \$0	\$12,400 \$0
	\$900	\$820	\$0 \$870	\$0 \$870	\$830	\$0 \$910
	\$1,190	\$1,190	\$1,190	\$1,190	\$1,190	\$1,190
Eff10/1	\$220	\$200	\$210	\$210	\$200	\$220
En loi l	\$14,490	\$13,330	\$14,050	\$14,130	\$13,540	\$14,720
	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
	7.4%	7.4%	7.4%	7.3%	7.3%	7.3%
	9.8%	10.7%	10.1%	10.0%	10.5%	9.6%
	1.8%	1.8%	1.8%	1.8%	1.8%	1.8%
	11070	11070	11070	11070	11070	11070
	\$400	¢4.00	\$400	¢4.00	¢400	¢4.00
	\$160	\$160 ©	\$160 ¢0	\$160 ¢0	\$160 ©	\$160 ¢0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$50	\$50	\$50	\$50	\$50	\$50
	\$740	\$740	\$740	\$740	\$740	\$740
	\$50	\$50	\$50	\$50	\$50	\$50
	\$500	\$500	\$500	\$500	\$500	\$500
	\$700	\$700	\$700	\$700	\$700	\$700
	\$150	\$150	\$150	\$150	\$150	\$150
% Svs Rev	\$11,420	\$11,420	\$11,420	\$11,420	\$11,420	\$11,420
	\$500	\$500	\$500	\$500	\$500	\$500
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$40	\$40	\$40	\$40	\$40	\$40
	\$60	\$60	\$60	\$60	\$60	\$60
	\$80	\$80	\$80	\$80	\$80	\$80
	\$260	\$260	\$260	\$260	\$260	\$260
	+					-

	\$460	\$460	\$460	\$460	\$460	\$460
	\$800	\$800	\$800	\$800	\$800	\$800
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$230	\$230	\$230	\$230	\$230	\$230
	\$1,280	\$1,280	\$1,280	\$1,280	\$1,280	\$1,320
	\$40	\$40	\$40	\$3,790	\$40	\$40
	\$750	\$750	\$750	\$750	\$750	\$1,750
	\$1,950	\$1,950	\$1,950	\$1,950	\$1,950	\$1,950
	\$1,250	\$1,250	\$1,250	\$1,250	\$1,250	\$1,250
	\$400	\$400	\$400	\$400	\$400	\$600
	\$450	\$450	\$450	\$450	\$450	\$450
	\$550	\$550	\$550	\$550	\$550	\$550
-	\$22,870	\$22,870	\$22,870	\$26,620	\$22,870	\$24,110
	<i> </i>	<i> </i>	+ , - , - , -	+;	, , .	+ , -
	\$29,080	\$29,020	\$28,970	\$28,910	\$28,850	\$28,790
	\$770	\$770	\$770	\$770	\$770	\$0
	\$29,850	\$29,790	\$29,740	\$29,680	\$29,620	\$28,790
	****	¢05.000	* ~~ ~~~	¢70.400	* ~~ ~~~	* c 7 coo
	\$67,210	\$65,990	\$66,660	\$70,430	\$66,030	\$67,620
	\$5,760	\$5,240	\$5,500	\$5,500	\$5,240	\$5,760
	\$160	\$160	\$160	\$160	\$160	\$160
	\$460	\$420	\$440	\$440	\$420	\$460
	\$590	\$590	\$590	\$590	\$590	\$590
	\$240	\$220	\$230	\$230	\$220	\$250
	-					
	\$7,210		\$6,920	\$6,920	\$6,630	\$7,220
	\$7,210 2.7%	\$6,630 3.0%	\$6,920 2.8%	\$6,920 2.8%	\$6,630 3.0%	\$7,220 2.7%
		\$6,630				
	2.7%	\$6,630 <i>3.0%</i>	2.8%	2.8%	3.0%	2.7%
	2.7% 7.8%	\$6,630 3.0% 7.8%	2.8% 7.8%	2.8% 7.8%	3.0% 7.8%	2.7% 7.8%
	2.7% 7.8% 10.0%	\$6,630 3.0% 7.8% 10.9%	2.8% 7.8% 10.4%	2.8% 7.8% 10.4%	3.0% 7.8% 10.9%	2.7% 7.8% 10.0%
	2.7% 7.8% 10.0% 4.1%	\$6,630 3.0% 7.8% 10.9% 4.1%	2.8% 7.8% 10.4% 4.1%	2.8% 7.8% 10.4% 4.1%	3.0% 7.8% 10.9% 4.1%	2.7% 7.8% 10.0% 4.2%
	2.7% 7.8% 10.0% 4.1% \$100	\$6,630 3.0% 7.8% 10.9% 4.1% \$100	2.8% 7.8% 10.4% 4.1% \$100	2.8% 7.8% 10.4% 4.1% \$100	3.0% 7.8% 10.9% 4.1% \$100	2.7% 7.8% 10.0% 4.2% \$100
	2.7% 7.8% 10.0% 4.1% \$100 \$1,000	\$6,630 3.0% 7.8% 10.9% 4.1% \$100 \$1,000	2.8% 7.8% 10.4% 4.1% \$100 \$1,000	2.8% 7.8% 10.4% 4.1% \$100 \$1,000	3.0% 7.8% 10.9% 4.1% \$100 \$1,000	2.7% 7.8% 10.0% 4.2% \$100 \$1,000
	2.7% 7.8% 10.0% 4.1% \$100 \$1,000 \$50	\$6,630 3.0% 7.8% 10.9% 4.1% \$100 \$1,000 \$50	2.8% 7.8% 10.4% 4.1% \$100 \$1,000 \$50	2.8% 7.8% 10.4% 4.1% \$100 \$1,000 \$50	3.0% 7.8% 10.9% 4.1% \$100 \$1,000 \$50	2.7% 7.8% 10.0% 4.2% \$100 \$1,000 \$50
	2.7% 7.8% 10.0% 4.1% \$100 \$1,000 \$50 \$0	\$6,630 3.0% 7.8% 10.9% 4.1% \$100 \$1,000 \$50 \$0	2.8% 7.8% 10.4% 4.1% \$100 \$1,000 \$50 \$0	2.8% 7.8% 10.4% 4.1% \$100 \$1,000 \$50 \$0	3.0% 7.8% 10.9% 4.1% \$100 \$1,000 \$50 \$0	2.7% 7.8% 10.0% 4.2% \$100 \$1,000 \$50 \$0
	2.7% 7.8% 10.0% 4.1% \$100 \$1,000 \$50 \$0 \$0	\$6,630 3.0% 7.8% 10.9% 4.1% \$100 \$1,000 \$50 \$0 \$0	2.8% 7.8% 10.4% 4.1% \$100 \$1,000 \$50 \$0 \$0	2.8% 7.8% 10.4% 4.1% \$100 \$1,000 \$50 \$0 \$0	3.0% 7.8% 10.9% 4.1% \$100 \$1,000 \$50 \$0 \$0	2.7% 7.8% 10.0% 4.2% \$100 \$1,000 \$50 \$0 \$0
-	2.7% 7.8% 10.0% 4.1% \$100 \$1,000 \$50 \$0 \$0 \$1,860	\$6,630 3.0% 7.8% 10.9% 4.1% \$100 \$1,000 \$50 \$0 \$0 \$0 \$0 \$1,860	2.8% 7.8% 10.4% 4.1% \$100 \$1,000 \$50 \$0 \$0 \$0 \$1,860	2.8% 7.8% 10.4% 4.1% \$100 \$1,000 \$50 \$0 \$0 \$0 \$0 \$1,860	3.0% 7.8% 10.9% 4.1% \$100 \$1,000 \$50 \$0 \$0 \$0 \$1,860	2.7% 7.8% 10.0% 4.2% \$100 \$1,000 \$50 \$0 \$0 \$0 \$1,860
-	2.7% 7.8% 10.0% 4.1% \$100 \$1,000 \$50 \$0 \$0	\$6,630 3.0% 7.8% 10.9% 4.1% \$100 \$1,000 \$50 \$0 \$0	2.8% 7.8% 10.4% 4.1% \$100 \$1,000 \$50 \$0 \$0	2.8% 7.8% 10.4% 4.1% \$100 \$1,000 \$50 \$0 \$0	3.0% 7.8% 10.9% 4.1% \$100 \$1,000 \$50 \$0 \$0	2.7% 7.8% 10.0% 4.2% \$100 \$1,000 \$50 \$0 \$0
-	2.7% 7.8% 10.0% 4.1% \$100 \$1,000 \$50 \$0 \$0 \$0 \$0 \$1,860 \$3,010	\$6,630 3.0% 7.8% 10.9% 4.1% \$100 \$1,000 \$50 \$0 \$0 \$0 \$1,860 \$3,010	2.8% 7.8% 10.4% 4.1% \$100 \$1,000 \$50 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	2.8% 7.8% 10.4% 4.1% \$100 \$1,000 \$50 \$0 \$0 \$0 \$1,860 \$3,010	3.0% 7.8% 10.9% 4.1% \$100 \$1,000 \$50 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	2.7% 7.8% 10.0% 4.2% \$100 \$1,000 \$50 \$0 \$0 \$1,860 \$3,010
	2.7% 7.8% 10.0% 4.1% \$100 \$1,000 \$50 \$0 \$0 \$0 \$0 \$1,860 \$3,010	\$6,630 3.0% 7.8% 10.9% 4.1% \$100 \$1,000 \$50 \$0 \$0 \$0 \$1,860 \$3,010	2.8% 7.8% 10.4% 4.1% \$100 \$1,000 \$50 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	2.8% 7.8% 10.4% 4.1% \$100 \$1,000 \$50 \$0 \$0 \$0 \$1,860 \$3,010	3.0% 7.8% 10.9% 4.1% \$100 \$1,000 \$50 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	2.7% 7.8% 10.0% 4.2% \$100 \$1,000 \$50 \$0 \$0 \$1,860 \$3,010
-	2.7% 7.8% 10.0% 4.1% \$100 \$1,000 \$50 \$0 \$0 \$0 \$1,860 \$3,010 \$10,220	\$6,630 3.0% 7.8% 10.9% 4.1% \$100 \$1,000 \$50 \$0 \$0 \$0 \$1,860 \$3,010 \$9,640	2.8% 7.8% 10.4% 4.1% \$100 \$1,000 \$50 \$0 \$0 \$0 \$0 \$1,860 \$3,010 \$9,930	2.8% 7.8% 10.4% 4.1% \$100 \$1,000 \$50 \$0 \$0 \$1,860 \$3,010 \$9,930	3.0% 7.8% 10.9% 4.1% \$100 \$1,000 \$50 \$0 \$0 \$0 \$0 \$1,860 \$3,010 \$9,640	2.7% 7.8% 10.0% 4.2% \$100 \$1,000 \$50 \$0 \$0 \$1,860 \$3,010 \$10,230
	2.7% 7.8% 10.0% 4.1% \$100 \$1,000 \$50 \$0 \$0 \$0 \$1,860 \$3,010 \$10,220	\$6,630 3.0% 7.8% 10.9% 4.1% \$100 \$1,000 \$50 \$0 \$0 \$0 \$1,860 \$3,010 \$9,640 \$3,890	2.8% 7.8% 10.4% 4.1% \$100 \$1,000 \$50 \$0 \$0 \$0 \$1,860 \$3,010 \$9,930	2.8% 7.8% 10.4% 4.1% \$100 \$1,000 \$50 \$0 \$0 \$0 \$1,860 \$3,010 \$9,930 \$4,080	3.0% 7.8% 10.9% 4.1% \$100 \$1,000 \$50 \$0 \$0 \$0 \$1,860 \$3,010 \$9,640 \$3,900	2.7% 7.8% 10.0% 4.2% \$100 \$1,000 \$50 \$0 \$0 \$1,860 \$3,010 \$10,230
-	2.7% 7.8% 10.0% 4.1% \$100 \$1,000 \$50 \$0 \$0 \$1,860 \$3,010 \$10,220 \$4,290 \$310	\$6,630 3.0% 7.8% 10.9% 4.1% \$100 \$1,000 \$50 \$0 \$0 \$0 \$0 \$1,860 \$3,010 \$9,640 \$3,890 \$3,890 \$310	2.8% 7.8% 10.4% 4.1% \$100 \$1,000 \$50 \$0 \$0 \$0 \$1,860 \$3,010 \$9,930 \$4,090 \$300	2.8% 7.8% 10.4% 4.1% \$100 \$1,000 \$50 \$0 \$0 \$0 \$0 \$1,860 \$3,010 \$9,930 \$4,080 \$310	3.0% 7.8% 10.9% 4.1% \$100 \$1,000 \$50 \$0 \$0 \$0 \$0 \$1,860 \$3,010 \$9,640 \$3,900 \$300	2.7% 7.8% 10.0% 4.2% \$100 \$1,000 \$50 \$0 \$0 \$1,860 \$3,010 \$10,230 \$4,290 \$310
	2.7% 7.8% 10.0% 4.1% \$100 \$1,000 \$50 \$0 \$0 \$1,860 \$3,010 \$10,220 \$4,290 \$310 \$360	\$6,630 3.0% 7.8% 10.9% 4.1% \$100 \$1,000 \$50 \$0 \$0 \$0 \$0 \$0 \$1,860 \$3,010 \$9,640 \$3,890 \$310 \$330	2.8% 7.8% 10.4% 4.1% \$100 \$1,000 \$50 \$0 \$0 \$0 \$0 \$0 \$1,860 \$3,010 \$9,930 \$4,090 \$300 \$340	2.8% 7.8% 10.4% 4.1% \$100 \$1,000 \$50 \$0 \$0 \$0 \$1,860 \$3,010 \$9,930 \$4,080 \$310 \$340	3.0% 7.8% 10.9% 4.1% \$100 \$1,000 \$50 \$0 \$0 \$0 \$0 \$1,860 \$3,010 \$9,640 \$3,900 \$300 \$300 \$330	2.7% 7.8% 10.0% 4.2% \$100 \$1,000 \$50 \$0 \$0 \$1,860 \$3,010 \$10,230 \$4,290 \$310 \$360
-	2.7% 7.8% 10.0% 4.1% \$100 \$1,000 \$50 \$0 \$0 \$1,860 \$3,010 \$10,220 \$4,290 \$310	\$6,630 3.0% 7.8% 10.9% 4.1% \$100 \$1,000 \$50 \$0 \$0 \$0 \$0 \$1,860 \$3,010 \$9,640 \$3,890 \$3,890 \$310	2.8% 7.8% 10.4% 4.1% \$100 \$1,000 \$50 \$0 \$0 \$0 \$1,860 \$3,010 \$9,930 \$4,090 \$300	2.8% 7.8% 10.4% 4.1% \$100 \$1,000 \$50 \$0 \$0 \$0 \$0 \$1,860 \$3,010 \$9,930 \$4,080 \$310	3.0% 7.8% 10.9% 4.1% \$100 \$1,000 \$50 \$0 \$0 \$0 \$0 \$1,860 \$3,010 \$9,640 \$3,900 \$300	2.7% 7.8% 10.0% 4.2% \$100 \$1,000 \$50 \$0 \$0 \$1,860 \$3,010 \$10,230 \$4,290 \$310

\$5,700	\$5,250	\$5,460	\$5,460	\$5,260	\$5,700
6.7%	7.4%	6.8%	7.1%	7.1%	6.7%
7.8%	7.9%	7.7%	7.7%	7.9%	7.8%
13.0%	14.3%	13.7%	13.7%	14.3%	13.0%
3.0%	2.9%	3.0%	3.0%	3.1%	3.0%
\$ 0	\$0	\$0	\$0	\$0	\$0
\$0	\$0	\$0	\$0	\$0	\$0
\$40	\$40	\$40	\$40	\$40	\$40
\$0	\$0	\$0	\$0	\$0	\$0
\$0	\$0	\$0	\$0	\$0	\$0
\$0	\$0	\$0	\$0	\$0	\$0
\$0	\$0	\$0	\$0	\$0	\$0
\$0	\$0	\$0	\$0	\$0	\$0
\$0 \$180	\$180	\$180	\$180	\$180	\$180
\$200 \$280	\$0 \$290	\$0 \$290	\$200 \$280	\$0 ¢290	\$0 \$290
\$280	\$280	\$280	\$280	\$280	\$280
\$700 \$6,400	\$500 \$5,750	\$500 \$5,960	\$700 \$6,160	\$500 \$5,760	\$500 \$6,200
1 - 7	+-)	+ -)	· · / · · ·	, , , , , , , , , ,	· · / · ·
\$13,690	\$12,410	\$13,100	\$13,070	\$12,440	\$13,690
\$960	\$960	\$930	\$960	\$930	\$960
\$1,130	\$1,030	\$1,080	\$1,080	\$1,030	\$1,130
\$1,800	\$1,800	\$1,800	\$1,800	\$1,800	\$1,800
\$590	\$540	\$560	\$570	\$540	\$590
\$18,170	\$16,740	\$17,470	\$17,480	\$16,740	\$18,170
6.6%	7.2%	6.6%	6.8%	7.0%	6.6%
7.7%	7.7%	7.7%	7.7%	7.7%	7.7%
12.3%	13.5%	12.8%	12.8%	13.5%	12.3%
4.0%	4.0%	4.0%	4.1%	4.0%	4.0%
\$60	\$60	\$60	\$60	\$60	\$60
\$0	\$0	\$0	\$0	\$0	\$0
\$0	\$0	\$0	\$0	\$0	\$0
\$10	\$10	\$10	\$10	\$10	\$10
\$0	\$0	\$0	\$0	\$0	\$0
\$230	\$230	\$230	\$230	\$230	\$230
φ230 \$0	\$230 \$0	\$230 \$0	\$230 \$0	\$230 \$0	\$230 \$0
پ 0 \$180	پ ں \$180	پ ں \$180	ەن \$180	ەن \$180	پ ں \$180
\$5,840 \$100	\$5,840 \$100	\$5,840 \$100	\$5,840 \$100	\$5,840 \$100	\$5,840 \$100
\$100 \$200	\$100 \$200	\$100 \$200	\$100 \$960	\$100 \$800	\$100 \$200
\$860	\$860	\$860	\$860	\$860	\$860
\$7,280 \$25,450	\$7,280 \$24,020	\$7,280 \$24,750	\$7,280 \$24,760	\$7,280	\$7,280 \$25,450
φ 20,400	Ψ 24,U2U	φ24, / 3 0	⊅ ∠4,700	\$24,020	\$25,450
\$1,310	\$1,310	\$1,310	\$1,310	\$1,310	\$1,310
	. ,	. /	. ,		. ,
\$26,360	\$26,360	\$26,360	\$26,360	\$26,360	\$26,360
\$215,750	\$206,190	\$210,780	\$214,910	\$206 120	\$215,980
φ213,730	φ200,190	φ 2 10,700	Ψ Ζ Ι4,3ΙU	\$206,120	φ 2 13,900

\$25,400	\$15,840	\$20,430	\$23,960	\$15,770	\$25,630
\$0	\$0	\$0	\$0	\$0	\$0

Budget							YO
Budget	Budget	Budget	Budget	Budget	Budget	Budget	\$
Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	FY 2021	T
31	28	31	30	31	30	365	
32	32	32	32	32	32	32	-
589	532	589	570	589	570	6,935	1,1
372	336	372	360	372	360	4,380	(1,0
961	868	961	930	961	930	11,315	14
31.00	31.00	31.00	31.00	31.00	31.00	31.00	0.4
19.00	19.00	19.00 12.00	19.00	19.00	19.00	19.00	3.2
<u>12.00</u> 61.3%	<u>12.00</u> 61.3%	<u>12.00</u> 61.3%	<u>12.00</u> 61.3%	<u>12.00</u> 61.3%	<mark>12.00</mark> 61.3%	12.00 61.3%	(2. ⁻ 9.0
38.7%	38.7%	38.7%	38.7%	38.7%	38.7%	38.7%	-9.0
00.770	00.770	00.770	00.770	00.770	00.770	00.770	0.
<u> </u>	<u> </u>	.	* ~~~~~~	* ~~~~~~	* ***	A7 44,000	(\$407.0)
\$62,080	\$62,080	\$62,080	\$62,080	\$62,080	\$62,080	\$744,960	(\$127,3
\$127,780	\$127,780	\$127,780	\$127,780	\$127,780	\$127,780	\$1,533,360	\$310,5
\$490	\$490	\$490	\$490	\$490	\$490	\$5,880	(\$2,0
\$128,270	\$128,270	\$128,270	\$128,270	\$128,270	\$128,270	\$1,539,240	\$308,5
\$190,350	\$190,350	\$190,350	\$190,350	\$190,350	\$190,350	\$2,284,200	\$181,1
\$600	\$0	\$0	\$0	\$0	\$0	\$1,200	\$124.4
\$190,950 \$6,725	\$190,350 \$6,725	\$190,350	\$190,350	\$190,350	\$190,350 \$6,725	\$2,285,400 \$6,725	\$181,1 \$23
\$6,725 \$5,173	ş6,725 \$5,173	\$6,725 \$5,173	\$6,725 \$5,173	\$6,725 \$5,173	\$6,725 \$5,173	\$6,725 \$5,173	چے \$24
\$3,173 67.1%	67.1%	67.1%	67.1%	67.1%	۶3,173 67.1%	<i>\$</i> 5,173 67.1%	φ <u>2</u> - 9.(
32.6%	32.6%	32.6%	32.6%	32.6%	32.6%	32.6%	-8.9
\$55,230	\$52,580	\$60,480	\$57,840	\$55,230	\$57,840	\$679,020	(\$34,4
\$3,620	\$3,270	\$3,620	\$3,500	\$3,620	\$3,500	\$42,610	\$1,0
\$4,640	\$4,410	\$5,060	\$4,840	\$4,640	\$4,840	\$56,930	(\$2,6
	\$6,670	\$6,670	\$6,870	\$6,870	\$6,870	\$80,640	(\$16,5
\$6,670	\$1,370	\$1,570	\$1,510	\$1,440	\$1,510	\$17,660	(\$6
\$1,440		¢77 400	\$74,560	\$71,800	\$74,560	\$876,860	(\$53,3
\$1,440 \$71,600	\$68,300	\$77,400					^
\$1,440 \$71,600 6.2%	5.9%	5.6%	5.7%	6.2%	5.7%	5.9%	
\$1,440 \$71,600 6.2% 7.9%	5.9% 7.9%	5.6% 7.9%	5.7% 7.9%	7.9%	7.9%	7.9%	0.0
\$1,440 \$71,600 6.2%	5.9%	5.6%	5.7%				0.4 0.0 -1.7 0.0

	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$30	\$30	\$30	\$30	\$30	\$30	\$360	\$6
	\$70	\$70	\$70	\$70	\$70	\$70	\$840	(\$34)
	\$630	\$630	\$630	\$630	\$630	\$630	\$7,560	\$18
	\$10	\$10	\$10	\$10	\$10	\$10	\$120	(\$10)
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$20	\$20	\$20	\$20	\$20	\$20	\$240	\$19
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$100	\$100	\$100	\$100	\$100	\$100	\$1,200	\$471
	\$1,750	\$1,750	\$1,750	\$1,750	\$1,750	\$1,750	\$21,000	\$6,902
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	(\$43)
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$180	\$180	\$180	\$180	\$180	\$180	\$2,160	\$59
	\$20	\$20	\$20	\$20	\$20	\$20	\$240	\$161
1	\$2,810	\$2,810	\$2,810	\$2,810	\$2,810	\$2,810	\$33,720	\$7,549
1	\$74,410	\$71,110	\$80,210	\$77,370	\$74,610	\$77,370	\$910,580	(\$45,831)
1				· · ·	· · ·			
	\$11,320	\$10,780	\$12,400	\$11,860	\$11,320	\$11,860	\$140,200	\$26,079
	\$11,320 \$0	\$10,780 \$0	\$12,400 \$0	\$11,000 \$0	\$11,320 \$0	\$11,800 \$0	\$140,200 \$0	(\$11,742)
	\$830	\$800	\$910	\$870	\$830	\$870	\$10,310	(\U11,742) \$1,027
	\$1,190	\$1,190	\$1,190	\$1,220	\$1,220	\$1,220	\$14,370	(\$2,175)
	\$200	\$190	\$220	\$210	\$200	\$210	\$2,490	\$237
1	\$13,540	\$12,960	\$14,720	\$14,160	\$13,570	\$14,160	\$167,370	\$13,426
1	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	-9.3%
	7.3%	7.4%	7.3%	7.3%	7.3%	7.3%	7.4%	0.0%
	10.5%	11.0%	9.6%	10.3%	10.8%	10.3%	10.2%	-2.9%
	1.8%	1.8%	1.8%	1.8%	1.8%	1.8%	1.8%	0.0%
	\$160	\$160	\$160	\$160	\$160	\$160	\$1,920	(\$9)
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$50	\$50	\$50	\$50	\$50	\$50	\$600	\$44
	\$740	\$740	\$740	\$740	\$740	\$740	\$8,880	\$9
	\$50	\$50	\$50	\$50	\$50	\$50	\$600	\$600
	\$500	\$500	\$500	\$500	\$500	\$500	\$6,000	\$444
	\$700	\$700	\$700	\$700	\$700	\$700	\$8,400	\$592
	\$150	\$150	\$150	\$150	\$150	\$150	\$1,800	\$285
	\$11,420	\$11,420	\$11,420	\$11,420	\$11,420	\$11,420	\$137,040	\$8,685
	\$11,420 \$500	\$11,420 \$500	\$11,420 \$500		\$11,420 \$500	\$11,420 \$500	\$6,000	\$6,000
				\$500 \$0				
	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 (\$5.640)
	\$0 \$40	\$0 \$40	\$0 \$40	\$0 \$40	\$0 \$10	\$0 \$40	\$0 \$490	(\$5,649)
	\$40 \$60	\$40 \$60	\$40 \$60	\$40 \$60	\$40	\$40 \$60	\$480 \$700	(\$21)
	\$60	\$60	\$60	\$60	\$60	\$60	\$720	(\$5)
	\$80	\$80	\$80	\$80	\$80	\$80	\$960	(\$152)
	\$260	\$260	\$260	\$260	\$260	\$260	\$3,120	\$16

\$460 \$460 \$460 \$460 \$460 \$5,520 (\$ \$800 \$800 \$800 \$800 \$800 \$800 \$9,600 (\$2 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$1,320 \$1,320 \$1,320 \$1,320 \$1,320 \$1,5640 \$1,00 \$1,320 \$1,320 \$1,5640 \$1,00 \$440 \$440 \$440 \$440 \$440 \$440 \$440 \$42.30 \$22.400 \$23.400 \$1,950 \$1,950 \$1,950 \$1,950 \$1,950 \$1,950 \$1,950 \$1,950 \$1,950 \$1,950 \$1,950 \$1,250 \$1,250 \$1,250 \$1,250 \$1,500 \$1,250 \$1,250 \$1,250 \$1,250	\$800 \$0 \$0 \$0
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\$230 \$1320 \$22 \$22 \$10000 \$22 \$23 \$34<	\$0
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\$40 \$40 \$40 \$40 \$40 \$40 \$40 \$40 \$4230 \$22 \$750 \$750 \$750 \$750 \$750 \$750 \$10,000 \$93 \$1,950 \$1,955 \$5,000 \$2,910	
\$750 \$750 \$750 \$750 \$750 \$10,000 \$92 \$1,950 \$1,250 \$1,250 \$1,250 \$1,250 \$1,250 \$1,250 \$1,250 \$1,5000 \$5 \$5 \$5,000 \$5 \$5 \$5,000 \$5 \$5 \$5,000 \$5 \$5 \$5,000 \$5 \$5 \$5,000 \$5 \$5 \$5 \$5,000 \$5 \$6 \$6 \$6 \$	
\$1,950 \$1,950 \$1,950 \$1,950 \$1,950 \$1,950 \$23,400 (\$ \$1,250 \$1,2,80	
\$1,250 \$1,280 \$1,280 \$1,280	
\$400 \$450 \$500 \$550 \$550 \$550 \$550 \$550 \$550 \$550 \$550 \$550 \$550 \$550 \$550 \$550 \$550 \$550 \$550 \$550 \$550 \$12,80 \$12,80 \$22,910 \$22,910 \$22,910 \$22,910 \$22,910 \$212,800 \$12,80 \$12,800 <td></td>	
\$450 \$450 \$450 \$450 \$450 \$5,400 (\$12,500 \$550 \$550 \$550 \$550 \$550 \$550 \$6,600 \$5,200 \$22,910 \$22,910 \$22,910 \$22,910 \$22,910 \$22,910 \$279,670 \$12,800 \$28,740 \$28,680 \$28,560 \$28,500 \$28,430 \$345,090 (\$8,11 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$3,850 (\$6,22 \$28,740 \$28,680 \$28,560 \$28,500 \$28,430 \$348,940 (\$14,30 \$28,740 \$28,680 \$28,560 \$28,500 \$28,430 \$348,940 (\$14,30	
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\$0 \$0 \$0 \$0 \$0 \$3,850 (\$6,2 \$28,740 \$28,680 \$28,560 \$28,500 \$28,430 \$348,940 (\$14,30)	\$22,910
\$0 \$0 \$0 \$0 \$0 \$3,850 (\$6,2 \$28,740 \$28,680 \$28,560 \$28,500 \$28,430 \$348,940 (\$14,30)	
\$0 \$0 \$0 \$0 \$0 \$3,850 (\$6,2 \$28,740 \$28,680 \$28,560 \$28,500 \$28,430 \$348,940 (\$14,30)	\$28 740
\$28,740 \$28,680 \$28,560 \$28,560 \$28,500 \$28,430 \$348,940 (\$14,3)	
\$65,190 \$64,550 \$66,190 \$65,630 \$64,980 \$65,500 \$795,980 \$11,9	φ20,740
	\$65,190
\$5,300 \$5,050 \$5,820 \$5,560 \$5,300 \$5,560 \$65,590 \$30,2	
\$160 \$150 \$160 \$160 \$160 \$160 \$1,910 \$	\$160
\$430 \$410 \$470 \$450 \$430 \$450 \$5,280 \$2,30	
\$590 \$590 \$590 \$610 \$610 \$610 \$7,140 \$7	
\$230 \$220 \$250 \$240 \$230 \$240 \$2,800 \$1,2	\$230
\$6,710 \$6,420 \$7,290 \$7,020 \$6,730 \$7,020 \$82,720 \$34,6	\$6,710
2.9% 2.9% 2.7% 2.8% 2.9% 2.8% 2.8% -2.2	
7.9% 7.9% 7.9% 7.9% 7.9% 7.9% 7.8% 0.0	
10.8% 11.3% 9.9% 10.7% 11.2% 10.7% 10.6% -6.8	
4.2% 4.2% 4.2% 4.2% 4.1% 0.1%	4.2%
\$100 \$100 \$100 \$100 \$100 \$100 \$1,200 \$1,10	¢100
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	<mark>\$100</mark> \$1,000
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\$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$12,000 \$20 \$50 </td <td>\$1,000 \$50</td>	\$1,000 \$50
\$1,000 \$1,000	\$1,000 \$50 \$0
\$1,000 \$1,000	\$1,000 \$50 \$0 \$0
\$1,000 \$1,000	\$1,000 \$50 \$0 \$0 \$1,860
\$1,000 \$1,000	\$1,000 \$50 \$0 \$0 \$1,860 \$3,010
\$1,000 \$1,000	\$1,000 \$50 \$0 \$0 \$1,860 \$3,010
\$1,000 \$1,000	\$1,000 \$50 \$0 \$0 \$1,860 \$3,010
\$1,000 \$1,000	\$1,000 \$50 \$0 \$0 \$1,860 \$3,010 \$9,720
\$1,000 \$1,000	\$1,000 \$50 \$0 \$1,860 \$3,010 \$9,720 \$3,950
\$1,000 \$0 \$0	\$1,000 \$50 \$0 \$1,860 \$3,010 \$9,720 \$3,950 \$310
\$1,000 \$1,000	\$1,000 \$50 \$0 \$1,860 \$3,010 \$9,720 \$3,950 \$310 \$330
\$1,000 \$0 \$0	\$1,000 \$50 \$0 \$1,860 \$3,010 \$9,720 \$3,950 \$310 \$330 \$600

\$5,320	\$5,100	\$5,790	\$5,560	\$5,340	\$5,560	\$65,500	\$19,390
7.3%	6.9%	6.6%	6.7%	7.3%	6.7%	6.9%	-1.7%
7.7%	7.9%	7.9%	7.8%	7.7%	7.8%	7.8%	0.0%
14.1%	14.8%	12.8%	13.9%	14.6%	13.9%	13.8%	13.9%
3.1%	3.0%	3.0%	2.9%	3.1%	2.9%	3.0%	0.0%
\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
\$40	\$40	\$40	\$40	\$40	\$40	\$480	\$10
\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0
\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0
\$180	\$180	\$180	\$180	\$180	\$180	\$2,160	\$125
\$200	φ180 \$0	\$180 \$0	\$200	\$180 \$0	φ180 \$0	\$2,100 \$800	\$125 \$800
\$200 \$280	\$0 \$280	\$0 \$280	\$200 \$280		\$0 \$280	\$800 \$3,360	\$800 \$586
	\$280			\$280 \$500		\$3,360 \$6,800	
\$700 \$6,020	\$500 \$5,600	\$500 \$6,290	\$700 \$6,260	\$500 \$5,840	\$500 \$6,060	\$6,800 \$72,300	\$1,521 \$20,911
Φ0,020	\$ 5,000	φ0,290	φ0,200	φ 3,640	φ0,000	\$72,300	φ20,911
\$12,680	\$12,140	\$13,980	\$13,370	\$12,680	\$13,370	\$156,620	\$9,540
\$960	\$860	\$960	\$930	\$960	\$930	\$11,300	\$337
\$1,050	\$1,000	\$1,150	\$1,100	\$1,050	\$1,100	\$12,930	\$786
\$1,800	\$1,800	\$1,800	\$1,860	\$1,860	\$1,860	\$21,780	\$6,675
\$550	\$530	\$610	\$580	\$550	\$580	\$6,790	\$441
\$17,040	\$16,330	\$18,500	\$17,840	\$17,100	\$17,840	\$209,420	\$17,779
7.0%	6.6%	6.4%	6.5%	7.0%	6.5%	6.7%	-0.2%
7.7%	7.7%	7.7%	7.7%	7.7%	7.7%	7.7%	0.0%
13.2%	13.8%	12.0%	13.0%	13.6%	13.0%	13.0%	3.4%
4.0%	4.1%	4.1%	4.1%	4.0%	4.1%	4.0%	0.0%
\$60	\$60	\$60	\$60	\$60	\$60	\$720	\$10
\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
\$10	\$10	\$10	\$10	\$10	\$10	\$120	(\$33)
\$0	\$0	\$0	\$0	\$0	\$0	\$0	(¢00) \$0
\$230	\$230	\$230	\$230	\$230	\$230	\$2,760	\$42
φ <u>2</u> 30 \$0	φ230 \$0	\$0	\$230 \$0	\$230 \$0	\$0	\$0 \$0	ψ - 2 \$0
\$180	\$180	\$180	\$180	\$180	\$180	\$2,160	\$241
\$5,840	\$5,840	\$5,840	\$5,840	\$5,840	\$5,840	\$70,080	(\$25)
\$100	\$0,040 \$100	\$100	\$100	\$100	\$100	\$1,200	\$585
\$860	\$860	\$860	\$860	\$860	\$860	\$10,320	(\$20)
\$7,280	\$7,280	\$7,280	\$7,280	\$7,280	\$800 \$7,280	\$10,320	\$800
\$7,200 \$24,320	\$7,200 \$23,610	\$7,280 \$ 25,780	\$7,280 \$25,120	\$ 24,380	\$ 25,120	\$87,300 \$296,780	\$18,579
+= -, -= -	<i>+,•.•</i>	<i>+,</i>	<i>+,</i>		<i>+=+</i> ,- - *	<i>,</i>	+ ,
\$1,310	\$1,310	\$1,310	\$1,310	\$1,310	\$1,310	\$15,720	\$528
\$26,360	\$26,360	\$26,360	\$26,360	\$26,360	\$26,360	\$316,320	\$27
\$207,330	\$201,970	\$216,440	\$212,080	\$207,220	\$211,750	\$2,526,520	\$42,329

\$16,380	\$11,620	\$26,090	\$21,730	\$16,870	\$21,400	\$241,120	\$182,680
\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$321,834

%	Notes	
-0.3%		
-0.3%		
0.0 /6		
20.3%		
-18.9%		
1.3%		
1.6%		
	Per Channon	
-18.7%		
18.7%		
-19.9%		
-14.6%		
25.4%		
-25.7%		
25.1%		
8.6%		
2.0%		
8.6%		
4.0%	Rate per Channon	
5.0%	Rate per Channon	

-4.8%	See Staffing-Health Svs Tab
2.4%	
-4.4%	
-17.0%	See Staffing-Health Svs Tab - 1-2 people being charged here in FY 2020 fro other depts
-3.8%	

-5.7%

hange

0.00/
0.0%
0.0%
1.7%
-3.9%
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0.0%
0.0%
8.6%
0.0%
64.6%
49.0%
-100.0%
0.0%
2.8%
203.8%
203.0%
-4.8%

22.9% See Staffing-Admin Tab -100.0% See Staffing-Admin Tab 11.1% -13.1% See Staffing-Admin Tab 10.5% 8.7%

-0.5% 0.0% 7.9% 0.1% 0.0% 8.0% 7.6% 18.8% 6.8% 0.0% 0.0% -100.0% -4.2% -0.7% -13.7% 0.5%

-0.8%	
-2.1%	
0.0%	
0.0%	
0.0%	
-100.0%	
0.0%	
7.0%	True-up to allocation in FY 2020
6.2%	Oct=Dolphon Renewal
10.2%	
0.0%	
0.1%	
-3.0%	
-2.3%	
0.5%	

-2.3% Per amortization schedule

-62.0% Assumes paid off in Dec

-4.0%

1.5%

85.5% See Staffing-Maintenance Tab
1.4% Deducted from calc for S&W
81.1%
12.2% See Staffing-Maintenance Tab
83.5%
72.2%

5900.0% 2.2% 3.1% 0.0% 0.0% 0.2% 4.3% **43.8%**

28.6% See Staffing-Activities Tab
1.1% Deducted from calc for S&W
26.5%
-40433.3% See Staffing-Activities Tab
27.0%

42.1%

0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 6.1% 0.0% 21.1% 28.8% **40.7%**

6.5% See Staffing-Dietary Tab
3.1% Deducted from calc for S&W
6.5%
44.2% EE in wrong dept in FY2020
6.9%
9.3%

1.4% 0.0% 0.0% -21.6% 0.0% 1.5% 0.0% 12.6% 0.0% 95.1% -0.2% 0.9% 6.7% 3.5% 0.0% 1.7%

312.6%

100.0%

Clatsop Care Health District FY 2021 Budget In-Home Care (IHC - Fund 17) Last Revised: 05/29/20

	FYTD 03/31/20				
	+ Forecast	Budget	YOY Cha	nge	
	FY 2020	FY 2021	\$	%	Notes
Statistical Data					
Visits					
Initial Intake & Screen Visits	41	43	2	4.0%	
Initial Medication Set-up	4	-	(4)	-100.0%	
Nursing Care - RN	1	-	(1)	-100.0%	
Case Management IHC Director	1	-	(1)	-100.0%	
Companion Care Visits	2,810	2,861	51	1.8%	
Non-Certified Care Giver Visits	3,744	4,063	319	8.5%	
Total Visits	6,602	6,967	365	5.5%	
Avg Visits / Day - Companion Care	7.68	7.84	0.16	2.1%	
Avg Visits / Day - Non-Certified Care Giver	10.23	11.13	0.90	8.8%	
Hours Billed					
Companion Care Hours Billed	9,987	10,550	563	5.6%	
Non-Certified Care Giver Hours Billed	20,985	22,577	1,593	7.6%	
Avg Hours / Visit - Companion Care	3.55	3.69	0.13	3.8%	
Avg Hours / Visit - Non-Certified Care Giver	5.60	5.56	(0.05)	-0.9%	
Revenues					
Private	\$659,515	\$746,600	\$87,085	13.2%	
Medicaid	\$151,693	\$146,490	(\$5,203)	-3.4%	
Ancillary	\$24,960	\$23,040	(\$1,920)	-7.7%	
Service Revenue	\$836,168	\$916,130	\$79,962	9.6%	
Miscellaneous Revenue	\$1,393	\$1,440	\$47	3.4%	
Interest Income	\$1,937	\$1,920	(\$17)	-0.9%	
Total Revenues	\$839,498	\$919,490	\$79,992	9.5%	
% Medicaid (NonCert Care Giver)	28.4%	24.8%	-3.6%		
Avg Service Rev per Day	\$2,285	\$2,510	\$225	9.9%	
Expenditures					
Health Services					

Clatsop Care Health District FY 2021 Budget In-Home Care (IHC - Fund 17) Last Revised: 05/29/20

	FYTD 03/31/20				
	+ Forecast	Budget	YOY Cha	nge	
	FY 2020	FY 2021	\$	%	Notes
Personnel Costs	\$728,776	\$824,000	\$95,224	13.1%	
Materials and Supplies	\$100,537	\$105,330	\$4,793	4.8%	
Nursing Total	\$829,313	\$929,330	\$100,017	12.1%	
Total Expenditures	\$829,313	\$929,330	\$100,017	12.06%	
Transfer Revenue	\$0	\$9,840	\$9,840	0.00%	
Excess (Deficiency) of Revenue over Expenditures	\$10,185	(\$0)	(\$10,185)	100.00%	

Clatsop Care Health District FY 2021 Budget In-Home Care (IHC - Fund 17) Last Revised: 05/29/20

	:	listorical Dat	9	
		03/31/20 +	FYTD Actual	Budget
		Forecast	03/31/20	Change
	•	FY 2020		
Statistical Data	•	<u>.</u>		
Days in Month		366	275	
Visits	Rate			
Initial Intake & Screen Visits	\$50.00	41	31	2.73%
Initial Medication Set-up	\$75.00	4	3	2.73%
Nursing Care - RN	\$71.00	1	1	2.73%
Case Management IHC Director	\$91.00	1	1	2.73%
Companion Care Visits		2,810	2,094	
Non-Certified Care Giver Visits		3,744	2,730	
Total Visits	•	6,602	4,860	
Avg Visits / Day - Companion Care	-	7.68	7.61	
Avg Visits / Day - Non-Certified Care Giver		10.23	9.93	
Hours Billed				
Companion Care Hours Billed	\$26.00	9,986.98	7,721.75	2.73%
Non-Certified Care Giver Hours Billed	\$26.50	20,984.56	15,170.00	2.73%
Avg Hours / Visit - Companion Care	,	3.55	3.69	·
Avg Hours / Visit - Non-Certified Care Giver		5.60	5.56	
5				
Revenue				
Private				
In-Home Care Services - Intake / Med		\$2,000	\$1,400	
In-Home Care Services - Companion		\$259,605	\$200,715	
In-Home Care Services - NonCert Care Giver		\$397,707	\$280,727	
In-Home Care Services - C/A		\$203	\$143	
Sub-total Private		\$659,515	\$482,985	
Medicaid		•	•	
In-Home Care Services		\$157,583	\$120,483	
In-Home Care Services - C/A		(\$5,890)	(\$4,500)	
Sub-total Medicaid		\$151,693	\$115,983	
Ancillary		\$ 04.050	#47 000	0.000/
Other		\$21,950	\$17,600	0.00%
Transportation Services		\$3,010	\$1,600	0.00%
Sub-total Ancillary		\$24,960	\$19,200	
Service Revenue		\$836,168	\$618,168	
Miscellaneous Revenue		\$1,393	\$1,393	
Interest Income		\$1,937	\$1,637	
Total Revenue		\$839,498	\$621,198	
% Medicaid (NonCert Care Giver)		28.4%	30.0%	
Avg Service Rev per Day		\$2,284.61	\$2,247.88	

Expenses

Health Services

Personnel Costs			
Salaries and Wages	\$542,744	\$398,114	
Employee PTO	\$40,442	\$30,332	
Payroll Taxes	\$45,359	\$33,329	
Health Insurance and Benefits	\$85,426	\$64,066	
Workers Compensation	\$14,805	\$10,885	1.00%
Personnel costs	\$728,776	\$536,726	
% Non-Productive	6.9%	7.1%	
% Payroll Taxes	7.8%	7.8%	
% Benefits	14.6%	15.0%	
% Workers Compensation	2.5%	2.5%	
Materials and Supplies			
Office Expenses	\$576	\$426	
Advertising and Marketing (Hiring)	\$1,121	\$851	
Advertising and Marketing	\$760	\$600	
Communications	\$1,080	\$810	
Management Fee	\$50,005	\$36,925	
Travel	\$25,534	\$19,154	0.00%
Conventions and Meetings	\$59	\$59	-100.00%
Licenses	\$2,395	\$1,885	0.00%
Hosting Services	\$5,689	\$4,259	0.00%
Hiring Expenses	\$1,662	\$1,252	0.00%
Miscellaneous Administrative Expenses	\$567	\$437	0.00%
Education and Training	\$1,830	\$1,380	0.00%
Dues and Subscriptions	\$2,965	\$2,215	0.00%
Repairs and Maintenance	\$190	\$150	0.00%
Employee Gifts and Awards	\$859	\$629	0.00%
Liability Insurance	\$5,001	\$3,681	3.00%
Non-chargeable Supplies and Equipment	\$241	\$181	0.00%
Medical Supplies	\$3	\$3	-100.00%
Materials and Supplies	\$100,537	\$74,897	
Health Services	\$829,313	\$611,623	
Transfer Revenue In	\$0	\$0	
	~~		
Excess (Deficiency) of Revenue over Expenditures	\$40.40F	¢0 575	
	\$10,185	\$9,575	

		Input Cell					
		Budget	Budget	Budget	Budget	Budget	Budget
		Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20
		31	31	30	31	30	31
New Dete	Volume Adj						
New Rate \$51.37	0.00%	4	4	3	4	3	4
\$77.05	0.00%	-	4	- 5	- 4	- 5	- 4
\$72.94	0.00%		-	_		_	_
\$93.48	0.00%	_	_	-	_	_	_
φ00.40	0.00%	243	243	235	243	235	243
	0.00%	345	345	334	345	334	345
	0.0070	592	592	572	592	572	592
		7.84	7.84	7.83	7.84	7.83	7.84
		11.13	11.13	11.13	11.13	11.13	11.13
\$26.71		896.08	896.08	866.58	896.08	866.58	896.08
\$27.22		1,917.09	1,917.09	1,855.96	1,917.09	1,855.96	1,917.09
		3.69	3.69	3.69	3.69	3.69	3.69
		5.56	5.56	5.56	5.56	5.56	5.56
		\$210	\$210	\$150	\$210	\$150	\$210
		\$23,930	\$23,930	\$23,150	\$23,930	\$150 \$23,150	\$23,930
		\$39,260	\$39,260	\$38,010	\$39,260	\$38,010	\$39,260
		\$20	\$20	\$20	\$20	\$20	\$20
		\$63,420	\$63,420	\$61,330	\$63,420	\$61,330	\$63,420
		\$12,920	\$12,920	\$12,510	\$12,920	\$12,510	\$12,920
		(\$480)	(\$480)	(\$470)	(\$480)	(\$470)	(\$480)
		\$12,440	\$12,440	\$12,040	\$12,440	\$12,040	\$12,440
		\$1,450	\$1,450	\$1,450	\$1,450	\$1,450	\$1,450
		\$1,450 \$470	\$1,450 \$470	\$1,450 \$470	\$1,450 \$470	\$1,450 \$470	\$1,450 \$470
		\$470	\$1,920	\$1,920	\$1,920	\$1,920	\$1,920
		\$77,780	\$77,780	\$75,290	\$77,780	\$75,290	\$77,780
		\$120	\$120	\$120	\$120	\$120	\$120
		\$160	\$160	\$160	\$160	\$160	\$160
		\$78,060	\$78,060	\$75,570	\$78,060	\$75,570	\$78,060
		24.8%	24.8%	24.8%	24.8%	24.8%	24.8%
		\$2,509.03	\$2,509.03	\$2,509.67	\$2,509.03	\$2,509.67	\$2,509.03

Input Cell

	\$520	\$180	\$0	\$470	\$90	\$0
	\$0	\$0	\$420	\$0	\$0	\$270
			ψι 0,000			ψι 0,000
	\$8,800 \$77,540	\$10,200 \$77,880	\$8,550 \$75,990	\$8,700 \$77,590	\$8,550 \$75,480	\$8,710 \$78,330
	\$0 \$0	\$0	\$0 \$8,550	\$0 \$0	\$0 \$8,550	\$0 \$8,710
	\$20	\$20	\$20	\$20 \$0	\$20 \$0	\$20
Eff 12/1	\$440	\$440	\$440	\$440	\$440	\$450
E# 40/4	\$70	\$70 © 140	\$70 \$140	\$70 \$140	\$70 \$140	\$70 \$450
	\$20	\$20	\$20	\$20	\$20	\$20
	\$250	\$250	\$250	\$250	\$250	\$250
	\$150	\$150	\$150	\$150	\$150	\$150
	\$50	\$50	\$50	\$50	\$50	\$50
	\$140	\$140	\$140	\$140	\$140	\$140
	\$470	\$470	\$470	\$470	\$470	\$470
	\$100	\$1,500	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$2,130	\$2,130	\$2,130	\$2,130	\$2,130	\$2,130
6.00% % Svc Rev	\$4,670	\$4,670	\$4,520	\$4,670	\$4,520	\$4,670
	\$90	\$90	\$90	\$90	\$90	\$90
	\$60	\$60	\$60	\$60	\$60	\$60
	\$90	\$90	\$90	\$90	\$90	\$90
	\$50	\$50	\$50	\$50	\$50	\$50
	2.5%	2.5%	2.6%	2.6%	2.6%	2.6%
	15.6%	15.8%	15.9%	15.5%	16.1%	15.3%
	7.8%	7.8%	7.8%	7.8%	7.8%	7.8%
	6.2%	<u> </u>	7.2%	7.0%	7.3%	7.0%
	\$68,740	\$67,680	\$67,440	\$68,890	\$66,930	\$69,620
Chg Eff 10/1	\$8,500 \$1,390	\$0,300 \$1,360	\$0,300 \$1,370	\$0,300 \$1,400	\$0,300 \$1,360	\$8,300 \$1,420
	\$4,250 \$8,500	\$4,170 \$8,500	\$4,150 \$8,500	\$4,260 \$8,500	\$4,120 \$8,500	\$4,310 \$8,500
	\$3,370 \$4,250	\$3,370 \$4,170	\$3,840 \$4,150	\$3,840 \$4,260	\$3,850 \$4,120	\$3,850 \$4,310
	\$51,230	\$50,280	\$49,580	\$50,890	\$49,100	\$51,540

Budget	Budget	Budget	Budget	Budget	Budget	Budget	\$
Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	FY 2021	
04	00	04	00	04	20	205	
31	28	31	30	31	30	365	
4	3	4	3	4	3	43	
-	-	-	-	-	-	-	
-	-	-	-	-	-	-	
-	-	-	-	-	-	-	
243	220	243	235	243	235	2,861	
345	312	345	334	345	334	4,063	3
592 7.84	535	592	572	592	572	6,967	3 0.
7.04 11.13	7.86 11.14	7.84 11.13	7.83 11.13	7.84 11.13	7.83 11.13	7.84 11.13	0. 0.
11.15	11.14	11.15	11.15	11.15	11.13	11.13	0.
896.08	811.26	896.08	866.58	896.08	866.58	10,550	50
1,917.09	1,733.71	1,917.09	1,855.96	1,917.09	1,855.96	22,577	1,5
3.69	3.69	3.69	3.69	3.69	3.69	3.69	0.1
5.56	5.56	5.56	5.56	5.56	5.56	5.56	(0.0
\$210	\$150	\$210	\$150	\$210	\$150	\$2,220	\$2
\$23,930 \$20,260	\$21,670 \$25,500	\$23,930 \$39,260	\$23,150 \$28,010	\$23,930 \$20,260	\$23,150 \$28,010	\$281,780 \$462,260	\$22,1 ⁻ \$64,6
\$39,260 \$20	\$35,500 \$20	\$39,200 \$20	\$38,010 \$20	\$39,260 \$20	\$38,010 \$20	\$462,360 \$240	φ04,0; \$;
\$63,420	\$57,340	\$63,420	\$61,330	\$63,420	\$61,330	\$746,600	\$87,0
<i>\\\\\\\\\\\\\</i>	<i>\</i>	<i>\\\\\\</i>	<i>QU,000</i>	<i>\\\\\\</i>	<i><i><i>vvi</i>,<i>vvv</i></i></i>	¢1 10,000	
\$12,920	\$11,690	\$12,920	\$12,510	\$12,920	\$12,510	\$152,170	(\$5,4
(\$480)	(\$440)	(\$480)	(\$470)	(\$480)	(\$470)	(\$5,680)	\$2
\$12,440	\$11,250	\$12,440	\$12,040	\$12,440	\$12,040	\$146,490	(\$5,2
\$1,450	\$1,450	\$1,450	\$1,450	\$1,450	\$1,450	\$17,400	(\$4,5
\$470	\$470	\$470	\$470	\$470	\$470	\$5,640	(\$4,5 \$2,6
\$1,920	\$1,920	\$1,920	\$1,920	\$1,920	\$1,920	\$23,040	(\$1,92
\$77,780	\$70,510	\$77,780	\$75,290	\$77,780	\$75,290	\$916,130	\$79,9
\$120	\$120	\$120	\$120	\$120	\$120	\$1,440	\$
\$160	\$160	\$160	\$160	\$160	\$160	\$1,920	(\$
\$78,060	\$70,790	\$78,060	\$75,570	\$78,060	\$75,570	\$919,490	\$80,0
24.8%	24.8%	24.8%	24.8%	24.8%	24.8%	24.8%	-2.4
\$2,509.03	\$2,518.21	\$2,509.03	\$2,509.67	\$2,509.03	\$2,509.67	\$2,509.95	\$225.3

	\$51,770	\$47,290	\$52,750	\$50,910	\$51,770	\$50,910	\$608,020	\$65,276
	\$3,850	\$3,870	\$3,950	\$3,950	\$3,950	\$3,950	\$45,640	\$5,198
	\$4,330	\$3,980	\$4,410	\$4,270	\$4,330	\$4,270	\$50,850	\$5,491
	\$8,500	\$8,500	\$8,500	\$8,750	\$8,750	\$8,750	\$102,750	\$17,324
	\$1,430	\$1,310	\$1,450	\$1,410	\$1,430	\$1,410	\$16,740	\$1,935
	\$69,880	\$64,950	\$71,060	\$69,290	\$70,230	\$69,290	\$824,000	\$95,224
	6.9%	7.6%	7.0%	7.2%	7.1%	7.2%	7.0%	0.0%
	7.8%	7.8%	7.8%	7.8%	7.8%	7.8%	7.8%	0.0%
	15.3%	16.6%	15.0%	15.9%	15.7%	15.9%	15.7%	1.1%
	2.6%	2.6%	2.6%	2.6%	2.6%	2.6%	2.6%	0.0%
	\$50	\$50	\$50	\$50	\$50	\$50	\$600	\$24
	\$90	\$90	\$90	\$90	\$90	\$90	\$1,080	(\$41)
	\$60	\$60	\$60	\$60	\$60	\$60	\$720	(\$40)
	\$90	\$90	\$90	\$90	\$90	\$90	\$1,080	\$0
	\$4,670	\$4,230	\$4,670	\$4,520	\$4,670	\$4,520	\$55,000	\$4,995
	\$2,130	\$2,130	\$2,130	\$2,130	\$2,130	\$2,130	\$25,560	\$26
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	(\$59)
	\$300	\$0	\$0	\$0	\$0	\$0	\$1,900	(\$495)
	\$470	\$470	\$470	\$470	\$470	\$470	\$5,640	(\$49)
	\$140	\$140	\$140	\$140	\$140	\$140	\$1,680	\$18
	\$50	\$50	\$50	\$50	\$50	\$50	\$600	\$33
	\$150	\$150	\$150	\$150	\$150	\$150	\$1,800	(\$30)
	\$250	\$250	\$250	\$250	\$250	\$250	\$3,000	\$35
	\$20	\$20	\$20	\$20	\$20	\$20	\$240	\$50
	\$70	\$70	\$70	\$70	\$70	\$70	\$840	(\$19)
	\$450	\$450	\$450	\$450	\$450	\$450	\$5,350	\$349
	\$20	\$20	\$20	\$20	\$20	\$20	\$240	(\$1)
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	(\$3)
	\$9,010	\$8,270	\$8,710	\$8,560	\$8,710	\$8,560	\$105,330	\$4,793
	\$78,890	\$73,220	\$79,770	\$77,850	\$78,940	\$77,850	\$929,330	\$100,017
1								
	\$830	\$2,430	\$1,710	\$2,280	\$880	\$1,019	\$9,840	\$0
=	\$0	\$0	\$0	\$0	\$0	(\$1,261)	(\$0)	(\$20,008)

-

ange

% Notes

-0.3%

4.0% FY2020 Avg/Day x Vol Change -100.0% Immaterial -100.0% Immaterial -100.0% Immaterial 1.8% Jan-Mar Avg/Day x Vol Change 8.5% Jan-Mar Avg/Day x Vol Change 5.5% 2.1% 8.8% 5.6% FYTD Avg Hrs/Visit x Est Visits 7.6% FYTD Avg Hrs/Visit x Est Visits 3.8% -0.9% 11.00% Est Visits x Rate 8.54% Est Hours x Rate 16.26% Est Hours x Rate less MCAID 18.23% Avg per Month 13.20% -3.44% Jan-Mar Avg MCAID% x Hours x Rate -3.57% FY2020 % Gross Rev x Budget Gross Rev -3.43% -20.73% 87.38% -7.69% 9.56% 3.37% -0.88% 9.53% 9.86%

12.03% See Staffing Tab 12.85% See Staffing Tab 12.11% 20.28% 11% increase in health ins 4/20 13.07% 13.07%

4.17% -3.66% -5.26% 0.00% 9.99% 0.10% -100.00% -20.67% Based on timing in FY 2020 -0.86% 1.08% 5.82% -1.64% 1.18% 26.32% -2.21% 6.98% -0.41% -100.00% Immaterial 4.77% 12.06% 0.00%

-196.45%

Clatsop Care Health District

Fy 2021 Budget Facility: Clatsop Retirement Village (CRV - Fund 21) Last Revised: 05/20/20

			·	
	FYTD 03/31/20			
	+ Forecast	Budget	YOY Cha	nge
	FY 2020	FY 2021	\$	%
Statistical Data				
Number of Units Available	69	69	-	0.0%
Patient Days (In-House):				
Private	18,785	17,243	(1,542)	-8.2%
Medicaid	4,899	5,840	941	19.2%
Total	23,684	23,083	(601)	-2.5%
Avg Occupancy / Day	68.97	63.25	(5.72)	-8.3%
Avg Occupancy / Day - Private	51.33	47.25	(4.08)	-7.9%
Avg Occupancy / Day - Medicaid	17.65	16.00	(1.65)	-9.3%
% Private	74.4%	74.7%	0.3%	0.4%
% Medicaid	25.6%	25.3%	-0.3%	-1.1%
	20.070	20.070	-0.070	-1.170
Revenues				
Private	\$2,383,668	\$2,484,060	\$100,392	4.2%
Medicaid	\$686,052	\$653,160	(\$32,892)	-4.8%
Service Revenue	\$3,069,720	\$3,137,220	\$67,500	2.2%
Miscellaneous Revenue	\$281	\$240	(\$41)	-14.6%
Interest Income	\$34	\$0	(\$34)	-100.0%
Total Revenues	\$3,070,035	\$3,137,460	\$67,425	2.2%
Average Room and Board Rate - Private	\$3,870	\$4,381	\$511	13.2%
Average Room and Board Rate - Medicaid	\$3,240	\$3,402	\$162	5.0%
% Private	77.7%	79.2%	1.5%	
% Medicaid	22.3%	20.8%	-1.5%	
Expenditures				
Nursing				
Personnel Costs	\$1,070,483	\$949,610	(\$120,873)	-11.3%
Materials and Supplies	\$41,577	\$48,240	\$6,663	16.0%
Nursing Total	\$1,112,060	\$997,850	(\$114,210)	-10.3%
A dura in in two times				
Administration	0 4 4 0 5 0 0	0 4 07 500	AO (OTO	
Personnel Costs	\$146,520	\$167,590	\$21,070	14.4%
Materials and Supplies	\$970,706	\$966,460	(\$4,246)	-0.4%
Administration Total	\$1,117,226	\$1,134,050	\$16,824	1.5%
Maintenance Services				
Personnel Costs	\$93,096	\$141,250	\$48,154	51.7%
Materials and Supplies	\$77,023	\$87,380	\$10,357	13.4%
Maintenance Total	\$170,119	\$228,630	\$58,511	34.4%
	, .	,	, -	
Activities				
Personnel Costs	\$59,308	\$66,900	\$7,592	12.8%
Materials and Supplies	\$10,806	\$10,210	(\$596)	-5.5%
Activities Total	\$70,114	\$77,110	\$6,996	10.0%
Dioton				
Dietary Personnel Costs	¢200,000	\$200.020	¢40 700	E 00/
	\$380,228	\$399,930	\$19,702	5.2%
Materials and Supplies	\$200,101	\$222,240	\$22,139	11.1%
Dietary Total	\$580,329	\$622,170	\$41,841	7.21%
Depreciation Expense	\$9,535	\$30,240	\$20,705	217.15%
Total Expenditures	\$3,059,383	\$3,090,050	\$30,667	1.00%
Transfers In	\$319,907	\$0	(\$319,907)	-100.00%
				/ -
Excess (Deficiency) of Revenue over			·	
Expenditures	\$330,559	\$47,410	(\$283,149)	85.66%
	•			

Clatsop Care Health District FY 2021 Budget Facility: Clatsop Retirement Village (CRV - Fund 21) Last Revised: 05/29/20

	Historical Dat FYTD 03/31/20 + Forecast FY 2020	9 FYTD Actual 03/31/20	Budget Change
Statistical Data			
Days in Month	366	275	
Number of Units Available	69	69	
Patient Days (In-House):			
Private	18,785	14,208	
Medicaid	6,459	4,899	
Total	25,244	19,107	
Avg Occupancy / Day	68.97	69.48	
Avg Occupancy / Day - Private	51.33	51.67	See Tab
Avg Occupancy / Day - Medicaid	17.65	17.81	See Tab
% Private	74.4%	74.4%	
% Medicaid	25.6%	25.6%	
Revenue			Ξ.
Medicaid			Rate Change
Room and Board	\$686,052	\$519,452	e nan ge
Ancillary Services	\$0	\$0	
Sub-total Medicaid	\$686,052	\$519,452	
Private			
Room and Board	\$2,360,419	\$1,782,079	
Ancillary Services	\$23,249	\$17,429	0.00
Sub-total Private	\$2,383,668	\$1,799,508	-
Service Revenue	\$3,069,720	\$2,318,960	5.49
Miscellaneous Revenue	\$281	\$281	
Interest Income	\$34	\$34	
Total Revenue	\$3,070,035	\$2,319,275	
Average Room and Board Rate - Private	\$3,832	\$3,833	7.17
Average Room and Board Rate - Medicaid	\$3,240	\$3,240	5.00
% Medicaid	22.3%	22.4%	8
% Private	77.7%	77.6%	
Expenses			
Health Services			
Personnel Costs			
Salaries and Wages	\$842,525	\$631,465	
Employee PTO	\$49,645	\$37,225	0.00
Payroll Taxes	\$70,525	\$52,855	
Health Insurance and Benefits	\$85,103	\$69,443	
Workers Compensation	\$22,685	\$17,005	1.00
Personnel costs	\$1,070,483	\$807,993	
% Non-Productive	5.6%	5.6%	

% Payroll Taxes	7.9%	7.9%
% Benefits	9.5%	10.4%
% Workers Compensation	2.5%	2.5%
Materials and Supplies		
Office Expenses	\$0	\$0
Advertising and Marketing (Hiring)	\$0	\$0
Travel	\$0	\$0
Licenses	\$662	\$492
Hosting Services	\$9,847	\$7,377
Hiring Expenses	\$0	\$0
Education and Training	\$123	\$93
Dues and Subscriptions	\$0	\$0
Bad Debt	\$0 \$0	\$0 \$0
	\$0 \$0	\$0 \$0
Employee Gifts and Awards	\$0 \$0	\$0 \$0
Purchased Services		
Miscellaneous Prescriptions	\$6,356	\$4,646
Shipping Expense	\$202	\$162
Non-chargeable Equipment	\$2,208	\$1,778
Non-chargeable Supplies	\$17,703	\$13,293
Medical Supplies	\$1,132	\$832
Oxygen Equipment Rental	\$0	\$0
Prescription Consultant	\$2,114	\$1,644
Miscellaneous Services	\$1,230	\$980
Materials and Supplies	\$41,577	\$31,297
Health Services Total	\$1,112,060	\$839,290
Facility Administration		
Personnel Costs		
Personnel Costs Salaries and Wages	\$114.576	\$85,926
Salaries and Wages	\$114,576 \$10.931	\$85,926 \$8.201
Salaries and Wages Employee PTO	\$10,931	\$8,201
Salaries and Wages Employee PTO Payroll Taxes	\$10,931 \$9,235	\$8,201 \$7,095
Salaries and Wages Employee PTO Payroll Taxes Health Insurance and Benefits	\$10,931 \$9,235 \$8,542	\$8,201 \$7,095 \$4,912
Salaries and Wages Employee PTO Payroll Taxes Health Insurance and Benefits Workers Compensation	\$10,931 \$9,235 \$8,542 \$3,236	\$8,201 \$7,095 \$4,912 \$2,426
Salaries and Wages Employee PTO Payroll Taxes Health Insurance and Benefits Workers Compensation Personnel costs	\$10,931 \$9,235 \$8,542 \$3,236 \$146,520	\$8,201 \$7,095 \$4,912 \$2,426 \$108,560
Salaries and Wages Employee PTO Payroll Taxes Health Insurance and Benefits Workers Compensation Personnel costs % Non-Productive	\$10,931 \$9,235 \$8,542 \$3,236 \$146,520 8.7%	\$8,201 \$7,095 \$4,912 \$2,426 \$108,560 8.7%
Salaries and Wages Employee PTO Payroll Taxes Health Insurance and Benefits Workers Compensation Personnel costs	\$10,931 \$9,235 \$8,542 \$3,236 \$146,520 8.7% 7.4%	\$8,201 \$7,095 \$4,912 \$2,426 \$108,560 8.7% 7.5%
Salaries and Wages Employee PTO Payroll Taxes Health Insurance and Benefits Workers Compensation Personnel costs % Non-Productive % Payroll Taxes % Benefits	\$10,931 \$9,235 \$8,542 \$3,236 \$146,520 8.7%	\$8,201 \$7,095 \$4,912 \$2,426 \$108,560 8.7%
Salaries and Wages Employee PTO Payroll Taxes Health Insurance and Benefits Workers Compensation Personnel costs % Non-Productive % Payroll Taxes % Benefits % Workers Compensation	\$10,931 \$9,235 \$8,542 \$3,236 \$146,520 8.7% 7.4% 6.8%	\$8,201 \$7,095 \$4,912 \$2,426 \$108,560 8.7% 7.5% 5.2%
Salaries and Wages Employee PTO Payroll Taxes Health Insurance and Benefits Workers Compensation Personnel costs % Non-Productive % Payroll Taxes % Benefits % Workers Compensation Materials and Supplies	\$10,931 \$9,235 \$8,542 \$3,236 \$146,520 8.7% 7.4% 6.8% 2.6%	\$8,201 \$7,095 \$4,912 \$2,426 \$108,560 8.7% 7.5% 5.2% 2.6%
Salaries and Wages Employee PTO Payroll Taxes Health Insurance and Benefits Workers Compensation Personnel costs % Non-Productive % Payroll Taxes % Benefits % Workers Compensation Materials and Supplies Conventions and Meetings	\$10,931 \$9,235 \$8,542 \$3,236 \$146,520 8.7% 7.4% 6.8% 2.6% \$2,055	\$8,201 \$7,095 \$4,912 \$2,426 \$108,560 8.7% 7.5% 5.2% 2.6% \$1,545
Salaries and Wages Employee PTO Payroll Taxes Health Insurance and Benefits Workers Compensation Personnel costs % Non-Productive % Payroll Taxes % Benefits % Workers Compensation Materials and Supplies Conventions and Meetings Management Consultants - IT	\$10,931 \$9,235 \$8,542 \$3,236 \$146,520 8.7% 7.4% 6.8% 2.6% \$2,055 \$0	\$8,201 \$7,095 \$4,912 \$2,426 \$108,560 8.7% 7.5% 5.2% 2.6% \$1,545 \$0
Salaries and Wages Employee PTO Payroll Taxes Health Insurance and Benefits Workers Compensation Personnel costs % Non-Productive % Payroll Taxes % Benefits % Workers Compensation Materials and Supplies Conventions and Meetings Management Consultants - IT Management Consultants	\$10,931 \$9,235 \$8,542 \$3,236 \$146,520 8.7% 7.4% 6.8% 2.6% \$2,055 \$0 \$155	\$8,201 \$7,095 \$4,912 \$2,426 \$108,560 8.7% 7.5% 5.2% 2.6% \$1,545 \$0 \$125
Salaries and Wages Employee PTO Payroll Taxes Health Insurance and Benefits Workers Compensation Personnel costs % Non-Productive % Payroll Taxes % Benefits % Workers Compensation Materials and Supplies Conventions and Meetings Management Consultants - IT Management Consultants Advertising and Marketing (Hiring)	\$10,931 \$9,235 \$8,542 \$3,236 \$146,520 8.7% 7.4% 6.8% 2.6% \$2,055 \$0 \$155 \$13,084	\$8,201 \$7,095 \$4,912 \$2,426 \$108,560 8.7% 7.5% 5.2% 2.6% \$1,545 \$0 \$125 \$9,814
Salaries and Wages Employee PTO Payroll Taxes Health Insurance and Benefits Workers Compensation Personnel costs % Non-Productive % Payroll Taxes % Benefits % Workers Compensation Materials and Supplies Conventions and Meetings Management Consultants - IT Management Consultants Advertising and Marketing (Hiring) Advertising and Marketing	\$10,931 \$9,235 \$8,542 \$3,236 \$146,520 8.7% 7.4% 6.8% 2.6% \$2,055 \$0 \$155 \$13,084 \$571	\$8,201 \$7,095 \$4,912 \$2,426 \$108,560 8.7% 7.5% 5.2% 2.6% \$1,545 \$0 \$125 \$9,814 \$421
Salaries and Wages Employee PTO Payroll Taxes Health Insurance and Benefits Workers Compensation Personnel costs % Non-Productive % Payroll Taxes % Benefits % Workers Compensation Materials and Supplies Conventions and Meetings Management Consultants - IT Management Consultants Advertising and Marketing (Hiring) Advertising and Marketing Office Expenses	\$10,931 \$9,235 \$8,542 \$3,236 \$146,520 8.7% 7.4% 6.8% 2.6% \$2,055 \$0 \$155 \$13,084 \$571 \$12,578	\$8,201 \$7,095 \$4,912 \$2,426 \$108,560 8.7% 7.5% 5.2% 2.6% \$1,545 \$0 \$1,545 \$0 \$125 \$9,814 \$421 \$9,428
Salaries and Wages Employee PTO Payroll Taxes Health Insurance and Benefits Workers Compensation <u>Personnel costs</u> % Non-Productive % Payroll Taxes % Benefits % Workers Compensation Materials and Supplies Conventions and Meetings Management Consultants - IT Management Consultants Advertising and Marketing (Hiring) Advertising and Marketing Office Expenses Communications	\$10,931 \$9,235 \$8,542 \$3,236 \$146,520 8.7% 7.4% 6.8% 2.6% \$2,055 \$0 \$155 \$13,084 \$571 \$12,578 \$11,923	\$8,201 \$7,095 \$4,912 \$2,426 \$108,560 8.7% 7.5% 5.2% 2.6% \$1,545 \$0 \$1,545 \$0 \$125 \$9,814 \$421 \$9,428 \$8,953
Salaries and Wages Employee PTO Payroll Taxes Health Insurance and Benefits Workers Compensation Personnel costs % Non-Productive % Payroll Taxes % Benefits % Workers Compensation Materials and Supplies Conventions and Meetings Management Consultants - IT Management Consultants Advertising and Marketing (Hiring) Advertising and Marketing Office Expenses Communications Non-chargeable Supplies	\$10,931 \$9,235 \$8,542 \$3,236 \$146,520 8.7% 7.4% 6.8% 2.6% \$2,055 \$0 \$155 \$13,084 \$571 \$12,578 \$11,923 \$2,414	\$8,201 \$7,095 \$4,912 \$2,426 \$108,560 8.7% 7.5% 5.2% 2.6% \$1,545 \$0 \$125 \$9,814 \$421 \$9,428 \$8,953 \$1,814
Salaries and Wages Employee PTO Payroll Taxes Health Insurance and Benefits Workers Compensation <u>Personnel costs</u> % Non-Productive % Payroll Taxes % Benefits % Workers Compensation Materials and Supplies Conventions and Meetings Management Consultants - IT Management Consultants - IT Management Consultants Advertising and Marketing (Hiring) Advertising and Marketing Office Expenses Communications	\$10,931 \$9,235 \$8,542 \$3,236 \$146,520 8.7% 7.4% 6.8% 2.6% \$2,055 \$0 \$155 \$13,084 \$571 \$12,578 \$11,923	\$8,201 \$7,095 \$4,912 \$2,426 \$108,560 8.7% 7.5% 5.2% 2.6% \$1,545 \$0 \$1,545 \$0 \$125 \$9,814 \$421 \$9,428 \$8,953
Salaries and Wages Employee PTO Payroll Taxes Health Insurance and Benefits Workers Compensation Personnel costs % Non-Productive % Payroll Taxes % Benefits % Workers Compensation Materials and Supplies Conventions and Meetings Management Consultants - IT Management Consultants Advertising and Marketing (Hiring) Advertising and Marketing Office Expenses Communications Non-chargeable Supplies	\$10,931 \$9,235 \$8,542 \$3,236 \$146,520 8.7% 7.4% 6.8% 2.6% \$2,055 \$0 \$155 \$13,084 \$571 \$12,578 \$11,923 \$2,414	\$8,201 \$7,095 \$4,912 \$2,426 \$108,560 8.7% 7.5% 5.2% 2.6% \$1,545 \$0 \$125 \$9,814 \$421 \$9,428 \$8,953 \$1,814
Salaries and Wages Employee PTO Payroll Taxes Health Insurance and Benefits Workers Compensation Personnel costs % Non-Productive % Payroll Taxes % Benefits % Workers Compensation Materials and Supplies Conventions and Meetings Management Consultants - IT Management Consultants Advertising and Marketing (Hiring) Advertising and Marketing Office Expenses Communications Non-chargeable Supplies Management Fee	\$10,931 \$9,235 \$8,542 \$3,236 \$146,520 8.7% 7.4% 6.8% 2.6% \$2,055 \$0 \$155 \$13,084 \$571 \$12,578 \$11,923 \$2,414 \$182,998	\$8,201 \$7,095 \$4,912 \$2,426 \$108,560 8.7% 7.5% 5.2% 2.6% \$1,545 \$0 \$1,545 \$0 \$125 \$9,814 \$421 \$9,814 \$421 \$9,428 \$8,953 \$1,814 \$1,37,248
Salaries and Wages Employee PTO Payroll Taxes Health Insurance and Benefits Workers Compensation Personnel costs % Non-Productive % Payroll Taxes % Benefits % Workers Compensation Materials and Supplies Conventions and Meetings Management Consultants - IT Management Consultants Advertising and Marketing (Hiring) Advertising and Marketing Office Expenses Communications Non-chargeable Supplies Management Fee Management Travel	\$10,931 \$9,235 \$8,542 \$3,236 \$146,520 8.7% 7.4% 6.8% 2.6% \$2,055 \$0 \$155 \$13,084 \$571 \$12,578 \$11,923 \$2,414 \$182,998 \$0	\$8,201 \$7,095 \$4,912 \$2,426 \$108,560 8.7% 7.5% 5.2% 2.6% \$1,545 \$0 \$1,545 \$0 \$125 \$9,814 \$421 \$9,814 \$421 \$9,428 \$8,953 \$1,814 \$137,248 \$0

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Licenses	\$2,740	\$2,050	-80.00%
Hiring Expenses	\$798	\$588	0.00%
Education and Training	\$4,287	\$3,207	3.00%
Miscellaneous Administrative Expenses	\$20,071	\$15,061	-70.00%
Dues and Subscriptions	\$13,070	\$9,800	-22.00%
Contracts	\$0	\$0	0.00%
Repairs and Maintenance	\$0	\$0	0.00%
Shipping Expense	\$0	\$0	0.00%
Rent Expense	\$533,493	\$400,113	0.00%
Lease Expense	\$1,524	\$1,134	0.00%
Liability Insurance	\$16,417	\$12,097	2.50%
Property Insurance	\$1	\$1	0.00%
Employee Gifts and Awards	\$7,670	\$5,750	135.00%
Electricity	\$50,914	\$38,194	3.00%
Water	\$37,959	\$28,479	2.75%
Gas	\$7,914	\$5,934	3.00%
Cable	\$19,930	\$14,950	-5.00%
Garbage	\$14,363	\$10,763	1.50%
Materials and Supplies	\$970,706	\$727,796	
Facility Administration Total	\$1,117,226	\$836,356	
Maintenance			
Personnel Costs			
Salaries and Wages	\$73,008	\$49,518	
Employee PTO	\$2,775	\$2,085	0.00%
Payroll Taxes	\$5,278	\$3,598	
Health Insurance and Benefits	\$9,488	\$6,798	
Workers Compensation	\$2,547	\$1,737	1.00%
Personnel costs	\$93,096	\$63,736	
% Non-Productive	3.7%	4.0%	
% Payroll Taxes	7.0%	7.0%	
% Benefits	12.5%	13.2%	
% Workers Compensation	3.4%	3.4%	
Materials and Supplies			
Non-chargeable Equipment	\$2,194	\$1,654	2.10%
Non-chargeable Supplies	\$32,016	\$24,006	8.07%
Travel	\$0	\$0	0.00%
Hiring Expenses	\$0	\$0	0.00%
Contracts	\$0	\$0	0.00%
Repairs and Maintenance	\$42,813	\$32,103	See Tab
Materials and Supplies	\$77,023	\$57,763	
Maintenance Total	\$170,119	\$121,499	
	. ,	. ,	
Activities			
Personnel Costs			
Salaries and Wages	\$45,460	\$33,310	
Employee PTO	\$2,602	\$1,942	0.00%
Payroll Taxes	\$3,744	\$2,754	<u>.</u>
Health Insurance and Benefits	\$6,370	\$4,780	
Workers Compensation	\$1,132	\$832	1.00%
Personnel costs	\$59,308	\$43,618	
% Non-Productive	5.4%	5.5%	

Total Expenditures	\$3,059,383	\$2,290,382
Depreciation Expense	\$9,535	\$5,735
Materials and Supplies Dietary	\$200,101 \$580,329	\$150,080 \$435,778
Non-chargeable Supplies	\$22,299	\$16,719
Non-chargeable Equipment	\$39	\$39
Food	\$171,103	\$128,323
Purchased Services	\$2,480	\$1,850
Employee Gifts and Awards	\$0	\$0
Lease Expense	\$1,774	\$1,324
Repairs and Maintenance	\$2,406	\$1,806
Dues and Subscriptions	\$0	\$0
Miscellaneous Administrative Expenses	\$0	\$0
Education and Training	\$0	\$0
Hiring Expenses	\$0	\$0
Licenses	\$19	\$19
Materials and Supplies		
% Workers Compensation	3.1%	3.1%
% Benefits	19.6%	19.8%
% Payroll Taxes	8.0%	8.0%
% Non-Productive	8.4%	8.4%
Personnel costs	\$380,228	\$285,698
Workers Compensation	\$8,889	\$6,669
Health Insurance and Benefits	\$57,056	\$43,316
Payroll Taxes	\$23,197	\$17,407
	\$24,330	\$18,240
Salaries and Wages	\$266,756	\$200,066
ietary Personnel Costs	•	••••
Activities Total	\$70,114	\$51,724
Materials and Supplies	\$10,806	\$8,106
Non-chargeable Supplies	\$9,086	\$6,806
Non-chargeable Equipment	\$0	\$0
Purchased Services	\$1,720	\$1,300
Miscellaneous Administrative Expenses	\$0	\$0
Contracts	\$0	\$0
Advertising and Marketing (Hiring)	\$0 \$0	\$0
Hiring Expenses	\$0	\$0
Dues and Subscriptions	\$0 \$0	\$0 \$0
Travel	\$0 \$0	\$0 \$0
Office Expenses	\$0 \$0	\$0
Education and Training	\$0	\$0
Materials and Supplies		
% Workers Compensation	2.4%	2.4%
% Benefits	13.3%	13.6%

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Expenditures \$330,559 \$348,800	Excess (Deficiency) of Revenue over		
	Expenditures	\$330,559	\$348,800

						Budget
Budget	Budget	Budget	Budget	Budget	Budget	Budget
Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21
31	31	30	31	30	31	31
69	69	69	69	69	69	69
1,426	1,426	1,380	1,426	1,380	1,426	1,488
496	496	480	496	480	496	496
1,922	1,922	1,860	1,922	1,860	1,922	1,984
62.00	62.00	62.00	62.00	62.00	62.00	64.00
46.00	46.00	46.00	46.00	46.00	46.00	48.00
16.00	16.00	16.00 74.2%	16.00	16.00	16.00 74.2%	16.00
74.2% 25.8%	74.2% 25.8%	74.2% 25.8%	74.2% 25.8%	74.2% 25.8%	74.2% 25.8%	75.0% 25.0%
\$54,430	\$54,430	\$54,430	\$54,430	\$54,430	\$54,430	\$54,430
\$0	\$0	\$0	\$0	\$0	\$0	\$0
\$54,430	\$54,430	\$54,430	\$54,430	\$54,430	\$54,430	\$54,430
\$199,640	\$199,640	\$199,640	\$199,640	\$199,640	\$199,640	\$208,320
\$1,940	\$1,940	\$1,940	\$1,940	\$1,940	\$1,940	\$1,940
\$201,580	\$201,580	\$201,580	\$201,580	\$201,580	\$201,580	\$210,260
\$256,010	\$256,010	\$256,010	\$256,010	\$256,010	\$256,010	\$264,690
\$20	\$20	\$20	\$20	\$20	\$20	\$20
\$0	\$0	\$0	\$0	\$0	\$0	\$(
\$256,030	\$256,030	\$256,030	\$256,030	\$256,030	\$256,030	\$264,710
\$4,340 \$2,400	\$4,340 \$2,400	\$4,340 \$2,400	\$4,340	\$4,340 \$2,400	\$4,340 \$2,400	\$4,340
\$3,402	\$3,402	\$3,402	\$3,402	\$3,402	\$3,402	\$3,402
21.3% 78.7%	21.3% 78.7%	21.3% 78.7%	21.3% 78.7%	21.3% 78.7%	21.3% 78.7%	20.69 79.49
10.770	10.170	10.770	10.770	10.170	10.770	73.4
\$65,490	\$59,800	\$62,640	\$62,640	\$59,800	\$65,490	\$60,99
\$3,780	\$3,780	\$3,660	\$3,780	\$3,660	\$3,780	\$3,90
\$5,480	\$5,030	\$5,240	\$5,250	\$5,020	\$5,480	\$5,13
\$5,820	\$5,820	\$5,820	\$5,820	\$5,820	\$5,820	\$5,82
\$1,760	\$1,620	\$1,700	\$1,710	\$1,630	\$1,780	\$1,67
\$82,330	\$76,050	\$79,060	\$79,200	\$75,930	\$82,350	\$77,510
5.5%	5.9%	5.5%	5.7%	5.8%	5.5%	6.09

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	7.9%	7.9%	7.9%	7.9%	7.9%	7.9%	7.9%
	8.4%	9.2%	8.8%	8.8%	9.2%	8.4%	9.0%
	2.5%	2.5%	2.6%	2.6%	2.6%	2.6%	2.6%
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	\$820	\$820	\$820	\$820	\$820	\$820	\$820
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	\$10	\$10	\$10	\$10	\$10	\$10	\$10
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	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$530	\$530	\$530	\$530	\$530	\$530	\$530
	\$20	\$20	\$20	\$20	\$20	\$20	\$20
	\$180	\$180	\$180	\$180	\$180	\$180	\$180
	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
	\$100	\$100	\$100	\$100	\$100	\$100	\$2,000 \$100
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	\$190 \$140	\$190 \$140	\$190 \$140	\$190 \$140	\$190 \$140	\$190 \$140	\$190 \$140
	\$110	\$110	\$110	\$110	\$110	\$110	\$110
	\$4,020 \$86,350	\$4,020 \$80,070	\$4,020 \$83,080	\$4,020	\$4,020	\$4,020	\$4,020
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	\$11,200	\$10,150	\$10,850	\$10,930	\$10,390	\$11,460	\$10,390
					\$10,390 \$850	\$11,460 \$850	\$10,390 \$850
	\$11,200	\$10,150	\$10,850	\$10,930			
	\$11,200 \$830	\$10,150 \$830	\$10,850 \$850	\$10,930 \$850	\$850	\$850	\$850
Eff10/1	\$11,200 \$830 \$890	\$10,150 \$830 \$810	\$10,850 \$850 \$860	\$10,930 \$850 \$870	\$850 \$830	\$850 \$910	\$850 \$830
Eff10/1	\$11,200 \$830 \$890 \$1,210	\$10,150 \$830 \$810 \$1,210	\$10,850 \$850 \$860 \$1,210	\$10,930 \$850 \$870 \$1,210	\$850 \$830 \$1,210	\$850 \$910 \$1,210	\$850 \$830 \$1,210
Eff10/1	\$11,200 \$830 \$890 \$1,210 \$310	\$10,150 \$830 \$810 \$1,210 \$280	\$10,850 \$850 \$860 \$1,210 \$300 \$14,070 7.3%	\$10,930 \$850 \$870 \$1,210 \$310 \$14,170 7.2%	\$850 \$830 \$1,210 \$290 \$13,570 7.6%	\$850 \$910 \$1,210 \$320	\$850 \$830 \$1,210 \$290
Eff10/1	\$11,200 \$830 \$890 \$1,210 \$310 \$14,440	\$10,150 \$830 \$810 \$1,210 \$280 \$13,280	\$10,850 \$850 \$860 \$1,210 \$300 \$14,070	\$10,930 \$850 \$870 \$1,210 \$310 \$14,170	\$850 \$830 \$1,210 \$290 \$13,570	\$850 \$910 \$1,210 \$320 \$14,750	\$850 \$830 \$1,210 \$290 \$13,570
Eff10/1	\$11,200 \$830 \$890 \$1,210 \$310 \$14,440 6.9% 7.4% 10.1%	\$10,150 \$830 \$810 \$1,210 \$280 \$13,280 7.6% 7.4% 11.0%	\$10,850 \$850 \$1,210 \$300 \$14,070 7.3% 7.4% 10.3%	\$10,930 \$850 \$870 \$1,210 \$310 \$14,170 7.2% 7.4% 10.3%	\$850 \$830 \$1,210 \$290 \$13,570 7.6% 7.4% 10.8%	\$850 \$910 \$1,210 <u>\$320</u> \$14,750 6.9% 7.4% 9.8%	\$850 \$830 \$1,210 \$290 \$13,570 7.6% 7.4% 10.8%
Eff10/1	\$11,200 \$830 \$890 \$1,210 \$310 \$14,440 6.9% 7.4%	\$10,150 \$830 \$810 \$1,210 \$280 \$13,280 7.6% 7.4%	\$10,850 \$850 \$860 \$1,210 \$300 \$14,070 7.3% 7.4%	\$10,930 \$850 \$870 \$1,210 \$310 \$14,170 7.2% 7.4%	\$850 \$830 \$1,210 \$290 \$13,570 7.6% 7.4%	\$850 \$910 \$1,210 \$320 \$14,750 6.9% 7.4%	\$850 \$830 \$1,210 \$290 \$13,570 7.6% 7.4%
Eff10/1	\$11,200 \$830 \$890 \$1,210 \$310 \$14,440 6.9% 7.4% 10.1%	\$10,150 \$830 \$810 \$1,210 \$280 \$13,280 7.6% 7.4% 11.0%	\$10,850 \$850 \$1,210 \$300 \$14,070 7.3% 7.4% 10.3%	\$10,930 \$850 \$870 \$1,210 \$310 \$14,170 7.2% 7.4% 10.3%	\$850 \$830 \$1,210 \$290 \$13,570 7.6% 7.4% 10.8%	\$850 \$910 \$1,210 <u>\$320</u> \$14,750 6.9% 7.4% 9.8%	\$850 \$830 \$1,210 \$290 \$13,570 7.6% 7.4% 10.8%
Eff10/1	\$11,200 \$830 \$890 \$1,210 \$310 \$14,440 6.9% 7.4% 10.1% 2.6%	\$10,150 \$830 \$810 \$1,210 \$280 \$13,280 7.6% 7.4% 11.0% 2.6%	\$10,850 \$850 \$1,210 \$300 \$14,070 7.3% 7.4% 10.3% 2.6%	\$10,930 \$850 \$870 \$1,210 \$310 <u>\$14,170</u> 7.2% 7.4% 10.3% 2.6%	\$850 \$830 \$1,210 \$290 \$13,570 7.6% 7.4% 10.8% 2.6%	\$850 \$910 \$1,210 <u>\$320</u> \$14,750 6.9% 7.4% 9.8% 2.6%	\$850 \$830 \$1,210 \$290 \$13,570 7.6% 7.4% 10.8% 2.6%
Eff10/1	\$11,200 \$830 \$890 \$1,210 \$310 \$14,440 6.9% 7.4% 10.1% 2.6% \$180	\$10,150 \$830 \$810 \$1,210 \$280 \$13,280 7.6% 7.4% 11.0% 2.6% \$180	\$10,850 \$850 \$1,210 \$300 \$14,070 7.3% 7.4% 10.3% 2.6% \$180	\$10,930 \$850 \$870 \$1,210 \$310 \$14,170 7.2% 7.4% 10.3% 2.6% \$180	\$850 \$830 \$1,210 \$290 \$13,570 7.6% 7.4% 10.8% 2.6% \$180	\$850 \$910 \$1,210 \$320 <u>\$14,750</u> 6.9% 7.4% 9.8% 2.6% \$180	\$850 \$830 \$1,210 \$290 \$13,570 7.6% 7.4% 10.8% 2.6% \$180
Eff10/1	\$11,200 \$830 \$890 \$1,210 \$310 \$14,440 6.9% 7.4% 10.1% 2.6% \$180 \$20	\$10,150 \$830 \$810 \$1,210 \$280 \$13,280 7.6% 7.4% 11.0% 2.6% \$180 \$20	\$10,850 \$850 \$1,210 \$300 \$14,070 7.3% 7.4% 10.3% 2.6% \$180 \$20	\$10,930 \$850 \$1,210 \$310 \$14,170 7.2% 7.4% 10.3% 2.6% \$180 \$20	\$850 \$830 \$1,210 \$290 \$13,570 7.6% 7.4% 10.8% 2.6% \$180 \$20	\$850 \$910 \$1,210 \$320 <u>\$14,750</u> 6.9% 7.4% 9.8% 2.6% \$180 \$20	\$850 \$830 \$1,210 \$290 \$13,570 7.6% 7.4% 10.8% 2.6% \$180 \$20
Eff10/1	\$11,200 \$830 \$890 \$1,210 \$310 \$14,440 6.9% 7.4% 10.1% 2.6% \$180 \$20 \$10	\$10,150 \$830 \$810 \$1,210 \$280 \$13,280 7.6% 7.4% 11.0% 2.6% \$180 \$20 \$10	\$10,850 \$850 \$860 \$1,210 \$300 \$14,070 7.3% 7.4% 10.3% 2.6% \$180 \$20 \$10	\$10,930 \$850 \$870 \$1,210 \$310 <u>\$14,170</u> 7.2% 7.4% 10.3% 2.6% \$180 \$20 \$10	\$850 \$830 \$1,210 \$290 \$13,570 7.6% 7.4% 10.8% 2.6% \$180 \$20 \$10	\$850 \$910 \$1,210 <u>\$320</u> <u>\$14,750</u> 6.9% 7.4% 9.8% 2.6% \$180 \$20 \$10	\$850 \$830 \$1,210 \$290 \$13,570 7.6% 7.4% 10.8% 2.6% \$180 \$20 \$10
Eff10/1	\$11,200 \$830 \$890 \$1,210 \$310 \$14,440 6.9% 7.4% 10.1% 2.6% \$180 \$20 \$10 \$850	\$10,150 \$830 \$810 \$1,210 \$280 \$13,280 7.6% 7.4% 11.0% 2.6% \$180 \$20 \$10 \$850	\$10,850 \$850 \$860 \$1,210 \$300 \$14,070 7.3% 7.4% 10.3% 2.6% \$180 \$20 \$10 \$850	\$10,930 \$850 \$870 \$1,210 \$310 \$14,170 7.2% 7.4% 10.3% 2.6% \$180 \$20 \$10 \$850	\$850 \$830 \$1,210 \$290 \$13,570 7.6% 7.4% 10.8% 2.6% \$180 \$20 \$10 \$850	\$850 \$910 \$1,210 <u>\$320</u> <u>\$14,750</u> 6.9% 7.4% 9.8% 2.6% \$180 \$10 \$850	\$850 \$830 \$1,210 \$290 \$13,570 7.6% 7.4% 10.8% 2.6% \$180 \$20 \$10 \$850
Eff10/1	\$11,200 \$830 \$890 \$1,210 \$310 \$14,440 6.9% 7.4% 10.1% 2.6% \$180 \$20 \$10 \$850 \$50	\$10,150 \$830 \$810 \$1,210 \$280 \$13,280 7.6% 7.4% 11.0% 2.6% \$180 \$20 \$110 \$850 \$50	\$10,850 \$850 \$860 \$1,210 \$300 \$14,070 7.3% 7.4% 10.3% 2.6% \$180 \$20 \$10 \$850 \$50	\$10,930 \$850 \$870 \$1,210 \$310 \$14,170 7.2% 7.4% 10.3% 2.6% \$180 \$20 \$10 \$850 \$50	\$850 \$830 \$1,210 \$290 \$13,570 7.6% 7.4% 10.8% 2.6% \$180 \$20 \$10 \$850 \$50	\$850 \$910 \$1,210 \$320 <u>\$14,750</u> 6.9% 7.4% 9.8% 2.6% \$180 \$20 \$10 \$850 \$50	\$850 \$830 \$1,210 \$290 \$13,570 7.6% 7.4% 10.8% 2.6% \$180 \$20 \$10 \$850 \$50
Eff10/1	\$11,200 \$830 \$890 \$1,210 \$310 \$14,440 6.9% 7.4% 10.1% 2.6% \$180 \$20 \$10 \$850 \$50 \$900	\$10,150 \$830 \$810 \$1,210 \$280 \$13,280 7.6% 7.4% 11.0% 2.6% \$180 \$20 \$10 \$850 \$50 \$900	\$10,850 \$850 \$860 \$1,210 \$300 \$14,070 7.3% 7.4% 10.3% 2.6% \$180 \$20 \$10 \$850 \$50 \$900	\$10,930 \$850 \$870 \$1,210 \$310 \$14,170 7.2% 7.4% 10.3% 2.6% \$180 \$20 \$10 \$850 \$50 \$900	\$850 \$830 \$1,210 \$290 \$13,570 7.6% 7.4% 10.8% 2.6% \$180 \$20 \$10 \$850 \$50 \$900	\$850 \$910 \$1,210 <u>\$320</u> <u>\$14,750</u> 6.9% 7.4% 9.8% 2.6% \$180 \$20 \$10 \$850 \$50 \$50 \$900	\$850 \$830 \$1,210 \$290 \$13,570 7.6% 7.4% 10.8% 2.6% \$180 \$20 \$10 \$850 \$50 \$900
Eff10/1	\$11,200 \$830 \$890 \$1,210 \$310 \$14,440 6.9% 7.4% 10.1% 2.6% \$180 \$20 \$110 \$850 \$50 \$900 \$1,260	\$10,150 \$830 \$810 \$1,210 \$280 \$13,280 7.6% 7.4% 11.0% 2.6% \$180 \$20 \$10 \$850 \$50 \$900 \$1,260	\$10,850 \$850 \$860 \$1,210 \$300 \$14,070 7.3% 7.4% 10.3% 2.6% \$180 \$20 \$10 \$850 \$50 \$900 \$1,260	\$10,930 \$850 \$870 \$1,210 \$310 <u>\$14,170</u> 7.2% 7.4% 10.3% 2.6% \$180 \$20 \$10 \$850 \$50 \$900 \$1,260	\$850 \$830 \$1,210 \$290 \$13,570 7.6% 7.4% 10.8% 2.6% \$180 \$20 \$10 \$850 \$50 \$900 \$1,260	\$850 \$910 \$1,210 <u>\$320</u> <u>\$14,750</u> 6.9% 7.4% 9.8% 2.6% \$180 \$20 \$10 \$850 \$50 \$50 \$900 \$1,260	\$850 \$830 \$1,210 \$290 \$13,570 7.6% 7.4% 10.8% 2.6% \$180 \$20 \$10 \$850 \$50 \$900 \$1,260
	\$11,200 \$830 \$890 \$1,210 \$310 \$14,440 6.9% 7.4% 10.1% 2.6% \$180 \$20 \$110 \$850 \$50 \$900 \$1,260 \$200	\$10,150 \$830 \$810 \$1,210 \$280 \$13,280 7.6% 7.4% 11.0% 2.6% \$180 \$20 \$10 \$850 \$50 \$900 \$1,260 \$200	\$10,850 \$850 \$860 \$1,210 \$300 \$14,070 7.3% 7.4% 10.3% 2.6% \$180 \$20 \$10 \$850 \$50 \$900 \$1,260 \$200	\$10,930 \$850 \$870 \$1,210 \$310 \$14,170 7.2% 7.4% 10.3% 2.6% \$180 \$20 \$10 \$850 \$50 \$900 \$1,260 \$200	\$850 \$830 \$1,210 \$290 \$13,570 7.6% 7.4% 10.8% 2.6% \$180 \$20 \$10 \$850 \$50 \$50 \$900 \$1,260 \$200	\$850 \$910 \$1,210 <u>\$320</u> <u>\$14,750</u> 6.9% 7.4% 9.8% 2.6% \$180 \$20 \$10 \$850 \$50 \$900 \$1,260 \$200	\$850 \$830 \$1,210 \$290 \$13,570 7.6% 7.4% 10.8% 2.6% \$180 \$20 \$10 \$850 \$50 \$900 \$1,260 \$200
Eff10/1 % Svs Rev	\$11,200 \$830 \$890 \$1,210 \$310 \$14,440 6.9% 7.4% 10.1% 2.6% \$180 \$20 \$10 \$850 \$50 \$900 \$1,260 \$200 \$1,260 \$200 \$15,360	\$10,150 \$830 \$810 \$1,210 \$280 \$13,280 7.6% 7.4% 11.0% 2.6% \$180 \$20 \$10 \$850 \$50 \$900 \$1,260 \$200 \$1,260 \$200 \$15,360	\$10,850 \$850 \$860 \$1,210 \$300 \$14,070 7.3% 7.4% 10.3% 2.6% \$180 \$20 \$10 \$850 \$50 \$900 \$1,260 \$200 \$1,260 \$200 \$15,360	\$10,930 \$850 \$870 \$1,210 \$310 \$14,170 7.2% 7.4% 10.3% 2.6% \$180 \$20 \$10 \$850 \$50 \$900 \$1,260 \$200 \$1,260 \$200 \$15,360	\$850 \$830 \$1,210 \$290 \$13,570 7.6% 7.4% 10.8% 2.6% \$180 \$20 \$10 \$850 \$50 \$900 \$1,260 \$200 \$1,260 \$200 \$15,360	\$850 \$910 \$1,210 \$320 \$14,750 6.9% 7.4% 9.8% 2.6% \$180 \$20 \$10 \$850 \$50 \$900 \$1,260 \$200 \$1,260 \$200 \$15,360	\$850 \$830 \$1,210 \$290 \$13,570 7.6% 7.4% 10.8% 2.6% \$10 \$20 \$10 \$850 \$50 \$900 \$1,260 \$200 \$1,260 \$200 \$15,880
	\$11,200 \$830 \$890 \$1,210 \$310 \$14,440 6.9% 7.4% 10.1% 2.6% \$180 \$20 \$10 \$850 \$50 \$900 \$1,260 \$200 \$11,260 \$200 \$15,360 \$500	\$10,150 \$830 \$810 \$1,210 \$280 \$13,280 7.6% 7.4% 11.0% 2.6% \$180 \$20 \$10 \$850 \$50 \$900 \$1,260 \$200 \$15,360 \$500	\$10,850 \$850 \$1,210 \$300 \$14,070 7.3% 7.4% 10.3% 2.6% \$180 \$20 \$10 \$850 \$50 \$900 \$1,260 \$200 \$1,260 \$200 \$1,260 \$200 \$15,360 \$500	\$10,930 \$850 \$870 \$1,210 \$310 \$14,170 7.2% 7.4% 10.3% 2.6% \$10 \$20 \$10 \$850 \$50 \$900 \$1,260 \$200 \$1,260 \$200 \$1,260 \$200 \$15,360 \$500	\$850 \$830 \$1,210 \$290 \$13,570 7.6% 7.4% 10.8% 2.6% \$180 \$20 \$10 \$850 \$50 \$900 \$1,260 \$200 \$1,260 \$200 \$15,360 \$500	\$850 \$910 \$1,210 \$320 \$14,750 6.9% 7.4% 9.8% 2.6% \$180 \$20 \$10 \$850 \$50 \$50 \$900 \$1,260 \$200 \$1,260 \$200 \$1,260 \$200 \$15,360 \$500	\$850 \$830 \$1,210 \$290 \$13,570 7.6% 7.4% 10.8% 2.6% \$180 \$20 \$110 \$850 \$50 \$900 \$1,260 \$200 \$15,880 \$500
	\$11,200 \$830 \$890 \$1,210 \$310 \$14,440 6.9% 7.4% 10.1% 2.6% \$180 \$20 \$110 \$850 \$50 \$900 \$1,260 \$200 \$15,360 \$500 \$0	\$10,150 \$830 \$810 \$1,210 \$280 \$13,280 7.6% 7.4% 11.0% 2.6% \$180 \$20 \$10 \$850 \$50 \$900 \$1,260 \$200 \$1,260 \$200 \$15,360 \$500 \$0	\$10,850 \$850 \$860 \$1,210 \$300 \$14,070 7.3% 7.4% 10.3% 2.6% \$10 \$20 \$10 \$850 \$50 \$900 \$1,260 \$200 \$1,260 \$200 \$1,260 \$200 \$1,260 \$200 \$1,260 \$200 \$1,260 \$200 \$1,260 \$200 \$1,260 \$200 \$1,260 \$200 \$1,260 \$200 \$1,260 \$200 \$1,260 \$200 \$1,260 \$200 \$1,260 \$200 \$1,210 \$200 \$1,210 \$200 \$1,210 \$200 \$1,210 \$200 \$1,210 \$2,6% \$1,210 \$2,6% \$1,210 \$2,6% \$1,210 \$2,6% \$1,210 \$2,6% \$1,210 \$2,6% \$1,210 \$2,6% \$1,210 \$2,6% \$1,210 \$2,6% \$1,210 \$1,210 \$2,6% \$1,210 \$2,6% \$1,210 \$2,6% \$1,210 \$2,6% \$1,210 \$2,6% \$100 \$2,6% \$100 \$2,6% \$100 \$2,6% \$100 \$2,6% \$100 \$2,6% \$100 \$2,6% \$100 \$2,6% \$100 \$2,6% \$100 \$2,6% \$100 \$2,6% \$100 \$2,6% \$100 \$2,0% \$100 \$2,0% \$100 \$2,0% \$100 \$2,0% \$100 \$2,0% \$100 \$2,0% \$100 \$2,0% \$1,000 \$1,260 \$2,0% \$100 \$2,0% \$100 \$2,0% \$100 \$2,0% \$100 \$2,0% \$100 \$2,0% \$100 \$2,0% \$1,260 \$2,0% \$100 \$2,0% \$100 \$2,0% \$100 \$2,0% \$100 \$2,0% \$100 \$2,0% \$100 \$2,0% \$100 \$2,0% \$1,260 \$2,0% \$100 \$2,0% \$100 \$2,0% \$1,260 \$2,0% \$100 \$2,0% \$1,260 \$2,0% \$100 \$2,0% \$100 \$2,0% \$1,260 \$2,0% \$100 \$2,0% \$100 \$2,0% \$100 \$2,0% \$100 \$2,0% \$100 \$2,0% \$100 \$2,0% \$100 \$2,0% \$100 \$2,0% \$100 \$2,0% \$100 \$2,0% \$100 \$2,0% \$100 \$2,0% \$100 \$2,0% \$100 \$2,0% \$100 \$2,0% \$1,260 \$2,0% \$1,260 \$2,0% \$1,260 \$2,0% \$1,260 \$2,0% \$1,260 \$2,0% \$1,260 \$2,0% \$1,260 \$2,0% \$1,260 \$2,0% \$1,260 \$2,0% \$1,260 \$2,0% \$1,260 \$2,0% \$2,0% \$1,260 \$2,0% \$1,260 \$2,0% \$1,260 \$2,0% \$1,260 \$2,0% \$1,260 \$2,0% \$1,260 \$2,0% \$1,260 \$2,0% \$1,260 \$2,0% \$1,260 \$2,0% \$1,260 \$2,0% \$1,260 \$2,0% \$1,260 \$2,0% \$1,260 \$2,0% \$1,260 \$2,0% \$1,260 \$2,0% \$1,260 \$2,0% \$1,260 \$2,0% \$1,260 \$2,0% \$1,260 \$2,0%\$1,260 \$2,0% \$1,260 \$2,0% \$1,260 \$2,0%\$1,260 \$2,0% \$1,260 \$2,0%\$1,260 \$2,0% \$1,260 \$2,0%\$1,260 \$2,0% \$1,260 \$2,0%\$1,260 \$2,0% \$1,260 \$2,0%\$1,260 \$2,0% \$1,260 \$2,0%\$1,260 \$2,0%\$1,260 \$2,0%\$1,260 \$2,0% \$1,260 \$2,0%\$1,260	\$10,930 \$850 \$870 \$1,210 \$310 <u>\$14,170</u> 7.2% 7.4% 10.3% 2.6% \$10 \$20 \$10 \$850 \$50 \$900 \$1,260 \$200 \$1,260 \$200 \$1,260 \$200 \$1,260 \$200 \$1,260 \$200 \$1,260 \$200 \$1,260 \$200 \$1,260 \$200 \$1,260 \$200 \$1,260 \$200 \$1,260 \$200 \$1,260 \$200 \$1,260 \$200 \$1,260 \$200 \$1,260 \$200 \$1,210 \$200 \$1,210 \$200 \$1,210 \$200 \$1,210 \$200 \$1,210 \$200 \$1,210 \$200 \$1,210 \$200 \$1,210 \$200 \$1,210 \$200 \$1,210 \$200 \$1,210 \$200 \$1,210 \$200 \$1,210 \$200 \$1,210 \$200 \$1,210 \$200 \$1,200 \$100 \$200 \$1,260 \$200 \$200 \$1,260 \$200 \$200 \$200 \$1,260 \$200 \$200 \$200 \$200 \$200 \$200 \$200 \$	\$850 \$830 \$1,210 \$290 \$13,570 7.6% 7.4% 10.8% 2.6% \$180 \$20 \$110 \$850 \$50 \$900 \$1,260 \$200 \$15,360 \$500 \$0	\$850 \$910 \$1,210 \$320 \$14,750 6.9% 7.4% 9.8% 2.6% \$180 \$20 \$10 \$850 \$50 \$900 \$1,260 \$200 \$1,260 \$200 \$1,260 \$200 \$1,260 \$200 \$15,360 \$500 \$500 \$0	\$850 \$830 \$1,210 \$290 \$13,570 7.6% 7.4% 10.8% 2.6% \$180 \$20 \$110 \$850 \$50 \$900 \$1,260 \$200 \$1,260 \$200 \$15,880 \$500 \$500 \$00 \$15,880 \$500 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$
	\$11,200 \$830 \$890 \$1,210 \$310 \$14,440 6.9% 7.4% 10.1% 2.6% \$180 \$20 \$10 \$850 \$50 \$900 \$1,260 \$200 \$11,260 \$200 \$15,360 \$500	\$10,150 \$830 \$810 \$1,210 \$280 \$13,280 7.6% 7.4% 11.0% 2.6% \$180 \$20 \$10 \$850 \$50 \$900 \$1,260 \$200 \$15,360 \$500	\$10,850 \$850 \$1,210 \$300 \$14,070 7.3% 7.4% 10.3% 2.6% \$180 \$20 \$10 \$850 \$50 \$900 \$1,260 \$200 \$1,260 \$200 \$1,260 \$200 \$15,360 \$500	\$10,930 \$850 \$870 \$1,210 \$310 \$14,170 7.2% 7.4% 10.3% 2.6% \$10 \$20 \$10 \$850 \$50 \$900 \$1,260 \$200 \$1,260 \$200 \$1,260 \$200 \$15,360 \$500	\$850 \$830 \$1,210 \$290 \$13,570 7.6% 7.4% 10.8% 2.6% \$180 \$20 \$10 \$850 \$50 \$900 \$1,260 \$200 \$1,260 \$200 \$15,360 \$500	\$850 \$910 \$1,210 \$320 \$14,750 6.9% 7.4% 9.8% 2.6% \$180 \$20 \$10 \$850 \$50 \$50 \$900 \$1,260 \$200 \$1,260 \$200 \$1,260 \$200 \$15,360 \$500	\$850 \$830 \$1,210 \$290 \$13,570 7.6% 7.4% 10.8% 2.6% \$180 \$20 \$110 \$850 \$50 \$900 \$1,260 \$200 \$15,880 \$500

	\$50	\$50	\$50	\$50	\$50	\$50	\$50
	\$70	\$70	\$70	\$70	\$70	\$70	\$70
	\$370	\$370	\$370	\$370	\$370	\$370	\$370
	\$500	\$500	\$500	\$500	\$500	\$500	\$500
	\$850	\$850	\$850	\$850	\$850	\$850	\$850
	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0	\$O
	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$44,460	\$44,460	\$44,460	\$44,460	\$44,460	\$44,460	\$44,460
	\$130	\$130	\$130	\$130	\$130	\$130	\$130
Eff 12/1	\$1,440	\$1,440	\$1,440	\$1,440	\$1,440	\$1,480	\$1,480
Eff 12/1	\$0	\$0	\$0 \$0	\$0 \$0	\$0	\$0	¢۱,+00 \$0
	\$0 \$1,500	پ 0 \$1,500	پ 0 \$1,500		پ 0 \$1,500	پ 0 \$1,500	پو \$1,500
				\$1,500 \$4,270			
	\$4,370	\$4,370 \$2,250	\$4,370 \$2,250	\$4,370 \$2,050	\$4,370 \$2,050	\$4,370	\$4,370 \$2,050
	\$3,250	\$3,250	\$3,250	\$3,250	\$3,250	\$3,250	\$3,250
	\$680	\$680	\$680	\$680	\$680	\$680	\$680
	\$1,580	\$1,580	\$1,580	\$1,580	\$1,580	\$1,580	\$1,580
	\$1,210	\$1,210	\$1,210	\$1,210	\$1,210	\$1,210	\$1,210
	\$80,190	\$80,190	\$80,190	\$80,190	\$80,190	\$80,230	\$80,750
	\$94,630	\$93,470	\$94,260	\$94,360	\$93,760	\$94,980	\$94,320
	*	A A A A A	•	*	• • • • •	A	A A A A A
	\$9,770	\$8,910	\$9,330	\$9,330	\$8,910	\$9,770	\$9,120
	\$240	\$240	\$230	\$240	\$230	\$240	\$240
	\$700	\$640	\$670	\$670	\$640	\$700	\$650
	\$1,200	\$1,200	\$1,200	\$1,200	\$1,200	\$1,200	\$1,200
Eff10/1	\$340	\$310	\$320	\$320	\$310	\$340	\$320
	\$12,250	\$11,300	\$11,750	\$11,760	\$11,290	\$12,250	\$11,530
	2.4%	2.6%	2.4%	2.5%	2.5%	2.4%	2.6%
	7.0%	7.0%	7.0%	7.0%	7.0%	7.0%	6.9%
	12.0%	13.1%	12.6%	12.5%	13.1%	12.0%	12.8%
	3.4%	3.4%	3.3%	3.3%	3.4%	3.4%	3.4%
	\$200	\$200	\$200	\$200	\$180	\$180	\$180
	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$2,800	\$2,800
	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$4,880	\$2,880	\$2,400	\$4,220	\$3,180	\$2,400	\$10,700
	\$8,080	\$6,080	\$5,600	\$7,420	\$6,360	\$5,380	\$13,680
	\$20,330	\$17,380	\$17,350	\$19,180	\$17,650	\$17,630	\$25,210
	<i>\</i>	ψΠ,000	ψ17,000	φ13,100	ψ17,000	ψ17,000	<i>\\</i> 20,210
	\$4,540	\$4,140	\$4,340	\$4,340	\$4,140	\$4,540	\$4,170
	\$220	\$220	\$210	\$220	\$210	\$220	\$220
	\$370	\$340	\$350	\$360	\$340	\$370	\$340
	\$590	\$590	\$590	\$590	\$590	\$590	\$590
Eff10/1	\$110	\$330 \$100	\$330 \$110	\$330 \$110	\$100	\$110	\$100
	\$5,830	\$5,390	\$5,600	\$5,620	\$5,380	\$5,830	\$5,420
	<u>4.6%</u>	<u> </u>	<u>4.6%</u>	<u>4.8%</u>	<u>4.8%</u>	4.6%	φ0,420 5.0%
	4.070	0.0%	4.070	4.0 /0	4.0 /0	4.070	0.0%

7.8%	7.8%	7.7%	7.9%	7.8%	7.8%	7.7%
12.4%	13.5%	13.0%	12.9%	13.6%	12.4%	13.4%
2.3%	2.3%	2.4%	2.4%	2.3%	2.3%	2.3%
\$0	\$0	\$0	\$0	\$0	\$0	\$0
\$0	\$0	\$0 \$0	\$0	\$0 \$0	\$0 \$0	\$0
\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	
						\$0
\$0	\$0	\$0	\$0	\$0	\$0	\$ 0
\$0	\$0	\$0	\$0	\$0	\$0	\$0
\$0	\$0	\$0	\$0	\$0	\$0	\$0
\$0	\$0	\$0	\$0	\$0	\$0	\$0
\$0	\$0	\$0	\$0	\$0	\$0	\$0
\$100	\$100	\$100	\$100	\$100	\$150	\$100
\$50	\$50	\$50	\$50	\$50	\$50	\$50
\$650	\$650	\$700	\$700	\$700	\$750	\$700
\$800	\$800	\$850	\$850	\$850	\$950	\$850
\$6,630	\$6,190	\$6,450	\$6,470	\$6,230	\$6,780	\$6,270
+-,	<i> </i>	<i>+ - ,</i>	÷-,	<i> </i>	<i> </i>	<i>+-,</i>
\$24,930	\$22,760	\$23,860	\$23,860	\$22,760	\$24,930	\$23,250
\$1,440	\$1,440	\$1,400	\$1,440	\$1,400	\$1,440	\$1,440
\$2,100	\$1,930	\$2,010	\$2,020	\$1,930	\$2,100	\$1,970
\$5,250	\$5,250	\$5,250	\$5,250	\$5,250	\$5,250	\$5,250
\$810	\$740	\$780	\$780	\$750	\$810	\$760
\$34,530	\$32,120	\$33,300	\$33,350	\$32,090	\$34,530	\$32,670
5.5%	6.0%	5.5%	<u></u> 53,330 5.7%	5.8%	5.5%	5.8%
8.0%	8.0%	8.0%	8.0%	8.0%	8.0%	8.0%
19.9%	21.7%	20.8%	20.8%	21.7%	19.9%	21.3%
3.1%	3.1%	20.0 <i>%</i> 3.1%	3.1%	3.1%	3.1%	3.1%
5.170	5.170	3.170	3.170	3.170	3.170	3.170
\$0	\$0	\$0	\$0	\$0	\$0	\$0
\$0	\$0	\$0	\$0	\$0	\$0	\$0
\$0	\$0	\$0	\$0	\$0	\$0	\$0
\$0	\$0	\$0	\$0	\$0	\$0	\$0
\$0	\$0	\$0 \$0	\$0	\$0 \$0	\$0 \$0	\$0
			\$200			
\$200	\$200 \$450	\$200		\$200 \$450	\$200 \$450	\$200
\$150	\$150	\$150	\$150	\$150	\$150	\$150
\$0	\$0	\$0	\$0	\$0	\$0	\$0
\$210	\$210	\$210	\$210	\$210	\$210	\$210
\$14,260	\$14,260	\$14,260	\$14,260	\$14,260	\$14,260	\$14,260
\$200	\$200	\$200	\$200	\$200	\$200	\$200
\$3,500	\$3,500	\$3,500	\$3,500	\$3,500	\$3,500	\$3,500
\$18,520	\$18,520	\$18,520	\$18,520	\$18,520	\$18,520	\$18,520
\$53,050	\$50,640	\$51,820	\$51,870	\$50,610	\$53,050	\$51,190
¢0.500	#0 500	#0 500	¢0.500	^	¢ 0 5 00	¢0 500
\$2,520	\$2,520	\$2,520	\$2,520	\$2,520	\$2,520	\$2,520
\$263,510	\$250,270	\$255,480	\$257,620	\$250,720	\$261,330	\$261,040
<i>\</i> 200,010	+=00,=10	<i>+_00,100</i>	<i><i><i>v</i>=<i>v</i>,<i>v</i>=<i>v</i></i></i>	<i>~~~~</i> ,,, <i>2</i> ,	<i>~_</i> 01,000	¥=01,040
\$0	\$0	\$0	\$0	\$0	\$0	\$0

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		(\$7,480)	\$5,760	\$550	(\$1,590)	\$5,310	(\$5,300)	\$3,670
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						YOY Ch	ange
Dudget	Dudget	Dudget	Dudget	Dudget	Budget	¢	0/
Budget Feb-21	Budget Mar-21	Budget Apr-21	Budget May-21	Budget Jun-21	FY 2021	\$	%
		Api-zi	iviay-21	Jun-21	FT 2021		
28	31	30	31	30	365	(1)	-0.3%
69	69	69	69	69	69	-	0.0%
4.044	4 400	4 470	4 5 4 0	4 470	17.040		
1,344 448	1,488 496	1,470	1,519	1,470	17,243		
1,792	1,984	480 1,950	<u>496</u> 2,015	480 1,950	5,840 23,083	(2,161)	-8.6%
64.00	64.00	65.00	65.00	65.00	63.25	(5.72)	-8.3%
48.00	48.00	49.00	49.00	49.00	47.25	(4.08)	-7.9%
16.00	16.00	16.00	16.00	16.00	16.00	(1.65)	-9.3%
75.0%	75.0%	75.4%	75.4%	75.4%	74.7%	0.3%	0.4%
25.0%	25.0%	24.6%	24.6%	24.6%	25.3%	-0.3%	-1.1%
\$54,430	\$54,430	\$54,430	\$54,430	\$54,430	\$653,160	(\$32,892)	-4.79%
\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
\$54,430	\$54,430	\$54,430	\$54,430	\$54,430	\$653,160	(\$32,892)	-4.79%
¢200.220	¢200,220	¢010 660	¢212 660	¢010 660	¢2 460 790	¢100.261	1 250/
\$208,320 \$1,940	\$208,320 \$1,940	\$212,660 \$1,940	\$212,660 \$1,940	\$212,660 \$1,940	\$2,460,780	\$100,361 \$31	4.25% 0.13%
\$1,940	\$210,260	\$214,600	\$214,600	\$1,940	\$23,280 \$2,484,060	\$100,392	4.21%
\$210,200 \$264,690	\$210,280 \$264,690	\$214,800 \$269,030	\$214,800 \$269,030	\$214,800 \$269,030	\$2,484,080 \$3,137,220	\$100,392 \$67,500	4.21% 2.20%
\$20 4,090 \$20	\$204,090	\$209,030	\$209,030	\$209,030 \$20	\$3,137,220	(\$41)	-14.59%
<u>φ20</u> \$0	<u>\$0</u>	<u>φ20</u> \$0	<u>φ20</u> \$0	φ20 \$0	ψ240 \$0	(\$34)	-100.00%
\$264,710	\$264,710	\$269,050	\$269,050	\$269,050	\$3,137,460	\$67,425	2.20%
\$4,340	\$4,340	\$4,340	\$4,340	\$4,340	\$4,340	\$508	13.26%
\$3,402	\$3,402	\$3,402	\$3,402	\$3,402	\$3,402	\$162	5.00%
20.6%	20.6%	20.2%	20.2%	20.2%	20.8%	-1.5%	
79.4%	79.4%	79.8%	79.8%	79.8%	79.2%	1.5%	
\$58,090	\$66,800	\$63,890	\$60,990	\$63,890	\$750,510	(\$92,015)	-10.92%
\$3,520	\$3,900	\$3,830	\$3,960	\$3,830	\$45,380	(\$4,265)	-8.59%
\$4,870	\$5,590	\$5,350	\$5,130	\$5,350	\$62,920	(\$7,605)	-10.78%
\$5,820	\$5,820	\$6,000	\$6,000	\$6,000	\$70,380	(\$14,723)	-17.30%
\$1,580	\$1,820	\$1,740	\$1,670	\$1,740	\$20,420	(\$2,265)	-9.98%
\$73,880	\$83,930	\$80,810	\$77,750	\$80,810	\$949,610	(\$120,873)	-11.29%
			6.1%	5.7%	5.7%	0.1%	

	7.9%	7.9%	7.9%	7.9%	7.9%	7.9%	0.0%	
	9.4%	8.2%	8.9%	9.2%	8.9%	8.8%	-0.7%	
	2.6%	2.6%	2.6%	2.6%	2.6%	2.6%	0.0%	
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
	\$0	\$0 \$0	\$0 \$0	\$0	\$0	\$0	\$0	0.00%
	\$60	\$60	\$60	\$60	\$60	\$720	\$58	8.76%
	\$820	\$820	\$820	\$820	\$820	\$9,840	(\$7)	-0.07%
	\$0 \$0	\$0	\$0	\$0	\$0 \$0	\$0 \$0	\$0	0.00%
	\$10	\$10	\$10	\$10	\$10	\$120	(\$3)	-2.44%
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	0.00%
	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	0.00%
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
	\$530	\$530	\$530	\$530	\$530	\$6,360	\$3 \$4	0.06%
	\$20	\$20	\$20	\$20	\$20	\$240	\$38	18.81%
	\$180	\$180	\$180	\$180	\$180	\$2,160	(\$48)	-2.17%
	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$24,000	\$6,297	35.57%
	\$100	\$100	\$100	\$100	\$100	\$1,200	\$68	6.01%
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
	\$190	\$190	\$190	\$190	\$190	\$2,280	\$166	7.85%
	\$110	\$110	\$110	\$110	\$110	\$1,320	\$90	7.32%
	\$4,020	\$4,020	\$4,020	\$4,020	\$4,020	\$48,240	\$6,663	16.03%
	\$77,900	\$87,950	\$84,830	\$81,770	\$84,830	\$997,850	(\$114,210)	-10.27%
_	•	•	•	•				
	¢0.960	£11.460	¢10.020	¢10.200	¢10.020	¢128.040	¢14.264	10 5 49/
	\$9,860 \$850	\$11,460 \$850	\$10,930 \$850	\$10,390 \$850	\$10,930 \$850	\$128,940 \$10,160	\$14,364 (\$771)	12.54%
	\$850	\$850	\$850	\$850	\$850	\$10,160	(\$771)	-7.05%
	\$850 \$790	\$850 \$910	\$850 \$870	\$850 \$830	\$850 \$870	\$10,160 \$10,270	(\$771) \$1,035	-7.05% 11.21%
	\$850 \$790 \$1,210	\$850 \$910 \$1,210	\$850 \$870 \$1,240	\$850 \$830 \$1,240	\$850 \$870 \$1,240	\$10,160 \$10,270 \$14,610	(\$771) \$1,035 \$6,068	-7.05% 11.21% 71.04%
	\$850 \$790 \$1,210 \$280	\$850 \$910 \$1,210 \$320	\$850 \$870 \$1,240 \$310	\$850 \$830 \$1,240 \$290	\$850 \$870 \$1,240 \$310	\$10,160 \$10,270 \$14,610 \$3,610	(\$771) \$1,035 \$6,068 \$374	-7.05% 11.21% 71.04% 11.56%
_	\$850 \$790 \$1,210 \$280 \$12,990	\$850 \$910 \$1,210 \$320 \$14,750	\$850 \$870 \$1,240 \$310 \$14,200	\$850 \$830 \$1,240 \$290 \$13,600	\$850 \$870 \$1,240 \$310 \$14,200	\$10,160 \$10,270 \$14,610 \$3,610 \$167,590	(\$771) \$1,035 \$6,068 \$374 \$21,070	-7.05% 11.21% 71.04%
	\$850 \$790 \$1,210 \$280 \$12,990 7.9%	\$850 \$910 \$1,210 \$320 \$14,750 6.9%	\$850 \$870 \$1,240 \$310 \$14,200 7.2%	\$850 \$830 \$1,240 \$290 \$13,600 7.6%	\$850 \$870 \$1,240 \$310 \$14,200 7.2%	\$10,160 \$10,270 \$14,610 \$3,610 <u>\$167,590</u> 7.3%	(\$771) \$1,035 \$6,068 \$374 \$21,070 -1.4%	-7.05% 11.21% 71.04% 11.56%
	\$850 \$790 \$1,210 \$280 \$12,990 7.9% 7.4%	\$850 \$910 \$1,210 \$320 \$14,750 6.9% 7.4%	\$850 \$870 \$1,240 \$310 \$14,200 7.2% 7.4%	\$850 \$830 \$1,240 \$290 \$13,600 7.6% 7.4%	\$850 \$870 \$1,240 \$310 \$14,200 7.2% 7.4%	\$10,160 \$10,270 \$14,610 \$3,610 \$167,590 7.3% 7.4%	(\$771) \$1,035 \$6,068 \$374 \$21,070 -1.4% 0.0%	-7.05% 11.21% 71.04% 11.56%
_	\$850 \$790 \$1,210 \$280 \$12,990 7.9%	\$850 \$910 \$1,210 \$320 \$14,750 6.9%	\$850 \$870 \$1,240 \$310 \$14,200 7.2%	\$850 \$830 \$1,240 \$290 \$13,600 7.6%	\$850 \$870 \$1,240 \$310 \$14,200 7.2%	\$10,160 \$10,270 \$14,610 \$3,610 <u>\$167,590</u> 7.3%	(\$771) \$1,035 \$6,068 \$374 \$21,070 -1.4%	-7.05% 11.21% 71.04% 11.56%
	\$850 \$790 \$1,210 \$280 \$12,990 7.9% 7.4% 11.3%	\$850 \$910 \$1,210 \$320 \$14,750 6.9% 7.4% 9.8%	\$850 \$870 \$1,240 \$310 \$14,200 7.2% 7.4% 10.5%	\$850 \$830 \$1,240 \$290 \$13,600 7.6% 7.4% 11.0%	\$850 \$870 \$1,240 \$310 \$14,200 7.2% 7.4% 10.5%	\$10,160 \$10,270 \$14,610 \$3,610 \$167,590 7.3% 7.4% 10.5%	(\$771) \$1,035 \$6,068 \$374 \$21,070 -1.4% 0.0% 3.7%	-7.05% 11.21% 71.04% 11.56%
	\$850 \$790 \$1,210 \$280 \$12,990 7.9% 7.4% 11.3% 2.6%	\$850 \$910 \$1,210 \$320 \$14,750 6.9% 7.4% 9.8% 2.6%	\$850 \$870 \$1,240 \$310 \$14,200 7.2% 7.4% 10.5% 2.6%	\$850 \$830 \$1,240 \$290 \$13,600 7.6% 7.4% 11.0% 2.6%	\$850 \$870 \$1,240 \$310 \$14,200 7.2% 7.4% 10.5% 2.6%	\$10,160 \$10,270 \$14,610 \$3,610 \$167,590 7.3% 7.4% 10.5% 2.6%	(\$771) \$1,035 \$6,068 \$374 \$21,070 -1.4% 0.0% 3.7% 0.0%	-7.05% 11.21% 71.04% 11.56% 14.38%
_	\$850 \$790 \$1,210 \$280 \$12,990 7.9% 7.4% 11.3% 2.6% \$180	\$850 \$910 \$1,210 \$320 <u>\$14,750</u> 6.9% 7.4% 9.8% 2.6% \$180	\$850 \$870 \$1,240 \$310 \$14,200 7.2% 7.4% 10.5% 2.6% \$180	\$850 \$830 \$1,240 \$290 \$13,600 7.6% 7.4% 11.0% 2.6% \$180	\$850 \$870 \$1,240 \$310 \$14,200 7.2% 7.4% 10.5% 2.6% \$180	\$10,160 \$10,270 \$14,610 \$3,610 \$167,590 7.3% 7.4% 10.5% 2.6% \$2,160	(\$771) \$1,035 \$6,068 \$374 \$21,070 -1.4% 0.0% 3.7% 0.0% \$105	-7.05% 11.21% 71.04% 11.56% 14.38%
_	\$850 \$790 \$1,210 \$280 \$12,990 7.9% 7.4% 11.3% 2.6% \$180 \$20	\$850 \$910 \$1,210 \$320 <u>\$14,750</u> 6.9% 7.4% 9.8% 2.6% \$180 \$20	\$850 \$870 \$1,240 \$310 \$14,200 7.2% 7.4% 10.5% 2.6% \$180 \$20	\$850 \$830 \$1,240 \$290 \$13,600 7.6% 7.4% 11.0% 2.6% \$180 \$20	\$850 \$870 \$1,240 \$310 \$14,200 7.2% 7.4% 10.5% 2.6% \$180 \$20	\$10,160 \$10,270 \$14,610 \$3,610 \$167,590 7.3% 7.4% 10.5% 2.6% \$2,160 \$240	(\$771) \$1,035 \$6,068 \$374 \$21,070 -1.4% 0.0% 3.7% 0.0% \$105 \$240	-7.05% 11.21% 71.04% 11.56% 14.38% 5.11% 0.00%
	\$850 \$790 \$1,210 \$280 \$12,990 7.9% 7.4% 11.3% 2.6% \$180 \$20 \$10	\$850 \$910 \$1,210 <u>\$320</u> <u>\$14,750</u> 6.9% 7.4% 9.8% 2.6% \$180 \$20 \$10	\$850 \$870 \$1,240 \$310 \$14,200 7.2% 7.4% 10.5% 2.6% \$180 \$20 \$10	\$850 \$830 \$1,240 \$290 \$13,600 7.6% 7.4% 11.0% 2.6% \$180 \$20 \$10	\$850 \$870 \$1,240 \$310 \$14,200 7.2% 7.4% 10.5% 2.6% \$180 \$20 \$10	\$10,160 \$10,270 \$14,610 \$3,610 \$167,590 7.3% 7.4% 10.5% 2.6% \$2,160 \$240 \$120	(\$771) \$1,035 \$6,068 \$374 \$21,070 -1.4% 0.0% 3.7% 0.0% \$105 \$240 (\$35)	-7.05% 11.21% 71.04% 11.56% 14.38% 5.11% 0.00% -22.58%
_	\$850 \$790 \$1,210 \$280 \$12,990 7.9% 7.4% 11.3% 2.6% \$180 \$20 \$10 \$850	\$850 \$910 \$1,210 <u>\$320</u> <u>\$14,750</u> 6.9% 7.4% 9.8% 2.6% \$180 \$10 \$850	\$850 \$870 \$1,240 \$310 \$14,200 7.2% 7.4% 10.5% 2.6% \$180 \$20 \$10 \$850	\$850 \$830 \$1,240 \$290 \$13,600 7.6% 7.4% 11.0% 2.6% \$180 \$20 \$10 \$850	\$850 \$870 \$1,240 \$310 \$14,200 7.2% 7.4% 10.5% 2.6% \$180 \$20 \$10 \$850	\$10,160 \$10,270 \$14,610 \$3,610 \$167,590 7.3% 7.4% 10.5% 2.6% \$2,160 \$240 \$120 \$10,200	(\$771) \$1,035 \$6,068 \$374 \$21,070 -1.4% 0.0% 3.7% 0.0% \$105 \$240 (\$35) (\$2,884)	-7.05% 11.21% 71.04% 11.56% 14.38% 5.11% 0.00% -22.58% -22.04%
	\$850 \$790 \$1,210 \$280 <u>\$12,990</u> 7.9% 7.4% 11.3% 2.6% \$180 \$20 \$10 \$850 \$50	\$850 \$910 \$1,210 \$320 <u>\$14,750</u> 6.9% 7.4% 9.8% 2.6% \$180 \$20 \$10 \$850 \$50	\$850 \$870 \$1,240 \$310 <u>\$14,200</u> 7.2% 7.4% 10.5% 2.6% \$180 \$20 \$10 \$850 \$50	\$850 \$830 \$1,240 \$290 \$13,600 7.6% 7.4% 11.0% 2.6% \$180 \$20 \$10 \$850 \$50	\$850 \$870 \$1,240 \$310 \$14,200 7.2% 7.4% 10.5% 2.6% \$180 \$20 \$10 \$850 \$50	\$10,160 \$10,270 \$14,610 \$3,610 \$167,590 7.3% 7.4% 10.5% 2.6% \$2,160 \$240 \$120 \$10,200 \$600	(\$771) \$1,035 \$6,068 \$374 \$21,070 -1.4% 0.0% 3.7% 0.0% \$105 \$240 (\$35) (\$2,884) \$29	-7.05% 11.21% 71.04% 11.56% 14.38% 5.11% 0.00% -22.58% -22.04% 5.08%
	\$850 \$790 \$1,210 \$280 \$12,990 7.9% 7.4% 11.3% 2.6% \$180 \$20 \$10 \$850 \$50 \$50 \$900	\$850 \$910 \$1,210 \$320 <u>\$14,750</u> 6.9% 7.4% 9.8% 2.6% \$180 \$20 \$10 \$850 \$50 \$50 \$900	\$850 \$870 \$1,240 \$310 \$14,200 7.2% 7.4% 10.5% 2.6% \$180 \$20 \$10 \$850 \$50 \$900	\$850 \$830 \$1,240 \$290 \$13,600 7.6% 7.4% 11.0% 2.6% \$180 \$20 \$10 \$850 \$50 \$900	\$850 \$870 \$1,240 \$310 \$14,200 7.2% 7.4% 10.5% 2.6% \$180 \$20 \$10 \$850 \$50 \$900	\$10,160 \$10,270 \$14,610 \$3,610 \$167,590 7.3% 7.4% 10.5% 2.6% \$2,160 \$240 \$120 \$10,200 \$600 \$10,800	(\$771) \$1,035 \$6,068 \$374 \$21,070 -1.4% 0.0% 3.7% 0.0% \$105 \$240 (\$35) (\$2,884) \$29 (\$1,778)	-7.05% 11.21% 71.04% 11.56% 14.38% 14.38% 5.11% 0.00% -22.58% -22.04% 5.08% -14.14%
	\$850 \$790 \$1,210 \$280 \$12,990 7.9% 7.4% 11.3% 2.6% \$180 \$20 \$10 \$850 \$50 \$50 \$900 \$1,260	\$850 \$910 \$1,210 \$320 \$14,750 6.9% 7.4% 9.8% 2.6% \$180 \$20 \$10 \$850 \$50 \$50 \$900 \$1,260	\$850 \$870 \$1,240 \$310 \$14,200 7.2% 7.4% 10.5% 2.6% \$180 \$20 \$10 \$850 \$50 \$900 \$1,260	\$850 \$830 \$1,240 \$290 \$13,600 7.6% 7.4% 11.0% 2.6% \$180 \$20 \$10 \$850 \$50 \$900 \$1,260	\$850 \$870 \$1,240 \$310 \$14,200 7.2% 7.4% 10.5% 2.6% \$180 \$20 \$10 \$850 \$50 \$900 \$1,260	\$10,160 \$10,270 \$14,610 \$3,610 \$167,590 7.3% 7.4% 10.5% 2.6% \$2,160 \$240 \$120 \$10,200 \$600 \$10,800 \$15,120	(\$771) \$1,035 \$6,068 \$374 \$21,070 -1.4% 0.0% 3.7% 0.0% \$105 \$240 (\$35) (\$2,884) \$29 (\$1,778) \$3,197	-7.05% 11.21% 71.04% 11.56% 14.38% 14.38% 5.11% 0.00% -22.58% -22.04% 5.08% -14.14% 26.81%
	\$850 \$790 \$1,210 \$280 \$12,990 7.9% 7.4% 11.3% 2.6% \$180 \$20 \$10 \$850 \$50 \$50 \$900 \$1,260 \$200	\$850 \$910 \$1,210 <u>\$320</u> <u>\$14,750</u> 6.9% 7.4% 9.8% 2.6% \$180 \$20 \$10 \$850 \$50 \$900 \$1,260 \$200	\$850 \$870 \$1,240 \$310 \$14,200 7.2% 7.4% 10.5% 2.6% \$180 \$20 \$10 \$850 \$50 \$50 \$900 \$1,260 \$200	\$850 \$830 \$1,240 \$290 \$13,600 7.6% 7.4% 11.0% 2.6% \$180 \$20 \$10 \$850 \$50 \$50 \$900 \$1,260 \$200	\$850 \$870 \$1,240 \$310 \$14,200 7.2% 7.4% 10.5% 2.6% \$10 \$10 \$850 \$50 \$900 \$1,260 \$200	\$10,160 \$10,270 \$14,610 \$3,610 \$167,590 7.3% 7.4% 10.5% 2.6% \$2,160 \$240 \$10,200 \$10,200 \$600 \$10,800 \$15,120 \$2,400	(\$771) \$1,035 \$6,068 \$374 \$21,070 -1.4% 0.0% 3.7% 0.0% \$105 \$240 (\$35) (\$2,884) \$29 (\$1,778) \$3,197 (\$14)	-7.05% 11.21% 71.04% 11.56% 14.38% 14.38% 5.11% 0.00% -22.58% -22.04% 5.08% -14.14% 26.81% -0.58%
	\$850 \$790 \$1,210 \$280 \$12,990 7.9% 7.4% 11.3% 2.6% \$180 \$20 \$10 \$850 \$50 \$900 \$1,260 \$200 \$15,880	\$850 \$910 \$1,210 \$320 <u>\$14,750</u> 6.9% 7.4% 9.8% 2.6% \$180 \$20 \$10 \$850 \$50 \$900 \$1,260 \$200 \$1,260 \$200 \$15,880	\$850 \$870 \$1,240 \$310 \$14,200 7.2% 7.4% 10.5% 2.6% \$180 \$20 \$10 \$850 \$50 \$900 \$1,260 \$200 \$16,140	\$850 \$830 \$1,240 \$290 \$13,600 7.6% 7.4% 11.0% 2.6% \$180 \$20 \$10 \$850 \$50 \$900 \$1,260 \$200 \$16,140	\$850 \$870 \$1,240 \$310 \$14,200 7.2% 7.4% 10.5% 2.6% \$10 \$20 \$10 \$850 \$50 \$900 \$1,260 \$200 \$1,260 \$200	\$10,160 \$10,270 \$14,610 \$3,610 \$167,590 7.3% 7.4% 10.5% 2.6% \$2,160 \$240 \$120 \$10,200 \$600 \$10,800 \$110,800 \$15,120 \$2,400 \$188,220	(\$771) \$1,035 \$6,068 \$374 \$21,070 -1.4% 0.0% 3.7% 0.0% \$105 \$240 (\$35) (\$2,884) \$29 (\$1,778) \$3,197 (\$14) \$5,222	-7.05% 11.21% 71.04% 11.56% 14.38% 14.38% 5.11% 0.00% -22.58% -22.04% 5.08% -14.14% 26.81% -0.58% 2.85%
	\$850 \$790 \$1,210 \$280 \$12,990 7.9% 7.4% 11.3% 2.6% \$180 \$20 \$10 \$850 \$50 \$900 \$1,260 \$200 \$1,260 \$200 \$15,880 \$500	\$850 \$910 \$1,210 \$320 \$14,750 6.9% 7.4% 9.8% 2.6% \$180 \$20 \$10 \$850 \$50 \$50 \$900 \$1,260 \$200 \$1,260 \$200 \$1,260 \$200 \$15,880 \$500	\$850 \$870 \$1,240 \$310 \$14,200 7.2% 7.4% 10.5% 2.6% \$180 \$20 \$10 \$850 \$50 \$900 \$1,260 \$200 \$1,260 \$200 \$16,140 \$500	\$850 \$830 \$1,240 \$290 \$13,600 7.6% 7.4% 11.0% 2.6% \$180 \$20 \$10 \$850 \$50 \$900 \$1,260 \$200 \$1,260 \$200 \$16,140 \$500	\$850 \$870 \$1,240 \$310 \$14,200 7.2% 7.4% 10.5% 2.6% \$180 \$20 \$180 \$20 \$10 \$850 \$50 \$900 \$1,260 \$200 \$16,140 \$500	\$10,160 \$10,270 \$14,610 \$3,610 \$167,590 7.3% 7.4% 10.5% 2.6% \$2,160 \$240 \$120 \$10,200 \$10,200 \$10,800 \$10,800 \$115,120 \$2,400 \$188,220 \$6,000	(\$771) \$1,035 \$6,068 \$374 \$21,070 -1.4% 0.0% 3.7% 0.0% \$105 \$240 (\$35) (\$2,884) \$29 (\$1,778) \$3,197 (\$14) \$5,222 \$6,000	-7.05% 11.21% 71.04% 11.56% 14.38% 14.38% 5.11% 0.00% -22.58% -22.04% 5.08% -14.14% 26.81% -0.58% 2.85% 0.00%
	\$850 \$790 \$1,210 \$280 \$12,990 7.9% 7.4% 11.3% 2.6% \$10 \$20 \$10 \$850 \$50 \$900 \$1,260 \$900 \$1,260 \$200 \$15,880 \$500 \$0 \$0	\$850 \$910 \$1,210 \$320 \$14,750 6.9% 7.4% 9.8% 2.6% \$10 \$10 \$850 \$50 \$900 \$1,260 \$200 \$1,260 \$200 \$1,260 \$200 \$1,260 \$200 \$1,260 \$200 \$15,880 \$500 \$500 \$0	\$850 \$870 \$1,240 \$310 \$14,200 7.2% 7.4% 10.5% 2.6% \$180 \$20 \$110 \$850 \$50 \$900 \$1,260 \$200 \$1,260 \$200 \$16,140 \$500 \$0	\$850 \$830 \$1,240 \$290 \$13,600 7.6% 7.4% 11.0% 2.6% \$180 \$20 \$110 \$850 \$50 \$900 \$1,260 \$200 \$16,140 \$500 \$0	\$850 \$870 \$1,240 \$310 \$14,200 7.2% 7.4% 10.5% 2.6% \$180 \$20 \$10 \$850 \$50 \$900 \$1,260 \$200 \$1,260 \$200 \$16,140 \$500 \$00 \$00 \$00 \$16,140	\$10,160 \$10,270 \$14,610 \$3,610 \$167,590 7.3% 7.4% 10.5% 2.6% \$2,160 \$240 \$120 \$10,200 \$600 \$10,800 \$10,800 \$15,120 \$2,400 \$188,220 \$6,000 \$0	(\$771) \$1,035 \$6,068 \$374 \$21,070 -1.4% 0.0% 3.7% 0.0% \$105 \$240 (\$35) (\$2,884) \$29 (\$1,778) \$3,197 (\$14) \$5,222 \$6,000 \$0	-7.05% 11.21% 71.04% 11.56% 14.38% 14.38% 5.11% 0.00% -22.58% -22.04% 5.08% -14.14% 26.81% -0.58% 2.85% 0.00% 0.00%
	\$850 \$790 \$1,210 \$280 \$12,990 7.9% 7.4% 11.3% 2.6% \$180 \$20 \$10 \$850 \$50 \$900 \$1,260 \$200 \$1,260 \$200 \$15,880 \$500	\$850 \$910 \$1,210 \$320 \$14,750 6.9% 7.4% 9.8% 2.6% \$180 \$20 \$10 \$850 \$50 \$50 \$900 \$1,260 \$200 \$1,260 \$200 \$1,260 \$200 \$15,880 \$500	\$850 \$870 \$1,240 \$310 \$14,200 7.2% 7.4% 10.5% 2.6% \$180 \$20 \$10 \$850 \$50 \$900 \$1,260 \$200 \$1,260 \$200 \$16,140 \$500	\$850 \$830 \$1,240 \$290 \$13,600 7.6% 7.4% 11.0% 2.6% \$180 \$20 \$10 \$850 \$50 \$900 \$1,260 \$200 \$1,260 \$200 \$16,140 \$500	\$850 \$870 \$1,240 \$310 \$14,200 7.2% 7.4% 10.5% 2.6% \$180 \$20 \$180 \$20 \$10 \$850 \$50 \$900 \$1,260 \$200 \$16,140 \$500	\$10,160 \$10,270 \$14,610 \$3,610 \$167,590 7.3% 7.4% 10.5% 2.6% \$2,160 \$240 \$120 \$10,200 \$10,200 \$10,800 \$10,800 \$115,120 \$2,400 \$188,220 \$6,000	(\$771) \$1,035 \$6,068 \$374 \$21,070 -1.4% 0.0% 3.7% 0.0% \$105 \$240 (\$35) (\$2,884) \$29 (\$1,778) \$3,197 (\$14) \$5,222 \$6,000	-7.05% 11.21% 71.04% 11.56% 14.38% 14.38% 5.11% 0.00% -22.58% -22.04% 5.08% -14.14% 26.81% -0.58% 2.85% 0.00%

\$50	\$50	\$50	\$50	\$50	\$600	(\$2,140)	-78.10%
\$70	\$70	\$70	\$70	\$70	\$840	\$42	5.26%
\$370	\$370	\$370	\$370	\$370	\$4,440	\$153	3.57%
\$500	\$500	\$500	\$500	\$500	\$6,000	(\$14,071)	-70.11%
\$850	\$850	\$850	\$850	\$850	\$10,200	(\$2,870)	-21.96%
\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
\$44,460	\$44,460	\$44,460	\$44,460	\$44,460	\$533,520	\$27	0.01%
\$130	\$130	\$130	\$130	\$130	\$1,560	\$36	2.36%
\$1,480	\$1,480	\$1,480	\$1,480	\$1,480	\$17,560	\$1,143	6.96%
¢۱,400 \$0	\$0 \$0	\$0 \$0	\$0	\$0 \$0	\$0\$	(\$1)	-100.00%
	-					(\$1) \$10,330	
\$1,500 \$4,270	\$1,500 \$4,270	\$1,500 \$4,270	\$1,500 \$4,270	\$1,500 \$4,270	\$18,000 \$52,440		134.68%
\$4,370	\$4,370 \$2,050	\$4,370 \$2,050	\$4,370	\$4,370 \$2,250	\$52,440 \$20,000	\$1,526	3.00%
\$3,250	\$3,250	\$3,250	\$3,250	\$3,250	\$39,000	\$1,041	2.74%
\$680	\$680	\$680	\$680	\$680	\$8,160	\$246	3.11%
\$1,580	\$1,580	\$1,580	\$1,580	\$1,580	\$18,960	(\$970)	-4.87%
 \$1,210	\$1,210	\$1,210	\$1,210	\$1,210	\$14,520	\$157	1.09%
 \$80,750	\$80,750	\$81,010	\$81,010	\$81,010	\$966,460	(\$4,246)	-0.44%
\$93,740	\$95,500	\$95,210	\$94,610	\$95,210	\$1,134,050	\$16,824	1.51%
•	• · · · · · ·	•	•	•	• · · ·	• • • • • • •	
\$8,690	\$10,000	\$9,550	\$9,120	\$9,550	\$112,050	\$39,042	53.48%
\$210	\$240	\$230	\$240	\$230	\$2,810	\$35	1.26%
\$620	\$710	\$680	\$650	\$680	\$8,010	\$2,732	51.76%
\$1,200	\$1,200	\$1,230	\$1,230	\$1,230	\$14,490	\$5,002	52.72%
 \$300	\$350	\$330	\$320	\$330	\$3,890	\$1,343	52.73%
 \$11,020	\$12,500	\$12,020	\$11,560	\$12,020	\$141,250	\$48,154	51.73%
2.4%	2.3%	2.4%	2.6%	2.4%	2.4%	-1.2%	
7.0%	6.9%	7.0%	6.9%	7.0%	7.0%	0.0%	
13.5%	11.7%	12.6%	13.1%	12.6%	12.6%	0.1%	
3.4%	3.4%	3.4%	3.4%	3.4%	3.4%	0.0%	
\$180	\$180	\$180	\$180	\$180	\$2,240	\$46	2.10%
\$2,800	\$2,800	\$2,800	\$2,800	\$2,800	\$34,600	\$2,584	8.07%
φ <u>2</u> ,000 \$0	¢2,000 \$0	φ <u>2</u> ,000 \$0	\$0	¢2,000 \$0	φ04,000 \$0	φ <u>2</u> ,004 \$0	0.00%
\$0	\$0	\$0	\$0	\$0 \$0	\$0 \$0	\$0	0.00%
\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	0.00%
پو \$2,720				پو \$2,400			18.05%
 \$2,720 \$5,700	\$2,500 \$5,480	\$9,810 \$12,790	\$2,450 \$5,430	\$2,400 \$5,380	\$50,540 \$87,380	\$7,727 \$10,357	13.45%
 \$16,720	\$17,980	\$12,790 \$24,810	\$16,990	\$5,380 \$17,400	\$228,630	<u>\$10,357</u> \$58,511	34.39%
 φ10,720	φ17, 3 00	φ24,010	\$10,990	φ17,400	φ220,030	\$30,311	54.5570
\$3,980	\$4,580	\$4,370	\$4,170	\$4,370	\$51,680	\$6,220	13.68%
\$3,980 \$200	\$4,580 \$220	\$210	\$4,170 \$220	\$4,370 \$210	\$31,080 \$2,580	(\$22)	-0.85%
\$200 \$330	\$220 \$370	\$210	\$220 \$340	\$210 \$360		(\$22) \$486	-0.85% 12.98%
\$330 \$590		\$360 \$610	\$340 \$610		\$4,230 \$7,140	\$486 \$770	12.98%
	\$590 \$110			\$610 \$110	\$7,140 \$1,270		
 \$100	\$110	\$110	\$100	\$110 \$5,000	\$1,270	\$138	12.19%
 \$5,200	\$5,870	\$5,660	\$5,440	\$5,660	\$66,900	\$7,592	12.80%
4.8%	4.6%	4.6%	5.0%	4.6%	4.8%	-0.7%	

7.9%	7.7%	7.9%	7.7%	7.9%	7.8%	0.0%	
14.1%	12.3%	13.3%	13.9%	13.3%	13.2%	-0.1%	
2.4%	2.3%	2.4%	2.3%	2.4%	2.3%	0.0%	
\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
\$0 \$0	\$0	\$0 \$0	\$0	\$0	\$0 \$0	\$0	0.00%
\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
\$130	\$100	\$100	\$120	\$100	\$1,300	(\$420)	-24.42%
<mark>\$50</mark>	\$40	\$40	\$40	\$40	\$560	\$560	0.00%
\$700	\$700	\$700	\$700	\$700	\$8,350	(\$736)	-8.10%
\$880	\$840	\$840	\$860	\$840	\$10,210	(\$596)	-5.52%
\$6,080	\$6,710	\$6,500	\$6,300	\$6,500	\$77,110	\$6,996	9.98%
\$22,160	\$25,470	\$24,380	\$23,250	\$24,380	\$285,990	\$19,234	7.21%
\$1,300	\$23,470 \$1,440	\$24,300 \$1,400	\$23,230 \$1,440	\$24,300 \$1,400	\$16,980		-30.21%
				. ,		(\$7,350)	
\$1,870 \$5,250	\$2,140 \$5,250	\$2,050 \$5,410	\$1,970 \$5,410	\$2,050 \$5,410	\$24,140 \$63,480	\$943 \$6,424	4.07% 11.26%
\$5,250 \$720	\$5,250 \$830	\$3,410 \$800	\$760	\$5,410 \$800		۵ 0,424 \$451	
					\$9,340		5.07%
\$31,300 5.5%	\$35,130 <i>5.4%</i>	\$34,040 5.4%	\$32,830	\$34,040	\$399,930	\$19,702	5.18%
			5.8%	5.4% 8.0%	5.6%	-2.8%	
8.0% 22.4%	8.0% 19.5%	8.0% 21.0%	8.0% 21.9%	8.0% 21.0%	8.0% 21.0%	0.0% 1.4%	
3.1%	3.1%	3.1%	3.1%	3.1%	3.1%	0.0%	
5.170	5.170	5.170	5.170	5.170	5.170	0.070	
\$0	\$0	\$0	\$0	\$0	\$0	(\$19)	-100.00%
\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
\$200	\$200	\$200	\$200	\$200	\$2,400	(\$6)	-0.25%
\$150	\$150	\$150	\$150	\$150	\$1,800	\$26	1.47%
\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
\$210	\$210	\$210	\$210	\$210	\$2,520	\$40	1.61%
\$14,260	\$14,260	\$14,260	\$14,260	\$14,260	\$171,120	\$40 \$17	0.01%
\$200	\$200	\$200	\$200	\$200	\$2,400	\$2,361	6053.85%
\$3,500	\$3,500	\$3,500	\$3,500	\$3,500	\$2,400 \$42,000	\$2,301 \$19,701	88.35%
\$18,520 \$49,820	\$18,520 \$53,650	\$18,520 \$52,560	\$18,520 \$51,350	\$18,520 \$52,560	\$222,240 \$622,170	\$22,120 \$41,822	11.05% 7.21%
φ + 3,020	433,030	φ 32, 300	φυ1,000	φ 52,500	φ υ ΖΖ,170		1.21/0
\$2,520	\$2,520	\$2,520	\$2,520	\$2,520	\$30,240	\$20,705	217.15%
\$246,780	\$264,310	\$266,430	\$253,540	\$259,020	\$3,090,050	\$30,648	1.00%
\$0	\$0	\$0	\$0	\$0	\$0	(\$319,907)	-100.00%

		\$17,930	\$400	\$2,620	\$15,510	\$10,030	\$47,410	(\$301,390)	91.18%
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Notes

See Rent Roll Tab See Rent Roll Tab

See Staffing-Health Svs Tab

See Staffing-Health Svs Tab

Increase for COVID Supplies

See Staffing-Admin Tab See Staffing-Admin Tab

See Staffing-Admin Tab

Reallocation in FY 2020

See Staffing-Maintenance Tab

See Staffing-Maintenance Tab

Increased for COVID (cleaning supplies, gloves, etc)

See R&M Tab

See Staffing-Activities Tab

See Staffing-Activities Tab

See Staffing-Dietary Tab

See Staffing-Dietary Tab

\$1,600 per month estra for COVID

Finance Input

txfer rev

Clatsop Care Health District FY 2021 Budget LLC (Fund 23) Last Revised: 05/20/20

	FYTD 03/31/20 + Forecast	Budget	YOY Change
Revenue	FY 2020	FY 2021	\$ % Notes
Rent Revenue	\$533,484	\$533,520	\$36 0.0%
Interest Income	\$391	\$360	
Total Revenue	\$533,875	\$533,880	\$5 0.0%
Expenses			
Materials and Supplies			
Property and Liability Insurance	\$42,220	\$43,010	\$790 1.9%
Misc Taxes, Licenses, and Permits	\$100	\$100	\$0 0.0%
Mortgage Insurance	\$37,497	\$38,540	\$1,043 2.8%
Accounting Services	\$0	\$5,200	\$5,200 100.0% HUD Audit Fee moved to LLC Budget
Materials and Supplies	\$79,817	\$86,850	\$7,033 8.8%
Debt Service		. ,	
Interest Expense	\$206,012	\$200,700	(\$5,312) -2.6%
Debt Service	\$206,012	\$200,700	(\$5,312) -2.6%
Administration Total	\$285,829	\$287,550	\$1,721 0.6%
Depreciation Expense	\$213,357	\$213,360	\$1,721 0.8%
· · ·	÷ =) = =		
Excess (Deficiency) of Revenue over Expenditures	624.620	¢20.070	
	\$34,689	\$32,970	(\$1,719) -5.0%